# BUDGET VOTE SPEECH DELIVERED BY THE EXECUTIVE MAYOR OF THE WATERBERG DISTRICT MUNICIPALITY, Cllr. LEP GWANGWA: SPECIAL COUNCIL MEETING 06 MAY 2011

WATERBERG DISTRICT MUNICIPAL COUNCIL CHAMBER

Honourable Speaker,

Mayors of our local municipalities,

Speakers,

Chief Whip of the ruling party,

Members of the Mayoral Committee,

Members of the opposition parties,

Councillors,

Honoured Traditional Leaders,

Municipal Manager,

Senior Managers and officials present,

Members of the community,

Ladies and gentlemen,

# GOOD AFTERNOON ONCE MORE,

Mr, Speaker, last week on the 27<sup>th</sup> April, our country celebrated Freedom Day which mark the liberation of our country and its people from a long period of colonialism and white minority domination – which means that we no longer have a situation in which political power was enjoyed and exercised by a minority of our population to the exclusion of the majority.

On Freedom Day, South Africans celebrated the relentless efforts of those who fought for liberation, of the many men and women who took up arms and courted imprisonment, banning and torture on behalf of the oppressed masses.

A question that one may ask is that "Are we now free when our people remain poor, when there is mass unemployment, unwarranted violence and crime?"

Freedom should mean emancipation from poverty, unemployment, racism, sexism and other forms of discrimination – but the reality is that poverty continues to exist within women, children, people with disabilities and elderly in our society. When the African National Congress(ANC) took over government in 1994, the commitment was to better the life of all South Africans by eradicating poverty, racial inequalities and socio economic disparities.

In 2006, through its Local Government Elections Manifesto, the ANC, on whose mandate we stand before this august house as messengers, made a commitment that it is determined to make local government work. The ruling party further presented a programme which the community gave a landslide vote of confidence, mandating us to accelerate service delivery in ensuring that:

- No community will still be using the bucket system by 2007,
- All communities will have access to clean water and decent sanitation by 2010,
- All houses will have access to electricity by 2012,
- There is universal provision of free basic services.

It is therefore critical to mention that most of this commitments were successfully accomplished by the ANC government, however the government still takes responsibility for some of the outstanding backlogs. **Honourable Speaker**, We are a predominantly rural district yet in the middle of our geographical area there are pockets of high economic activities driven by amongst others – mining, agriculture, farming manufacturing and tourism.

It is in this regard that in looking back, there are areas we had to concentrate on. We had both funded and unfunded mandates to deal with in the process, but all it takes, is always been in the interest of accelerated service delivery.

Coordination between ourselves, the provincial government and local municipalities has improved a great deal in particular with regard to integrated planning which aimed at avoiding duplications of projects and programmes by the three spheres of government. This include the level of participation by our communities in the affairs of the district municipality.

**Mr. Speaker**, as the Waterberg District, we had an eventful year with regard to the support to youth, women, disability and elderly. Through our aggressive public participation programme, we successfully hosted the following events:

> Women in Sport Festival

Cultural Event

- ➢ Women in dialogue
- District Batho Pele Celebration
- 16 Days of Activism Against the abuse of Women and Children
- Disability Day Celebration Event
- ➤ The Elderly Conference
- Mayoral Outreach programme to farm workers and dwellers
- ➤ Mayoral Golf Day
- > International Horse racing competition
- Youth Golf Skills Development

Our programme on support to Traditional Leaders has shown positives. We can therefore proudly confirm that our relationship with Traditional Leaders in this district is amongst the most appreciated and supportive in the province if not the country.

We successfully convened the IDP and Budget Workshop for all traditional leaders and proceeded to host the provincial workshop which aimed at accessing the state of governance for traditional councils. The leadership core that is represented here, both elected and appointed, take responsibility in making sure that we maintain the respect and sound interaction between traditional leadership in the district.

We therefore want to express our heartfelt gratitude for your endless and tireless efforts to make local government work for our people in conjunction with all stakeholders, including traditional leaders.

**Honourable Speaker**, we just arrived yesterday from the Kgatleng District in Botswana, where we undertook a trip to resuscitate the twinning Agreement that we initially signed with them as part of the learning and sharing mission. We are confident that the incoming political leadership will take over where we left in implementing the contents of the Agreement which speaks to a variety of issues including, social, economic and cultural activities.

**Mr. Speaker,** working together with our people, we managed to consolidate our position as a leading municipality ready to take major strides in delivering on our mandate during our term of office.

It is worth noting that we managed to obtain an unqualified audit opinion for 4 consecutive financial years during 2006/7-2009/10. We continued to improve audit opinions of 3 local municipalities which also obtained unqualified reports during the last financial year.

This outgoing council, Mr. Speaker, made sure that the two Disaster Management Centres (Modimolle and Lephalale) get open and operational to attend to disaster cases as and when they occur.

It is however, still relevant to acknowledge that more commitment, determination and close cooperation is still obligatory from all our partners so that we translate the foundation laid into a meaningful and lasting improvement on our people`s living conditions.

I wish to thank our communities, councillors, our local municipalities, traditional leaders, business and national and provincial governments and all stakeholders for their support and joint effort in striving to make Waterberg District a better place to be. As i mentioned in my last Budget Speech, the Constitutional underpinnings are very important in the execution of the service delivery mandate and therefore municipalities should also keep in mind that provision of service delivery is a serious obligation and should not be undermined.

**Honourable Speaker,** it is also necessary to mention that this budget speech is my last in this term of office for local government political Office Bearers, as we are preparing ourselves for the municipal elections to be held on the 18<sup>th</sup> May 2011.

We therefore call upon the entire management and staff to continue supporting and cooperating with the incoming political leadership. It is only this healthy relationship that can enhance service delivery.

## Honourable Speaker,

In terms of the Municipal Finance Management Act No. 56 of 2003, whose supreme purpose is to secure sound and sustainable management of the financial affairs of municipalities,

# "The Municipal council must at least 30-days before the start of the budget year consider approval of the Annual Budget."

It is from this legislated mandate that we are converged here today, 55 days before the New Financial Year, to present to council our 2011/12 Reviewed Integrated Development Plan (IDP) and Budget.

**Mr. Speaker**, the budget that is soon- to – be approved by this council is a culmination of various interactions with critical stakeholders and communities through imbizo`s and IDP/Budget road-shows and strategic planning.

It was also guided by practical prioritisation, and determined by the realities of our resource capacity.

It is evident that to us, Public Participation is not just a formality but a revolutionary mandate based on the Freedom Charter principle *"the people shall govern"*.

As the district municipality in consultation with our local municipalities and communities, we have strived to ensure that this is the people `s budget which is pro-poor and seeks to achieve the objectives of Rural Development as enshrined in the ANC Manifesto.

## Honourable Speaker,

The Waterberg District Municipality unlike other districts, is not a Water Services Authority and therefore is only dependent on grants for income.

In order to move closer to creating the Waterberg District Municipality as the home of excellence and opportunities for a better life with the limited resources at our disposal, we are today tabling before council a Total Budgeted Revenue for 2011/12 of **R 108 938 372.** 

The total Operational Expenditure amount to **R87 432 000.** This is an increase of 6.3% as compared to the previous financial year. The total operating expenditure including the IDP operating expenditure amounts to **R 113 209 000.** 

Council should take cognisance that Disaster Management/Fire fighting has been put top on our priority list and therefore an amount of **R 19 896 200** has been put aside for this function. This amount constitutes 18% of the total operating budget for 2011/12. Ladies and Gentlemen, i will not go through the integrities of the whole budget as it included in your package.

**Mr. Speaker,** this is a budget that we believe is strongly redistributive of the limited resources of the municipality and also addressing the service delivery that we carry in line with the five key thrusts of local government, which as we know are:

- Institutional Transformation and Organisational Development
- Basic service Delivery
- Local economic Development
- Municipal Financial Management and Viability
- > Good Governance and Public Participation

Honourable Speaker, I must mention upfront that our 2011/12 IDP and budget has been subjected to processes of Municipal Turn Around Strategy, a component which has been factored into both our IDP and Budget. Mr. Speaker some of our successes as the Waterberg District Municipality in ensuring good governance was to include amongst others the establishment and functioning of the oversight structures such as Performance Audit Committee, Oversight Committee and the Audit Committee.

As the municipal council, in the main we play an oversight role to all matters of service delivery through monthly, quarterly, mid year and annual reporting.

The municipality also introduced the Performance Management System, through which our managers get assessed in a quarterly basis.

But in the final analysis we expect all projects and programs to run to their logical conclusions.

**In conclusion Mr. Speaker,** allow me to acknowledge and appreciate the role played by the following stakeholders in preparing this budget which shares the recipe of collectiveness, we owe maximum words of thanks to;

Local municipalities who were frank enough in their contributions and in the rolling out of the consultation road-shows.

- Communities who responded positively to our public participation processes and contributed towards the drafting of this particular Budget and IDP.
- Mayoral Committee Members, Councillors (from both the opposition and ruling parties) who travelled with us throughout the district during the public participation meetings.
- The Chief Financial Officer, Management and staff under the leadership of the Municipal Manager, for having worked sleepless nights to ensure that the aspirations and wishes of our community do get the necessary attention.

As we move forward in reflecting and implementing our programmes we need to make sure that we have the same commitment, dedication, cooperation, collective leadership and excellent performance to continue to define the Waterberg District Municipality.

Honourable Speaker, let me lastly take this opportunity to bid farewell to all councillors who served the municipality with passion, dedication and loyalty throughout the entire term of office and wish them all the best during the coming local government elections and in their future endevours.

### Honourable Speaker,

It is therefore my pleasure to present to council the IDP and Budget for the Financial Year 2011/12 for Consideration and Approval.

# I THANK YOU, KE A LEBOGA!!

### **REPORT BY THE EXECUTIVE MAYOR**

#### ANNUAL BUDGET 2011/2012

#### PURPOSE OF THE REPORT

The purpose of the report is to table the multi-year 11/12 budget of the Waterberg District Municipality to Council for approval.

### STATUTORY/LEGAL REQUIREMENT

Section 24(2)(c) of the Municipal Finance Management Act (MFMA) No. 56 of 2003: "An annual budget must be approved together with the adoption of resolutions ... approving any changes to the municipality's integrated development plan"

Section 16(2) of the MFMA:

"... the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year."

Section 17 of the MFMA states that an annual budget must be in a schedule in the "prescribed format".

Circular 42 gives guidance on the funding of the Budget & Adjustment Budget and that all must be cash backed.

Paragraph 9 of the Municipal Budget & Reporting regulations (MBRR) indicates that: 'The annual budget and supporting documentation must be in the format specified in Schedule A and include all the required tables, charts and explanatory information."

#### Paragraph 14 of the MBRR indicates that:

"An annual budget and supporting documentation tabled in a municipal council must be in the format in which it will eventually be approved by Council and be credible and realistic such that it is capable of being approved and implemented as tabled."

Section 22 of the Municipal Finance Management Act (MFMA) No. 56 of 2003:

"(a) in accordance with Chapter 4 of the Municipal Systems Act—

- (i) make public the annual budget and the documents referred to in section 17(3); and
- (ii) invite the local community to submit representations in connection with the budget; and
- (b) submit the annual budget-
  - (i) in both printed and electronic formats to the National Treasury and the relevant provincial treasury; and
  - (ii) in either format to any prescribed national or provincial organs of state and to other municipalities affected by the budget"

Section 87(1) of the Municipal Finance Management Act (MFMA) No. 56 of 2003: "The board of directors of a municipal entity must for each financial year submit a proposed budget to its parent municipality not later than 150 days before the start of the entity's financial year."

Section 87(3) of the Municipal Finance Management Act (MFMA) No. 56 of 2003: "The mayor of the parent municipality must table the proposed budget of the municipal entity in the council when the annual budget of the municipality for the relevant year is tabled."

### BACKGROUND, EXPOSITION, FACTS AND PROPOSALS

According to the original Budget Process Plan the annual 2011/2012 budget has to be tabled to Council 90 days before the start of the new budget year, therefore to be tabled by 31 March 2011. But Circular 54 issued in December 2010 gave municipalities two options for approving the 11/12 IDP & Budget taking into consideration the municipal elections projected to take place in May 2011. The 2 options available were as follows:

- 1. Table and approve the budget in terms of the original process plan and the requirements of the MFMA whereby the budget has to be tabled by end March 2011 and approved by end May 2011.
- 2. Table and approve the budget one month earlier to ensure that the budget & IDP is approved before the anticipated municipal elections date, thus tabling by end of February and approval by end of April 2011.

WDM has opted to follows Option 2. After the approval by Council of the tabled 2011/2012 budget, the budget will be made public and will be submitted to National and Provincial Treasury. The municipality will embark on public participation for the Budget & IDP between 12 March and 12 April 2011 in terms of the revised 11/12 IDP/Budget Process Plan submitted.

No budget related policies are attached to this item as they have been reviewed and require no adjustments.

The budget is divided into a capital and operating budget. The IDP projects are divided into projects of a capital and operating nature.

The municipal tariffs for the Abattoir and Fire Fighting have been reviewed and are attached to this budget item, although no changes are proposed from the approved 10/11 tariffs.

All current investments have been committed in terms of the 2010/2011 IDP & Budget and the 2011/2012 IDP & Budget.

The draft WEDA budget (municipal entity) is included in this item for Council consideration.

The recommendation of the SALGA Wage Curve Agreement has not yet been submitted and is therefore not accommodated in this budget. There is, however, a budgeted increase on personnel expenditure of 7 % even though the average CPIX plus 2% is 6.02%. This is to compensate for changes that might occur if the Wage Curve Agreement is implemented in the 2010/2011 budget year and possible renegotiations on the SALGA Collective Agreement.

The shortfall in the operating budget of R 4,270,629 is funded from accumulated surplus carried over from the previous budget years.

The IDP proposed projects have been adjusted by the IDP Rep Forum subsequent to the 11/12Budget being compiled. These changes are recommended for approval as per Annexure 4. The impact of the changes has not yet been affected on the 11/12 Budget Documents, but the total IDP amount will not change, just the breakdown between capital and operating and projects performed on behalf of local municipalities. The changes are highlighted on Annexure 4.

#### **STAFF IMPLICATIONS**

No new appointments have been budgeted in the 2011/2012 Budget year as all positions previously requested on the approved organogram has been accommodated although not all have been filled yet.

#### **FINANCIAL IMPLICATIONS**

See attached Schedules.

Budget/IDP Road Shows will be held in March & April 2011 by the Offices of the Municipal Manager and Executive Mayor. The costs will be defrayed from the IDP votes CO-011 and CO-012.

#### **OTHER PARTIES CONSULTED**

WDM Municipal Manager WDM Section 57 managers WDM Divisional managers WDM IDP Forums Limpopo Provincial Treasury

Bela Bela Local Municipality Modimolle Local Municipality Thabazimbi Local Municipality Mookgophong Local Municipality Lephalale Local Municipality Mogalakwena Local Municipality

#### **ANNEXURES**

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Budget Summary
Budgeted Financial Performance (by standard classification - GFS)
Budgeted Financial Performance (by standard classification)
Budgeted Financial Performance (by municipal vote)
Budgeted Financial Performance (by municipal vote)
Budget Financial Performance (by revenue source & expenditure type)
Budgeted Capital Expenditure by vote, standard classification and funding
Budgeted Capital Expenditure by vote, standard classification and funding
Budgeted Financial Position
Budgeted Cash Flows
Cash backed reserves / accumulated surplus reconciliation
Asset Management
Basic Service Delivery Measurement
Circular 51 Summary
Abattoir Tariffs
Fire Fighting Tariffs
IDP project summary (revised)
IDP project summary (original)
Circular 54

#### Supporting documents:

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Table SA1 -	Supporting detail to "Budgeted Financial Performance"	
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- Table SA2 -Matrix Financial Performance Budget (revenue source/expenditure per type)
- Table SA3 -Supporting detail to "Budgeted Financial Position"
- Table SA4 -Reconciliation of IDP strategic objectives and budget (revenue)
- Reconciliation of EDP strategic objectives and budget (operating expenditure) Table SA5 -

#### ANNEXURES (cont)

#### Supporting documents (cont):

Table SA6 -	Reconciliation of IDP strategic objectives (capital expenditure)
Table SA7 -	Measurable performance objectives
Table SA8 -	Performance indicators and benchmarks
Table SA9 -	Social, economic and demographic statistics and assumptions
Table SA10 -	Funding measurement
Table SA11 -	Property rates summary
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Table SA30 -	Budgeted monthly cash flow
Table SA31 -	Not required – municipality does not have active entities
Table SA32 -	List of external mechanisms
Table SA33 -	Contracts having future budgetary implications
Table SA34a	Capital expenditure on new assets by asset class
Table SA34b	Capital expenditure on the renewal of existing assets by asset class
Table SA34c	Repairs and maintenance by asset class
Table SA35 -	Future financial implications of the capital budget
Table SA36 -	Detailed capital budget
Table SA37 -	Projects delayed from previous financial analysis (to be determined in July 2011)

### **<u>AUTHORITY</u>**

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- Municipal Finance Management Act, No 56 of 2003
- Municipal Systems Act, No 32 of 2000
- The South African Local Government Bargaining Council 3 Year Wage and Salary Collective Agreement for the financial years 2009/2010, 2010/2011 & 2011/2012.
- Government Gazette No 30720, Notice No R 100: Determination of Earnings Threshold of 1 February 2008
- MFMA Circular No 51 of 19 February 2010
- Municipal Budget and Reporting Regulations, Notice 393 of 2009, Government Gazette no 32141 dated 17 April 2009
- The Division Of Revenue Bill 2011/2012
- MFMA Circular No 54 of 13 December 2010

### **RECOMMENDATIONS**

That:

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- 1. The report by the Executive Mayor regarding the 2011/2012 Annual Budget of the Waterberg District Municipality contained in the agenda, be approved.
- 2. Council approve the Tabled Annual Operating Budget for the financial year 2011/2012 and indicative for the two projected outer years 2012/2013 and 2013/2014.
- 3. Council approve the multi-year capital appropriations for the financial year 2011/2012 and indicative for the two projected outer years 2012/2013 and 2013/2014 (Council approve the projects listed in Annexure 4).
- 4. Council approve the Tariffs reflected in Annexure 2 for Abattoir for the Budget year 2011/2012.
- Council approve the Tariffs reflected in Annexure 3 for Fire Fighting for the Budget year 2011/2012.
  - 5.1 That water tariffs be as per the rates of the Local Municipality.
  - 5.2 That registered indigents be treated in terms of the indigent policy of the Local Municipality.
  - 5.3 That the Fire Fighting Tariffs remain unchanged due to the current global economic downturn.
  - 5.4 That all six local municipalities be encouraged to implement these particular Tariffs for the purposes of cost recovery.
  - 5.5 That the generated fire fighting services income be monitored and deposited to the WDM on a monthly basis.
- 6. The operating budget allocation per local municipality within the Waterberg District Municipality for Fire-Fighting Services be approved for the budget year 2011/2012.

Bela Bela Municipality	R	610 009
Lephalale Municipality	R	2 739 145
Mogalakwena Municipality	R	5 074 131
Modimolle Municipality	R	1 397 998
Mookgophong Municipality	R	983 918
Thabazimbi Municipality	R	1 005 909

7. Council approve the WEDA 2011/2012 budget of R 1 500 000.

#### ANNUAL BUDGET 2011/2012

The Annual Budget was prepared in terms of National Treasury MFMA Municipal Budget and Reporting Regulations. The growth parameters was calculated based on the average CPIX and guidance of Circular 51 as 5.5% in 2011/2012, 5.5% in 2012/2013 and 6% in 2013/2014.

The multi year draft budget is presented to Council for approval.

#### **REVENUE**

Council's main source of income, Regional Services Council (RSC) levies was abolished as from 1 July 2006. The replacement grant forms part of the equitable share allocation that will be made to Council. Council's main source of income now is Government Grants.

#### GRANT ALLOCATIONS - DIVISION OF REVENUE ACT (DORA)

In terms of the 2011/12 Division of Revenue Act, the following allocations will be made to Council:

	2011/12	2012/13	2013/14
Equitable Share	87 880 000	91 087 000	94 101 000
Mun. Systems Improvement grant	790 000	1 000 000	1 000 000
Finance Management Grant	1 250 000	1 250 000	1 250 000

An additional grant is received directly from the Provincial Department of Health:

	2010/11	2011/12	2012/13
Health Grant	8 354 000	8 772 000	9 210 600

The amount of this grant has not yet been confirmed as the Provincial Division of Revenue Gazette has not yet been published as at 28 February 2011.

#### INTEREST RECEIVED

Interest received is income from external investments and interest on the current account. Provision of R 7 900 000 was made in this regard.

#### ABATTOIR

Council operates an Abattoir, which is a trading service. The trading service is supposed to break even, but is currently running at a loss. The Abattoir has a budgeted operating loss of R 2 532 300 for 2011/2012 (2010/2011 original budgeted loss was R 2 214 506 and 2010/2011 adjusted budgeted loss is R 2 710 506).

A feasibility study was carried out on the abattoir during the previous financial years. The study has indicated that that the abattoir is not optimally utilised. Currently, the abattoir is operating at a loss pending the completion of the upgrade of the Abattoir which was a current project on the 2008/09 IDP which was extended to the 2009/10 IDP and re-budgeted in the 2010/11 IDP. A divisional manager is also appointed on contract basis to oversee the daily operations of the Abattoir to ensure a turnaround in the earnings potential.

#### ABATTOIR (cont)

No tariff increase is proposed at the abattoir as the current tariffs are higher than industry average and the intention is to rather increase the throughput. The current tariffs are attached per Annexure 2.

An amount of R 1 156 000 is provided for income from the abattoir, of which R 120 000 for interest received and R 96 000 for rental income is not included in service charges but disclosed seperately.

#### **OTHER INCOME**

Other income refers to sundry income and recovery of tender document costs to a total budgeted amount of R 75 372.

No Fire Fighting tariff increase is proposed for the 2011/12 year (See attached Annexure 3) due to the current global economic downturn. All six local municipalities must be encouraged to implement these particular Tariffs for the purposes of cost recovery. The generated fire fighting services income must be monitored and deposited to the WDM on a monthly basis. No fire fighting income has been budgeted due to the trend of the past year where no fire fighting income was recovered by the local municipalities and transferred to WDM.

Attached per Tables A2, A3 and A4 are details on the revenue by GFS, vote and source.

The total budgeted revenue amounts to R 108 938 372 (10/11 - R 105,601,500). This is an increase of 3% as compared to the original 2010/2011 Budget (2% increase on the 2010/2011 Adjustment Budget).

#### **EXPENDITURE**

Council's personnel expenditure increases by 3% in 2011/2012 to R 48 237 730 for officials (2010/2011 - R 46 701 320). A reason for the increase in general operating expenditure is due to the inclusion of interest and service cost for post-retirement benefits which is a new GRAP requirement based on actuarial valuations, a number of new disaster assets being purchased during the 09/10 & 10/11 year thus increase depreciation and also the completion of the Lephalale Disaster Centre which increases depreciation.

#### EMPLOYEE RELATED COSTS

Provision is made for a general increase of 7% for all employees as per SALGA guidance and the prevailing CPIX. National Treasury or SALGA has not issued a Circular on the 2011/2012 salary increase but provision is made for a 7% increase to also compensate for the possible implementation of the SALGA Wage Curve Agreement and possible renegotiation of the increase on the Collective Agreement due to the annual average CPIX as at 31 January 2011 being below 5%. The South African Government Bargaining Council 3 Year Wage and Salary Collective Agreement, which was signed in September 2009, established and agreed 2011/12 salary increase of January 2011 annual average CPIX plus 2%. The January average annual CPIX was 4% plus 2% equals the 6% budgeted salary increase plus 1% provision for the Wage Curve Agreement implementation and possible renegotiation of increase under the SALGA Collective Agreement.

#### EMPLOYEE RELATED COSTS (cont)

The Health salaries amount to R 11 308 504 (2010/11 - R 10770696) which comprises 23.4% (23.1% in 2010/11) of the total salaries.

The Disaster salaries amount to R 3 498 241 (2010/11 - R 3 732 072) which comprises 7.3% (8% in 2010/11) of the total salaries. This excludes the salaries budgeted in local municipalities for fire fighting staff appointed by the local municipalities.

Travel allowances were budgeted for all Divisional Managers as well as other extensive travellers in terms of the WDM approved Travel Allowance Policy.

Government Gazette No 30720, Notice No R 100: Determination of Earnings Threshold of 1 February 2008, increased the earnings threshold for overtime from R 115 572 to R 149 736 in 08/09, thereby decreasing the number of staff members eligible for overtime payment. Only staff on or below a Post Level 9 is still eligible for overtime payment, the rest has to take time off for overtime worked.

Wages increased by 7.69% in 2011/2012 from R 578 656 in 2010/2011 to R 623 128 in 2011/2012.

Travel allowances have increased by 2.15% from R 4 927 592 in 2010/22 to R 5 033 513 in 2011/2012.

Performance bonuses for S57 managers were budgeted for all managers who was budgeted to be employed at the WDM for at least one year at 30 June 2012.

Budget is still provided for Provision for Leave and Provision for Officials' Bonuses due to the GAMAP/GRAP disclosure requirements for annual leave and officials' bonuses.

The total employee related costs amounts to R 48 237 730 (4% increase on 10/11 personnel budget) and comprises 42.60% (2010/11 - 43.40% and 2009/10 - 48.80%) of the total operating expenditure (including operating expenditure projects on the IDP and excluding Councillor Remuneration).

The Tables on personnel expenditure includes the cost of post-retirement benefits, which is not included in this review as it relates to an accounting entry which is non-cash flow and out of WDM's control (based on annual actuarial valuations).

#### **REMUNERATION OF COUNCILLORS**

Councillors' salaries and allowances were based on the Government Gazette No 32833, Notice No R 1225: Determination of Earnings Threshold of 21 December 2009 plus an annual increase of 7% in 2010/11 and a projected increase of 7% in 2011/2012. The grading dispute for 2010/11 is still being investigated as a formal response from SALGA and COGTA has not yet been submitted. According to the new COGTA interpretation RSC Replacement Grant is not revenue where previously it was regarded as revenue and this decreases WDM's grading from grade 4 to grade 3. Budget is also provided on the basis of the current councillor component as the breakdown of new councillors post elections is not yet available. Provision is made for four full time councillors. The total salaries and allowances for councillors amounts to R 4 909 583 (2010/11 - R4 703 695) and comprises 4.3% (2010/11 - 5.7% and 2009/10 - 6.04%) of the total operating expenditure. The provision made for the full time Chief Whip is the difference between the allowance paid by the Local Municipality (Mogalakwena) and the District Municipality.

#### **GENERAL EXPENSES**

The total general expenses amounts to R 21 495 518 (2010/11 - R 19 218 192) and comprises 19% (2010/11 - 23%) of the operating budget. This includes all expenditure other than salaries, repairs & maintenance and contracted services, but excludes IDP operating expenditure. The major expenses are audit fees, subsistence & travel, depreciation, municipal services, annual insurance and security for WDM premises, abattoir, Modimolle and Lephalale disaster centres.

General expenditure also includes allocations to the Modimolle and Lephalale Disaster Centres for the operation thereof.

Provision of R 4 235 000 (2010/11 - R2 713 000) is made for depreciation and R 750 000) (2010/11 - R 301 260) for amortisation, which is in line with GAMAP/GRAP requirements. The reason for the significant increase in depreciation is the purchase of a number of new disaster vehicles and the completed Lephalale Disaster Centre. The reason for the significant increase in the amortisation is due to the anticipated procurement of the IFMS and also a fleet management system and the current projects for the health system and the GIS.

#### **REPAIRS AND MAINTENANCE**

An amount of R 978 061 (2010/11 - R550 479) is provided and constitutes 0.86% (2010/11 - 0.7%) of the total operating budget. The provision is low due to the fact that we do not have infrastructure assets. This provision is for buildings, vehicles and equipment.

#### **CONTRACTED SERVICES**

Contracted services refer to the fire fighting service which is rendered on behalf of Council by the Local Municipalities. Claims are submitted by the local municipalities on a regular basis. Provision of R 11 811 109 ( $2010/11 - 11\ 038\ 061$ ) is made for all 6 local municipalities in total and this represents 10.4% (2010/11 - 13.4%) of the operating budget. The provision for fire fighting per municipality is as follows:

Bela Bela Municipality	R 610 009
Lephalale Municipality	R 2 739 145
Mogalakwena Municipality	R 5 074 131
Modimolle Municipality	R 1 397 998
Mookgophong Municipality	R 983 918
Thabazimbi Municipality	R 1 005 909

The budget for WDM operations of fire fighting is R 8 085 091 (2010/11 - R 7 595 540).

A total amount of R 19 896 200 (2010/11 - R 17 518 604) (excluding the IDP operating expenditure portion) is provided for the total fire fighting/disaster function which constitutes 18% (2010/11 - 21%) of the total operating budget.

#### MUNICIPAL HEALTH

Provision of R 13 081 000 (2010/11 - R 12 696 134) (excluding the IDP operating expenditure portion) is made for Municipal Health. This includes personnel costs for 30 officials, which consist of a divisional manager, 6 environmental health heads and 23 environmental health practitioners.

National government has indicated that they will partly fund the service by providing an equitable share. As per the DORA, R 18 per household is included in the equitable share for health. If calculated on the 2007 Stats SA Census, this amounts to approximately R 3 024 000. The grant from the Department of Health is projected to be R 8 354 000. The total funding for this function amounts to approximately R 11 378 000.

There is thus a shortfall of R 1 703 000 on the health function, excluding the capital expenditure which is also unfunded.

The total operating expenditure amounts to R 87 432 000 (2010/11 - R 82 211 750) (excluding the IDP operating expenditure portion). This is an increase of 6.3% as compared to the previous financial year. The total operating expenditure including IDP operating expenditure amounts to R 113 209 000 (2010/11 - R 107 606 750).

Attached per Tables A2, A3 and A4 are details on the operating expenditure by GFS, vote and source.

#### EXPENDITURE PER VOTE

A department constitutes a vote as per the MFMA definition. The following provisions were made per department (excluding the IDP operating expenditure portion):

Financial Services	R 9 960 100
Municipal Manager	R 7 457 000
Corporate Services	R 14 358 000
Planning & Econ Dev	R 8 1 19 000
Technical Services	R 15 990 400
Executive Mayor's Office	R 16 085 000
Social Services	R 4 574 000
Fire Fighting	R 19 896 200
Municipal Health	R 13 081 000
Abattoir	R 3 688 300

### **IDP FUNDING**

)

Projects were identified in terms of Council's priorities. The total cost of the projects is as follows:

2011/12	R 43 7	730 000
2012/13	R 59	960 000
2013/14	R 43	310 000

The IDP MTEF totals R 54 000 000 of which the full R 54 000 000 is funded by WDM.

The projects on the IDP are divided into operating and capital projects for the 2011/12 budget year and are as follows:

IDP Capital	R 18 603 000	(in terms of new list in Annexure 4)
IDP Operating	R 25 127 000	(in terms of new list in Annexure 4)

#### A357/2011 ANNUAL BUDGET 2011/2012

#### Item 1/06/05/2011

#### **Resolved** :

#### THAT :

- 1. The report by the Executive Mayor regarding the 2011/2012 Annual Budget of the Waterberg District Municipality contained in the agenda of the Special Council meeting dated 06 May 2011, be approved.
- 2. Council approve the Draft Tabled Annual Operating Budget for the financial year 2011/2012 and an indicative for the two projected outer years 2012/2013 and 2013/2014.
- 3. Council approve the multi-year capital appropriations for the financial year 2011/2012 and an indicative for the two projected outer years 2012/2013 and 2013/2014 (Council approve the projects listed in Annexure 4 of the Budget contained in the Agenda of the Special Council Meeting dated 06 May 2011).
- 4. Council approve the Tariffs reflected in Annexure 2 of the Budget contained in the Agenda of the Special Council Meeting dated 06 May 2011) for Abattoir for the Budget year 2011/2012.
- 5. Council approve the Tariffs reflected in Annexure 3 of the Budget contained in the Agenda of the Special Council Meeting dated 06 May 2011)for Fire Fighting for the Budget year 2011/2012.
  - 5.1 That water tariffs be as per the rates of the Local Municipality.
  - 5.2 That registered indigents be treated in terms of the indigent policy of the Local Municipality.
  - 5.3 That the Fire Fighting Tariffs remain unchanged due to the current global economic downturn.
  - 5.4 That all six local municipalities be encouraged to implement these particular Tariffs for the purposes of cost recovery.
  - 5.5 That the generated fire fighting services income be monitored and deposited to the WDM on a monthly basis.
- 6 The operating budget allocation per local municipality within the Waterberg District Municipality for Fire-Fighting Services be approved for the budget year 2011/2012.

BelaBela Municipality	R	610 009
Lephalale Municipality	R	2 739 145
Mogalakwena Municipality	R	5 074 131
Modimolle Municipality	R	1 397 998
Mookgophong Municipality	R	983 918
Thabazimbi Municipality	R	1 005 909

7 Council approve the WEDA 2011/2012 budget of R1 500 000.

#### Item 2/06/05/2011

#### **Resolved:**

#### THAT:

- 1. The report of the Executive Mayor regarding the final 2011/12 IDP Review as provided be noted.
- 2. The Final IDP Review document for the financial year 2011/12 be approved subject to verification of the population and infrastructural statistics as indicated during the meeting.

#### DC36 Waterberg - Supporting Table SA1 Supportinging detail to 'Budgeted Financial Performance'

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Audit fees General expenses Advertising Cell Phones & Telephones Community Participation Continuating Projects Coordinating Committees & Workshops Delegations & Meetings Disaster Management Centres Entertainment Events Insurance Legal Services Meat Inspections	3	426	-	-	-	- [	-	-	-	-	-
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Community Participation Community Projects Coordinating Committees & Workshops Delegations & Meetings Disaster Management Centres Entertainment Events Insurance Legal Services Meat Inspections		319	337	203	244	166	158	158	171	180	191
Community Projects Coordinating Committees & Workshops Delegations & Meetings Disaster Management Centres Entertainment Events Insurance Legal Services Meet Inspections		778	637	495	570	589	547	547	589	621	658
Coordinating Committees & Workshops Delegations & Meetings Disaster Management Centres Entertainment Events Insurance Legal Services Meat Inspections		254	103	301	348	288	200	200	211	223	236
Delegations & Meetings Disaster Management Centres Enlertainment Events Insurance Legal Services Meat Inspections		2 001	2 534	1 674	2 075	2 429	2 371	2 371	1 958	2 066	2 190
Disaster Management Centres Entertainment Events Insurance Legal Services Meat Inspections		132	227	170	470	464	412	412	332	350	371
Entertainment Events Insurance Legal Services Meat Inspections		90	70	89	168	175	163	163	180	190	202
Events Insurance Legal Services Meat Inspections		8	149	567	777	577	527	527	753	794	842
Insurance Legal Services Meat Inspections		168	235	203	246	246	218	218	221	233	247
Legal Services Meat Inspections		-	_	100	100	-	_	-	100	106	112
Meat Inspections		430	502	408	611	656	656	656	692	730	773
Meat Inspections		84	448	270	400	550	500	500	300	317	335
•		127	139	150	155	155	157	157	166	175	185
		123	237	299	326	338	326	326	392	413	438
Municipal Services		227	362	418	609	659	659	659	824	869	922
Printing & Stationery		571	415	312	611	467	424	424	490	517	548
Rentals		346	267	270	480	798	738	738	747	788	835
Security Services		171	381	448	722	672	670	670	705	744	788
Subsistence & Travelling		1 295	1 701	2 551	2 298	2 399	2 299	2 299	2 532	2 671	2 831
Training		314	580	176	423	393	384	384	400	422	2 051
Vehicle Costs		364	521	362	471	403	403	403	455	422	509
		-	521	- 102	411	403	403	403	400	400	209
Mayoral Bursary Fund		365	434	219	100	100	100	100	100	106	112
Total 'Other' Expenditure	1	10 524	11 918	11 484	14 488	14 757	13 996	13 996	14 634	15 439	16 365
	1 3	10 324	11 310	11 404	14 400	14 / 5/	13 990	13 990	14 034	15 439	10 300
Repairs and Maintenance	{		·· · · · · · · · · · · · · · · · · · ·								
by Expenditure Item	8			ļ							
Employee related costs		_	_	_	_	-	-	_	-	_	-
Other materials		481	460	486	550	550	565	565	978	1 0 3 2	1 094
Contracted Services		-	~	-	_	-	-	-	-		
Other Expenditure		-	_	_	-	-	_	_	_	-	_
Total Repairs and Maintenance Expenditure		481	460								
che	9		400	486	550	550	565	565	978	1 032	1 094

#### <u>References</u>

1. Must reconcile with 'Budgeted Financial Performance (Revenue and Expenditure)

2. Must reconcile to supporting documentation on staff salaries

3. Insert other categories where revenue or expenditure is of a material nature (list separate items until 'General expenses' is not > 10% of Total Expenditure)

4. Expenditure to meet any 'unfunded obligations'

5 This sub-total must agree with the total on SA22, but excluding councillor and board member items

6. Include a note for each revenue item that is affected by 'revenue foregone'

7. Special consideration may have to be given to including 'goodwill arising' or 'joint venture' budgets where circumstances require this (include separately under relevant notes)

9. Because advances and Maintenance is not a GRAP item. However to facilitate transparency, municipalities must provide a breakdown of the amounts included in the relevant GRAP items that will be spent on Repairs and Maintenance.
 9. Must reconcile with Repairs and Maintenance by Asset Class (Total Repairs and Maintenance) on Table SA34c.

C36 Waterberg - Supporting Table SA2 C	Ref	Vote1 - Budget & Tressury	Vote2 - Municipal	Vote3 - Corporate	Vote4 - Planning &	Vote5 - Infrastructure		Vote7 - Social Development &	Vote8 - Fine Fighting	Vote9 - Nunicipal	Vote10 - Abettoir	Example 11 - Vote11	Example 12 - Vote12	Example 13 - Vote13	Example 14 - Vote14	Example 15 - Vote15	Tota
		Office	Manager	Support & Shared	Economic Development	Development	Mayor's Office	Community Services	Services	Health Services							
thousand	1	Ĺ		Services			[			ľ							
evenue By Source																	
Property rates		-	-	-	~	-	-	-	-	-	-	-	-	-	_	_	
Property rates - penalties & collection charges		-	-	-	-	-	-	-	-	-	-	-	-		_	_	l
Service charges - electricity revenue		-	-	-	~	-	- 1	-	-	-	-	-	~	-	-	_	
Service charges - weter revenue		-	-	-	~	-	-	-	-	-	-	-	-	-	-	_	
Service charges - senitation revenue		~	-	-	-	-	-	-	-	-	-	-	-			_	
Service charges - refuse revenue		-	-	-	-	-	-	-	-	-	-	-	~	~ .	-	-	
Service charges - other		-	-	-	-	-	-	-	-	-	940		-	-	-	-	
Rental of facilities and equipment		~	~	~	-	-	-	-	-	-	96	-	-	-	-	-	
Interest earned - external investments		7 900	-	~	~	-	-	-	-	-	-		-	~	-	_	
Interest earned - outstanding debtors		~	~	~	-	-	-	-	- 1	-	120	-	~	-		-	
Dividends received		-		-	-	-	-	-	~	- 1	-	-	-	-	-	-	
Fines		-	-	-	-		-	-	~	-		-	-		-	-	
Licences and permits		-		-	-	-	-	-	-	-		-	-	-	- 1	-	
Agency services			-	-	-	-	-	~	-	~	-	- 1	-	-	-		
Other revenue		51	-	24	-	-	-	-	-		-	-	-	~	-	- 1	
Transfers recognised - operational	Ì	88 730	1 190	84		1 449	-	~	~	8 354	-	~	-	-	-	~	9
Gains on disposal of PPE					-	-	-	-	~	-		- 1	-		-	-	
tal Revenue (excluding capital transfers and contribut	ution	96 681	1 190	108	-	1 449	-	- ;	-	8 354	1 156	-	-				10
genditure By Type													:				
Employee related costs		6 937	4714	7 372	3 621	2 354	5 260	1 715	3 496	11 591	2 852	_ 1				1	
Remuneration of counciliors	i	-	-	-		-	4 910	-	5 400	1.001	2002	-	-	-	-	~	4
Debt impairment		-	-	-	-	-	-	-	-	_	25		-	-	-	~	
Depreciation & asset impairment		335	40	1 230	45	65	350	40	2 620	180	80	-	-	-	-	~	
Finance charges	Ì	-	-	-	-	-	~	-	1 010			-	-	-	-	-	
Sulk purchases	ĺ	-	-	-	-	-	-		-	_	_		-	-		-	
Other materials		14	8	350	3	7	98	4	420	-	67	-	-	-	-	~	
Contracted services		-	-	- 1	-		-		11 811	_			-	-	-	- 1	
Transfers and grants		-	1 050	1 662	4 100	13 200	3 355	2 410			_	_	-	- 1	-	-	1
Other expenditure		2 674	1 646	3 720	350	364	1 963	405	1 547	1 301	665	-	~		-	-	2
Loss on disposal of PPE	i	-	-	25			150	-	-	1.001		-	-		-	~	1
tai Expenditure	- t	9 960	7 457	14 358	8 119	15 990	16 085	4 574	19 896	13 061	3 688						
rpks/(Deficit)	ŀ		_										-	-	-	- [	11
Transfers recognised - capital		86 721	(6 267)	(14 250)	(8 119)	(14 541)	(16 085)	(4 574)	(19 896)	(4 727)	(2 532)	-	-	-	-	- 1	f
Contributions recognised - capital	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
•	İ	-	4	-	-	-	~	- 1	-	-	-	- 1	-	-	-	-	
Contributed assets				<b>*</b>	-			-	-	-	-	- 1	-	-	-	-	
rokus/(Deficit) after capital transfers &		86 721	(8 267)	(14 250)	(8 119)	(14 541)	(16 085)	(4 574)	(19 896)	(4 727)	(2 532)						

References

1. Departmental columns to be based on municipal organisation structure

### DC36 Waterberg - Supporting Table SA3 Supportinging detail to 'Budgeted Financial Position'

		2007/8	2008/9	2009/10		Current Ye	ar 2010/11		2011/12 Mediu	m Term Revenue Framework	& Expenditure
Description	Ref	Audited	Audited	Audited	Original	Adjusted	Full Year	Pre-audit	Budget Year	Budget Year	Budget Year
R thousand		Outcome	Outcome	Outcome	Budget	Budget	Forecast	outcome	2011/12	+1 2012/13	+2 2013/14
ASSETS	:		1							·····	
Call investment deposits Call deposits < 90 days		77 622	97 400	70 007	04.400	00 544	00.000	00.000			
Other current investments > 90 days		77 632 13 128	87 409 10 089	79 297 22 103	81 406 9 045	82 541 9 171	96 293 10 699	96 293 10 699	82 178	99 857	118 204
Total Call investment deposits	2	90 759	97 498	101 400	90 452	91 712	106 992	106 992	9 131 91 309	11 095 110 952	13 134 131 337
Consumer debtors								100 552	51 505	110 332	101 001
Consumer debtors		870	419	421	671	438	446	446	619		02/
Less: Provision for debt impairment		(637)	(377)	(394)	(439)	438 (429)	(429)	(429)	618 (454)	832 (480)	832 (508
Total Consumer debtors	2	233	42	27	233	9	17	17	165	352	324
Debt impairment provision		Î									
Balance at the beginning of the year		(668)	(637)	(377)	(394)	(394)	(394)	(394)	(429)	(454)	(480
Contributions to the provision		31	(86)	(45)	(45)	(35)	(35)	(35)	(25)	(26)	(28
Bad debts written off		-	346	29		-	-	-	-	-	-
Balance at end of year		(637)	(377)	(394)	(439)	(429)	(429)	(429)	(454)	(480)	(508
Property, plant and equipment (PPE)		ļ									
PPE at cost/valuation (excl. finance leases)		40 127	46 715	57 361	68 515	69 982	66 690	66 690	82 493	82 193	81 893
Leases recognised as PPE Less: Accumulated depreciation	3	7 676	8 842	10 365	13 003	- 13 543	-	-	-	-	-
Total Property, plant and equipment (PPE)	2	32 451	37 873	46 996	55 512	13 543 56 438	13 526 53 164	13 526 53 164	17 636 64 857	21 989 60 204	26 620 55 273
······································						·····		33 104	04 057	00 204	JJ Z I J
LIABILITIES		İ	ļ.								
Current liabilities - Borrowing											
Short term loans (other than bank overdraft) Current portion of long-term liabilities		-	-	-	-	-	-	~	-	-	-
Total Current liabilities - Borrowing	-										
-		-	-	-	-	-	-	-	-	~	-
Trade and other payables Trade and other creditors		4 212	7 501	5 000	0.000	6 767					
Unspent conditional transfers		4 212	7 501 5 379	5 600 2 173	6 688 2 173	6 757 1 422	6 274 1 422	6 274 1 422	6 319	4 792	4 982 1 422
VAT		(843)	(1 577)	(2 722)	(585)	(592)	(581)	(581)	1 422 (608)	1 422 (376)	(389
Total Trade and other payables	2	7 122	11 303	5 051	8 276	7 587	7 116	7 116	7 134	5 838	6 016
Non current liabilities - Borrowing			1			ĺ					
Borrowing	4	-	-	-	-	_	_	-	-	_	-
Finance leases (including PPP asset element)			-	-	-	-	-	-	-	-	-
Total Non current liabilities - Borrowing		-	-	-	-			-			-
Provisions - non-current					i	1					
Retirement benefits		-	8 713	8 790	10 087	10 087	10 075	10 075	11 465	12 938	14 489
List other major provision items											
Refuse landfill site rehabilitation		-	_	-	-	-	-	-	-	-	-
Long-service Awards Total Provisions - non-current			736	815	1 111	1 122	1 122	1 122	1 366	1 622	1 894
		-	9 449	9 605	11 199	11 209	11 197	11 197	12 830	14 561	16 382
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		114 620	115 531	116 674	140 645	140 645	140 645	140 645	147 529	143 259	158 181
GRAP adjustments Restated balance		0	(8 597)	430	-		-	-	-	-	-
Surplus/(Deficit)		114 620 2 057	106 935 9 533	117 105 23 650	140 645 (2 005)	140 645 841	140 645 6 885	140 645	147 529	143 259	158 181
Appropriations to Reserves		(1 601)	(454)	(454)	(2 005)		- 000	6 885	(4 271)	14 922	12 466
Transfers from Reserves		3	164	26	_	-	-	_ [	_	-	-
Depreciation offsets		453	497	319	-	-	-	-	-	-	-
Other adjustments		_	-	-	-	-	-	-	-	-	
Accumulated Surplus/(Deficit)	1	115 531	116 674	140 645	138 639	141 486	147 529	147 529	143 259	158 181	170 647
Reserves Housing Development Fund											
Capital replacement		-	_	-	-	-	- 1	-	-	-	-
Capitalisation		-	-	_	_	-	_	_	_	_	-
Government grant		1 181	1 081	998	998	998	998	998	998	998	998
Donations and public contributions		1 993	1 887	1 626	1 626	1 626	1 626	1 626	1 626	1 626	1 626
Self-insurance		-	-	-	-	-		-	-	-	-
Other reserves (list)		-	-	-	-	-	-	-	-	-	-
Revaluation Fotal Reserves	2	432 3 606	2 968	2 624		-		-	-		
TOTAL COMMUNITY WEALTH/EQUITY	2	119 138	2 968 119 642	143 268	2 624 141 263	2 624 144 110	2 624	2 624	2 624	2 624	2 624
					141 203	144 110	150 153	150 153	145 883	160 805	173 271
Total capital expenditure includes expend	iture o	n nationally s	ignificant prio	rities:							
Provision of basic services	ĺ		-	-	-	-	-	-	-	-	
2010 World Cup		*	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-

#### DC36 Waterberg - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/1	1	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuli Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Municipal Health	To provide municipal health and environmental services to the communities		3 669	6 438	7 451	7 881	7 881	7 881	8 354	8 772	9 211
Disaster Management	To coordinate and support disaster management and fire fighting services.		1 148	462	157	10	10	10	~	-	~
Local Economic Development & Tourism	To unlock and stimulate the mining, tourism and agriculture potential		89	1 214	3 543		-	5	-	-	-
Municipal Roads & Stormwater	To strengthen district capacity to provide services	water and approximate stands to	1 276	1 710	548	1 037	1 037	1 037	1 449	_	-
	To develop and build skilled and productive workforce		71 151	81 490	88 351	94 327	94 808	94 903	96 789	101 023	104 089
	To strengthen district capacity to provide services		1 765	1 062	869	1 247	751	765	1 156	1 651	1 651
Government	To promote effective communication and be responsive to the needs of the community		1 836	942	1 772	1 100	2 146	2 153	1 190	1 400	1 400
	Development and implementation of the Spatial Development Framework.		-	-	-	-	-	-	-	-	-
-	To implement objectives of the Integrated Transport Plan		-	-	-	-	-	-	-	-	-
	To strengthen district safety & security		-	-	_	-	-	-	-	-	-
	To promote effective communication and be responsive to the needs of the community		_	-	-	-	-	-	-		-
-	To strengthen district capacity to provide services		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital	transfers and contributions)	1	80 934	93 319	102 690	105 602	106 633	106 753	108 938	112 847	116 350

47

References

1. Total revenue must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

### DC36 Waterberg - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Ref	2007/8	2008/9	2009/10	Ci	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	e & Expenditure
R thousand		1741	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14
Municipal Health	To provide municipal health and	<u>†</u>	5 897	8 084	9 198	14 806		12 775	13 081	13 970	15 050
	environmental services to the communities										
Disaster Management	To coordinate and support disaster management and fire fighting services.		3 97 <b>9</b>	4 039	9 088	18 634	18 084	17 232	19 896	21 043	22 380
Local Economic Development & Tourism	To unlock and stimulate the mining, tourism and agriculture potential		5 820	12 588	8 5 18	6 285	6 285	6 087	8 119	6 844	6 677
Municipal Roads & Stormwater	To strengthen district capacity to provide services		25 80 <b>2</b>	19 548	9 187	10 596	10 596	10 397	15 990	2 978	3 207
Municipal Support & Institutional Development	To develop and build skilled and productive workforce		17 171	18 061	17 421	29 117	29 117	28 138	24 318	24 102	25 834
Abattoir	To strengthen district capacity to provide services		2 174	2 953	3 056	3 461	3 461	3 244	3 688	3 932	4 225
Community Participation & Good Government	To promote effective communication and be responsive to the needs of the community		15 877	16 375	21 776	22 403	21 803	19 764	23 542	22 687	23 968
and	Development and implementation of the Spatial Development Framework.		_	_	-	-		-	-	-	
Fransport	To implement objectives of the Integrated Transport Plan		-	-	-	-	-	-	-	-	-
Safety & Security	To strengthen district safety & security		-	-	-	_	-	_	-	_	-
Sports, Arts & Culture	To promote effective communication and be responsive to the needs of the community		2 157	2 136	798	2 306	2 306	2 231	4 574	2 368	2 543
Basic Service Dellvery	To strengthen district capacity to provide services			-	-	-	-	-	-	-	-
		the second second second									
		and the second second									
		PR - 40 VO 10407									
			- 1990, ANA AN								
		1	78 <b>877</b>	83 786	79 041	107 607	105 792	99 869	113 209	97 924	103 884

References

1. Total expenditure must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

#### DC36 Waterberg - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2007/8	2008/9	2009/10	Cı	irrent Year 2010/	11	2011/12 Medium Term Revenue & Expenditure Framework			
R thousand				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14	
Municipal Health	To provide municipal health and environmental services to the communities	A		392	758	-	-	-	-	-		-	
Disaster Management	To coordinate and support disaster management and fire fighting services.	В		5 580	4 855	8 499	9 960	10 <b>969</b>	8 028	11 600	-	-	
Local Economic Development & Tourism	To unlock and stimulate the mining, tourism and agriculture potential	С		33	16	37	-	_	-	-	~		
Municipal Roads & Stormwater	To strengthen district capacity to provide services	D	a da n. S	121	19	7	-	-	-	-	-	-	
Municipal Support & Institutional Development	To develop and build skilled and productive workforce	E		904	1 497	943	7 587	8 020	1 447	7 003	1 000	-	
Abattoir	To strengthen district capacity to provide services	F		-	878	1 491	2 934	3 058	2 708	-	-	-	
Government	To promote effective communication and be responsive to the needs of the community	G		851	218	1 345	-	-	-	-	-	-	
	Development and implementation of the Spatial Development Framework.	н			-	-	-	-	-	-	-	-	
Fransport	To implement objectives of the Integrated Transport Plan	1				-	-		-		-	-	
Salety & Security	To strengthen district safety & security	J		-	-	-	-	-	-	-	-	-	
	To promote effective communication and be responsive to the needs of the community	ĸ		88	14	15	-	136	136			-	
	To strengthen district capacity to provide services	L		-	-	-	-	-	-		~	-	
		M	v a stradju je je objektova										
		N						v visi 4					
		0											
		P	and a second second second second second second second second second second second second second second second										
		Q											
			1	7 970	8 256	12 338	20 481	22 184	12 319				

References

1. Total capital expenditure must reconcile to Budgeted Capital Expenditure

2. Goal code must be used on Table A36

Description	Unit of measurement	2067/8	2008/9	2009/10	c	urrent Year 2010	/11	2011/12 Medium Term Revenue & Expenditure Framework			
Land Brites		Audited Outcome	Audited Outcome	Audiled Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year + 2012/13	1 Budget Year + 2013/14	
Governance and Administration			1	İ — —		1			1	1	
Governance and Administration						l	1			1	
Executive and Council Community Perfopution & Good Governance			1	1					1		
Community Perioperon & Good Governance	Value of Total IDP Value of Total IDP	1.8%	4.6%	4,5%	7.0%	8.1%	11.2%	8.6%	34.4%	44.1%	
Budget and Treasury Office	VOIDE OF LODE FOR	0.078	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Budget and Treasury Office Manicipal Support & Institutional Development	Value of Total IDP	0.0%	0.0%	0.0%	1.1%	0.9%	0.6%	0.0%	0.0%	0.0%	
	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Corporate Servives Municipal Sopport & Institutional Development								T		[	
Land	Value of Total IDP Value of Total IDP	6.7% 0.0%	17.2%	12.0%	24.2%	20.3%	13.2%	16.0%	16.8%	0.0%	
Function 2 - (name)		0.0%	0.076	2.7%	5.4%	6.1%	6.7%	-0.1%	-0.8%	0.0%	
Bub-function 1 - (name)			1								
Insert measure's description	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Bub-function 2 - (name) Inself measure/s description											
	Value of Total IDP Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Sub-function 3 - (name)		0.070	0.070	0.070	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
nolicipties description	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Community and Public Bafety								1	1		
Community and Public Selety Community Services	100								1		
Community Services Municipal Support & Institutional Development	Value of Total IDP	0.0%	0.0%	0.0%	0.0%6	0.2%	0.4%	0.0%		0.00	
	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.4%	0.0%	0.0%	0.0%	
Fire and Disaster Services						0.070		1		+	
Oceanity Management	Value of Total IDP	13.0%	11.3%	9.1%	23.9%	21.3%	24.4%	26.5%	0.0%	0.0%	
in the Residence	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Health Services Municipal Health	Value of Total IDP	1.2%	0.0%	0.0%	4.6%	3.6%	2.9%	55%			
······································	Value of Total IDP	0.0%	0.0%	0.0%	4.0%	0.0%	0.0%	0.0%	1.0%	1.4%	
Governance and Administration						0.0 %	0.0 %	0.0 4	0.0.4	0.0 %	
Executive and Council								ł			
Sports, Arts & Culture	Value of Total IDP	1.7%	1.6%	1.6%	1.3%	2.4%	3.2%	2.1%	5.0%	7.0%	
Safety & Security Budget and Treasury Office	Value of Total IDP	0.0%6	0.0%	0.0%	0.2%	0.2%	0.0%	0.2%	0.0%	0.0%	
Salety & Security	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Sub-function 3 - (name)											
Incert measure's description	Value of Total fDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Economic and Environmental Services & Other	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%6	0.0%	0.0%	0.0%	0.0%	
Economic and Environmental Services	-								]		
Economic Development & Planning Local Economic Development and Tourism											
Local Economic Development and Tourism	Value of Tokal IDP	16.4%	12.0%	21.9%	4.9%	11.0%	15.9%	7.0%	35.2%	47.6%	
Transport	Value of Total IDP	2.8%	0.0%	0.9%	0.5%	0.4%	0.2%	0.2%	0.0%	0.0%	
Roade & Infrastructure Services Municipal Roads & Stormaater		10.04	10.54								
	Junior of Total IDP	18.6% 0.0%	49.5%	15.8% 0.0%	10.6%	14.3%	12.2%	21.0%	16.8%	0.0%	
Roads & Infrastructure Services		0.070	0.070	0.076	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Bate: Service Delivery	Value of Total IDP	36.5%	3.7%	30.3%	6.5%	3.4%	5.1%	4.6%	-16.8%	0.0%	
Environmental Management	Value of Total IDP	1.3%	0.0%	1.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Other Services											
Abattoir Abattoir Services	Value of Total IDP	0.0%	0.0%	0.00			7.00				
	Value of Total IDP	0.0%	0.0%	0.0% 0.0%	6.4% 0.0%	5.2% 0.0%	7.0% 0.0%	0.0%	0.0%	0.0%	
Sub-function 2 - (name)		0,0 %	0.0 4	0.0 %	0.07	0.07	0.076	0.076	9.076	0.070	
nanif measure's description	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
	Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
Sub-function 3 - (name) next measure's description											
	Value of Total IDP Value of Total IDP	0.0%	0.0%	0.0%	0.0%	0.0%	0.0% 0.0%	0.0%	0.0%	0.0%	
And so on for the rest of the Votes	TORNE OF TORRELAT	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	
	·····							1		I	

#### DC36 Waterberg - Supporting Table SA7 Measureable performance objectives

Include a measurable performance algorithm for each revenue source (within a relevant function) and each vote (MFMA s17(3)(b))
 Include all devis Services performance targets from 'Basic Service Devivery' to ensure Table SAT represents all strategic responsibilities
 Only include prior year comparative information for individual measures where relevant activity occurred in that year's

#### DC36 Waterberg - Entities measureable performance objectives 2011/12 Medium Term Revenue & Expenditure Framework 2006/9 Current Year 2010/11 2007/8 2009/10 Description Unit of measur mt Audited Outcome Audited Outcome Audited Outcome Full Year Forecest Original Budget Adjusted Budget Budget Year Budget Year +1 Budget Year +2 2011/12 2012/13 2013/14 Valuetarian Economic Development Agency Promotion of agenciliare, Konset, mining & SURVE Value of Total IDP tity 2 - (name of antity) Municipal Support & Institutional Development Entity 3 - (name of entity) Minispel Support & Institutional Development And so on for the rest of the Entline And so on for the rest of the Entities 1. Include a measurable performance objective as agreed with the parent municipality (MFMA 837(5)(d)) 2. Only include prior year comparative information for individual measures where relevant activity occurred in that yearie

#### DC36 Waterberg - Supporting Table SA8 Performance indicators and benchmarks

		2007/8	2008/9	2009/10		Current Ye	ear 2010/11			Medium Term R enditure Frame	
Description of financial indicator	Basis of calculation	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Fuil Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Yea +2 2013/14
Borrowing Management											
Borrowing to Asset Ratio	Total Long-Term Borrowing/Total Assets	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Credit Rating		N/A	N/A	N/A	N/A	N/A	N/A	N/A			
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Safety of Capital											
Debt to Equity	Loans, Creditors, Overdraft & Tax Provision/ Funds & Reserves	6.0%	18.4%	11.1%	14.9%	14.1%	13.2%	13.2%	15.1%	14.0%	14.2%
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity										2010 July 100	Ì
Current Ratio	Current assets/current liabilities	13.1	8.2	17.6	9.9	10.7	13.2	13.2	10.7	14.8	16.
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	13.1	8.2	17.6	9.8	10.7	13.2	13.2	10.6	14.8	16.
Liquidity Ratio Revenue Management	Monetary Assets/Current Liabilities	13.0	8.1	17.4	9.7	10.6	13.1	13.1	10.5	14.6	16.
Annual Debtors Collection Rate (Payment Level %)	Last 12 Miths Receipts/Last 12 Miths Billing		83.6%	159.9%	-14.7%	-14.7%	-14.7%	-14.7%	133.8%	80.2%	83.4%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	1.4%	0.4%	1.4%	1.3%	1.0%	1.0%	1.0%	1.2%	1.4%	1.3%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Oid	4.4%	39.6%	0.2%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Creditors Management				1	1						
Creditors System Efficiency	% of Creditors Paid Within Terms (within`MFMA's 65(e))	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Funding of Provisions											
Provisions not funded - %	Unfunded Provns./Total Provisions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Other Indicators											
Electricity Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Water Distribution Losses (2)	% Volume (units purchased and own source less units sold)/Total units purchased and own source	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	31.0%	32.5%	32.1%	45.8%	43.4%	39.2%	39.2%	45.8%	47.3%	49.5%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	32.2%	33.2%	33.3%	46.7%	43.8%	39.0%		47.3%	48.8%	51.1%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%		0.0%	0.0%	0.0%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	2.2%	2.5%	2.9%	2.9%	3.3%	3.3%	3.3%	4.6%	4.7%	4.8%
DP regulation financial viability indicators		********	3								
i. Debt coverage	(Total Operating Revenue - Operating Grants/Debt service payments due within financial year)	1.1	1.6	1.1	1.2	1.2	1.2	1.2	1.0	1.2	1.2
ii.O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	56.8%	31.4%	170.9%	110.1%	148.0%	147.2%	147.2%	123.3%	93.6%	91.9%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	16.8	17.7	20.6	12.8	13.3	16.4	16.4	12.5	18.3	20.3

1. Consumer debtors > 12 months old are excluded from current assets

2. Only include if services provided by the municipality

		1996 Census	2001 Census	2007 Survey	2007/8	2008/9	2009/10	Current Year 2010/11	2011/12 Mediu	2011/12 Medium Term Revenue & Expenditure Framework	ie & Expenditur
Demographics											
Population	N/A	N/A	614		N/A	MA	N/A	N/A	N/A	N/A	A/A
Females aged 5 - 14	N/A	N/A	74		N/A	NA	N/A	N/A	N/A	NIA	N/A
Males aged 5 - 14	N/A	N/A	74		N/A	N/A	N/A	A/N	N/A	N/A	N/A
Females aged 15 - 34	N/A	NA	113		N/A	N/A	N/A	N/A	N/A	N/A	V/N
Males aged 15 - 34	N/A	N/A	105		N/A	N/A	A/N	N/A	V/N	۹/N	
Unemployment	NA	N/A	8	141	N/A	N/A	A/N	N/A	N/A	A/N	V/N
Household Income (households) (1.)			and show the second second second second second second second second second second second second second second								
None	N/N	NIZ	1100		-						
		A N	2 8 14		N/A	NA	A/A	N/N	A/A	N/N	N/N
	NA NA	AN	115 863	N/A	N/N	A/A	A/N	N/A	NN	N/A	N/N
		A/A	19.24/	NA	AIN	NA	N/A	AN	NA	AN	N/A
Poverty profiles (2.)											
Insert description	NA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	NA
Household/demographics (000)		· ·									
Number of people in municipal area	N/A	NIA	614 041	NIA	NIA	NIA	NIA	NI/V	NIA.	VIII -	<b>1</b> 11
Number of mon neonle in municipal area	N/A								A/M	N/A	AN AN
Mumber of households in municipal and	NI/V					Y/N		NA	A/N	A/N	N/A
Number of room beneated in municipal and		AN .		A/N	A/N	N/A	NA 	A/A	N/A	AIN	A/A
renteed of poor intractions () () intraction of a control of the month)		A/N	140 353	A/N	AN	N/N	N/A	N/A	N/A	A/A	A/A
(Initial to book transmission (In both Initial)		N/A	NA	N/A	NA	N/A	N/A	NA	N/A	N/A	N/A
Housing statistics (3.)											
Formal	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	MA
Informat	NA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	NA	N/A	N/A
Total number of households		a	•		-	•		•			
Dwellings provided by municipality (4.)	NA	N/A	N/A	N/A	NIA	A/A	N/A	N/A			N/A
Dwellings provided by province/s	NA	NA	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Dwellings provided by private sector (5.)	N/A	NA	N/A	N/A	N/A	N/A	Ω/N	N/A	N/N	NIA	N/A
Total new housing dwellings					•			*			
Economic (6.)											
Inflation/inflation outlook (CPIX)					6 0ec	E EQ	2.002	4.0 Ob.	70	200	/00/ 2
Interest rate - borrowing					VIN	W C C	e vin	10.0%	e 7.0	8 O O	40.0
Interest rate - investment					796 0	14 00/	100 4	700 0		ANI 0	AN O
Remuneration increases					0.0.0	20.0 200	200 CF	202 202	6.0.0 200	0.0% 0.0%	80.0 0
Consumption growth (electricity)					e + 5	0.00	0.0.6	040.7	0/0./	0.076	40.0
Consumption growth (water)					AN AN	V/N	A/N	A/N N/A	N/A	N/N	N/N
Collection rates (7 )								<u></u>			
Pronenty tax/service channes					NUA NUA	-					
Rental of facilities & environment							A/A	ANN N	N/A	NA NA	A/N
Interest - external investments					100.0%	100.04	AND 001		100.000	N/A	N/A
interest - debtors					65%	9.8%	8 3%	15.0%	15.0%	15.0%	15.0%
Revenue from anency carvicas								1000	2000	2000	N 2-2-1

SAULA INCES

Monthly household income threshold
 Show the poverty analysis the municipality uses to determine its indigents policy and the provision of services
 Include total of all housing units within the municipality

Number of subsidised dwellings to be constructed by the municipality under agency agreement with province
 Provide estimate based on building approval information. Include any non-subsidised dwellings constructed by the municipality
 Insert actual or estimated % increases assumed as a basis for budget calculations
 Insert actual or estimated % collection rate assumed as a basis for budget calculations

#### DC36 Waterberg Supporting Table SA10 Funding measurement

Description	MFMA	Rei	2967/8	2008/9	2899/18		Current Ye	ar 2010/11		F	ledium Term Ri enditure Frame	
Description	section	SUE 1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Yea +2 2013/14
unding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	92 724	102 157	109 722	95 454	96 714	111 995	111 995	96 312	115 954	136 34
Cash + investments at the yr end less applications - R'000	18(1)5	2	82 836	85 784	103 893	86 341	88 777	104 537	104 537	88 989	110 126	130 39
Cash year end/monthly employee/supplier payments	18(1)6	3	16.8	17.7	20.6	12.8	13.3	16.4	16.4	12.5	18.3	20
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	2 510	10 030	23 969	(2 005)	841	6 885	6 885	(4 271)	14 922	12 46
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	NA	(49.8%)	(19.3%)	29.0%	41 5%)	(4.7%)	(15 (5%)	23.6%	43.6%	(6.0%)
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	69.5%	94.4%	17-0%)	96.5%	95.6%	89.4%	89%	74.1%	72.6%	98.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	(* 1961)	8.7%	5.4%	3.7%	4.8%	4.8%	4.8%	2.4%	1.6%	1,7%
Capital payments % of capital expenditure	18(1)c;19	8	100.0%	100.0%	100.8%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	0.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Grants % of Govt, legislated/gazetted allocations	18(1)a	10								100.1%	100.1%	100.1%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	(70.6%)	357.7%	15 6%)	(20.2%)	0.8%	0.0%	19.0%	19.7%	(1.8%)
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	11.3%	(94.9%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	1.5%	1.2%	1.0%	1.0%	1.0%	1.1%	1.8%	1.6%	1.8%	0.0%
Asset renewal % of capital budget	20(1)(vi)	14	0.0%	10.6%	12.1%	14.3%	13.8%	22.0%	7.3%	0.0%	0.0%	0.0%

References

1. Positive cash balances indicative of minimum compliance - subject to 2

2. Deduct cash and investment applications (defined) from cash balances

3. Indicative of sufficient liquidity to meet average monthly operating payments

4. Indicative of funded operational requirements

5. Indicative of adherence to macro-economic targets (prior to 2003/04 revenue not available for high capacity municipatities and later for other capacity classifications)

6. Realistic average cash collection forecasts as % of annual billed revenue

7. Realistic average increase in debt impairment (doubtful debt) provision

8. Indicative of planned capital expenditure level & cash payment timing

9. Indicative of compliance with borrowing 'only' for the capital budget - should not exceed 100% unless refinancing

10. Substantiation of National/Province allocations included in budget

11. Indicative of realistic current arrear debtor collection largets (prior to 2003/04 revenue not available for high capacity municipalities and later for other capacity classifications)

12 Indicative of realistic long term arrear debtor collection targets (prior to 2003/04 revenue not available for high capacity municipatities and later for other capacity classifications)

13. Indicative of a credible allowance for repairs & maintenance of assets - functioning assets revenue protection

14. Indicative of a credible allowance for asset renewal (requires analysis of asset renewal projects as % of total capital projects - detailed capital plan) - functioning assets revenue protection

#### DC36 Waterberg - Supporting Table SA11 Property rates summary

Description		2007/8	2008/9	2009/10	Ci	urrent Year 2010/	41	2011/12 Mediu	m Term Revenue Framework	8 Expenditure
Description	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Valuation:	1								1	
Date of valuation:		N/A	N/A	N/A	N/A				ĺ	
Financial year valuation used										
Municipal by-laws s6 in place? (Y/N)	2									
Municipal/assistant valuer appointed? (Y/N)										
Municipal partnership s38 used? (Y/N)										
No. of assistant valuers (FTE)	3									****
No. of data collectors (FTE)	3									
No. of internal valuers (FTE)	3									
No. of external valuers (FTE)	3									
No. of additional valuers (FTE)	4									
Valuation appeal board established? (Y/N)										
Implementation time of new valuation roll (mths)										1
No. of properties	5									
	5	1								
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)								1		
No. of supplementary valuations										]
No. of valuation roll amendments										
No. of objections by rate payers										
No. of appeals by rate payers										
No. of successful objections	8									
No. of successful objections > 10%	8							1		
Supplementary valuation										
Public service infrastructure value (Rm)	5									
Municipality owned property value (Rm)										2 2 2 2
Valuation reductions:										
Valuation reductions-public infrastructure (Rm)										
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)			1.000 - 000							
Valuation reductions-public worship (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:		-	-	-	-	- [	-	-	-	-
Total value used for rating (Rm)	5									
Total land value (Rm)	5									[
Total value of improvements (Rm)	5	ĺ	to del venese							
Total market value (Rm)	5				ĺ					
Residential rate used to determine rate for other										
categories? (Y/N)										
Differential rates used? (Y/N)	5									
Limit on annual rate increase (s20)? (Y/N)					41 JUN 1 40					
Special rating area used? (Y/N)				1						
Phasing-in properties s21 (number)	ļ		,							
Rates policy accompanying budget? (Y/N)										
Fixed amount minimum value (R'000)										
Non-residential prescribed ratio s19? (%)										
Rate revenue:		www.a.a.d								
Rate revenue budget (R '000)	6	a sa ang	an dere de							
Rate revenue expected to collect (R'000)	6	Ì								
Expected cash collection rate (%)						1 III III III III III III III III III I				
Special rating areas (R'000)	7					- 404 B				
Rebates, exemptions - indigent (R'000)				1						
Rebates, exemptions - pensioners (R'000)	1	1								
Rebates, exemptions - bona fide farm. (R'000)		114 T	[							
Rebates, exemptions - bona fide farm. (R'000) Rebates, exemptions - other (R'000)					1404					
Rebates, exemptions - bona fide farm. (R'000)										

<u>References</u>

1. All numbers to be expressed as whole numbers except FTEs and Rates in the Rand

2. To give effect to rates policy

3. Full Time Equivalent (FTE) should be expressed to one decimal place and takes into account full time and part time staff

4. Required to implement new system (FTE)

5. Provide relevant information for historical comparisons. Must reconcile to the total of Table SA12

6. Current and budget year must reconcile to Table A4 Budgeted Financial Performance (revenue and expenditure)

7. Included in rate revenue budget

8. In favour of the rate-payer

Rel     Contraction	Resi. Indust. Bus. & F		Resl.	Indust.		Farm props.	Farm props. State-owned Muni props.	Muni props.	Public	Private	Formal &	Comm. Land	State trust	Section	Protect	National	Public	Mining	
		Description	Ref			Comm.				service infra.	owned towns	Informal Settle.			8(2)(n) (note 1)	Areas	Monumits	benefit organs.	Props.
		Current Year 2010/11 Valuation:									_								
		No. of properties	NIA	Ż		NA	N/A	N/A	N/A	N/A	N/A	A/M	AUA	VI	110				
		No. of sectional title property values					,	í						<b>HIN</b>	AN	NA	N/N	A/A	NIA
		No. of unreasonably difficult properties s7(2)																	
		No. of supplementary valuations Supplementary valuation (Rm)			,														
		No. of valuation roll amendments			~ ~~~														
		No. of objections by rate-payers		<u>.</u>								( <b>.</b>							
		No. of appeals by rate-payers															·		
		No. of appeals by rate-payers finalised																	
		No. of successful objections	ۍ ۲																
		No. of successful objections > 10%	5																
		Esumated no. of properties not valued																	
															a antoni ka				
		Mathod of valuation (select)																	
														* 100° 04 100					
		Dhoning in according (Select)	• • •																
					~~~~														
		Combination of rating types used? (Y/N)					~					-							
		Flat rate used ( Y/N)																	
		Is belance rated by unitorm rate/vanable rate?																	
		Valuation reductions: Valuation reductions sublic infects at 10.10																	
		Valuation reductions-public intrastructure (Km)								_									
		Valuation reductions fiature reserves/park (Km)																	
		Valuation reductions-trimeral rights (FGM) Valuation reductions-D45 000 throobald (Dm)																	
		Valuation reductions-rubic worshin (Rm)									~	_							
		Valuation reductions-other (Rm)	~																
		Total valuation reductions:		1	1	-													
		Total value used for rating (Rm)	9				1	,	I	I		1	1	1	ł	I	1	1	ı
		Total land value (Rm)	9									-							
		Total value of improvements (Rm)	9									-						-	
		Total market value (Rm)	9									-							
		<u>Averane rata</u>																	AND ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRESS TO ADDRES
		Rate revenue budget (R '000)	 o												~				
		Rate revenue expected to collect (R'000)															***		
Publication in Mouto Rebtates, exemptions: Informations (R'000) Rebtates, exemptions: bona fide farm, (R'000) Rebtates, exemptions: bona fide farm, (R'000) Rebtates, exemptions: other (R'000) Rebtates, exemptions: other (R'000) Phase-in reductions/discounts (R'000) Total rebetates exemptints, reducting, disco (R'000)	Ploted name and a set a (NOU) Rebates, exemptions - indigent (ROO0) Rebates, exemptions - beneficients (ROO0) Rebates, exemptions - beneficients (ROO0) Rebates, exemptions - other (ROO0) Phase-in reductions discounts (ROO0) Data rebates, exempta, reducting, discs (ROO0)	Expected cash collection rate (%)	4																
Rectates, exemptions - indigiti (rV00) Rebates, exemptions - bensioners (RV00) Rebates, exemptions - ben field arm (RV00) Rebates - stremptions - other (RV00) Phase-in reductions/discounts (RY00) I Total rebates exemptins, reductins, disce (RY00)	Rebtates, exemptions - Inagent (FUOU) Rebtates, exemptions - Densioners (K000) Rebtates, exemptions - borner (R000) Phase-in reductions (R1000) Phase-in reductions (R1000) Total rebates, exemptin, reductine, discs (R1000)	Debuter available (K UUU)																	
Rebtates, exemptions. boins ride farm, (X00) Rebtates, exemptions - ther (7000) Phase-in reductions/discounts (R'000) Total rebates, exemptins, reductins, discs (R'000)	Rebates, exemptions - brone fide fram, (K'000) Rebates, exemptions - other (K'000) Phasein in eductions (R'000) Total rebates, exemptin, reducting, discs (K'000)	Rebates, exemptions - margent (K.000) Rebates, exemptions - nansionare (P.000)					_ ~												
Rebtates, exemptions - toher (R'000) Phase-in reductions/discounts (R'000) Total rebates, exemptins, reductins, discs (R'000)	Rebtasts exemptions - other (R'000) Phase-in reductions/silosounts (R'000) Total rebates, exemptin, reductine, discs (R'000)	Rebates, exemptions - bona fide farm. (R'000)					~~												
Phase-in reductions/discounts (R'000) Total rebates.exemptns.reducturd.disce (R'000)	Phasein reductions/discounts (R'000) Total relates, exemptins, reductins, discs (R'000)	Rebates, exemptions - other (R'000)														-			
Total rebetes exemptins, reducting, disco (R'000)	Total rebetes, exempts, cfeductus, discs (R'000)	Phase-in reductions/discounts (R'000)																	
		Fotal rebates, exemptns, reductns, discs (R'000)							-									-	

DC36 Waterberg - Supporting Table SA12 Property rates by category (current year)

1. Land & Assistance Act, Restitution of Land Rights, Communual Property Associations

Include value of additional reductions is 'free' value greater than MPRA minimum.
 Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum

4. Include amears collections

In favour of the rate-payer
 Provide relevant information for historical comparisons.

55

		Resi	Indust	Bus. &	Fam prone	prone State-owned Mini prone	Muni nrone	Dublic	Driveta	F	Pro 1 mmo	2010101	Configs	1-1-0	1		
Description	Ref			Comm.				service infra. owned towns		Informal Settle.			8(2)(n) (note	Areas	Monumits	benefit organs.	Props.
Budget Year 2011/12 Valuation:			-													,	
No. of properties	N/A		NA	N/A	N/A	N/A	N/A	N/A	N/A	NIA	N/A	N/A	N/A N/A	N/A	NA	N/A P	NIA
No. of sectional title property values No. of unreasonably difficult properties s7(2)						,,											
No. of supplementary valuations Supplementary valuation (Rm)				. / Tarbardadaraa						-							
No. of valuation roll amendments No. of objactions by rate provem			·														
No. of appeals by rate-payers																	
No. of appeals by rate-payers finalised No. of successful objections	ۍ د																
No. of successful objections > 10% Estimated no. of properties not valued	чл										,						
Y ears since last valuation (select) Frequency of valuation (select)		. ==															
Method of valuation used (select) Base of valuation (select)																	
Phasing-in properties s21 (number)																	
Combination of rating types used? (Y/N) Flat rate used? (Y/N)						<u> </u>							- >				
Is balance rated by uniform rate/variable rate?																	
Valuation reductions: Valuation reductions-public infrastructure (Rm)																	
Valuation reductions-nature reserves/park (Rm)				-													·
Valuation reductions-mineral rights (Rm) Valuation reductions-R15,000 threshold (Rm)																	
Valuation reductions-public worship (Rm) Valuation reductions-other (Rm)	5													<u>.</u>			
Total valuation reductions:	<u> </u>																
Total value used for rating (Rm)	y a																
Total value of improvements (Rm) Total market value (Rm)	യെം																
Reting:	, ,																
Average rate Rate revenue hurdnet (R. 1000)	e														** -**		
Rate revenue expected to collect (R'000)																	
Expected cash collection rate (%) Special rating areas (R'000)	4																-
Rebates, exemptions - indigent (R'000) Rebates exemptions - consistent (P'000)															-		
Rebates, exemptions - portaviers (r. 000) Rebates, exemptions - bona fide farm. (R.000) Rebates, exemptions - other (R'000)																,	
Phase-in reductions/discounts (R'000) Total rebates, exemptine, reductins, discs (R'000)																	
References																	

DC36 Waterberg - Supporting Table SA13 Property rates by category (budget year)

1. Land & Assistance Act, Restitution of Land Rights, Communual Property Associations

Include value of additional reductions is thee value greater than MPRA minimum.
 Average rate - cents in the Rand. Eg 10.26 cents in the Rand is 0.1026, expressed to 6 decimal places maximum

4. Include arrears collections

5. In favour of the rate-payer

56

6. Provide relevant information for historical comparisons.

#### DC36 Waterberg - Supporting Table SA14 Household bills

Description				2009/10		Current Year 2010		2010/12 1800		noo a expendita	re Framework
1	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year 2011/12	Budget Year +1 2012/13	Budget Yea +2 2013/14
land/cent								% incr.			
	1	:									
Ionthly Account for Household - 'Large' Household		1									
tates and services charges:		i !			-						
Property rates		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Basic levy		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Consumption		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Basic levy		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Consumption		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Sanitation		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Refuse removal		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
sub-total				_		-			-		
VAT on Services		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
otal large household bill:								<u>                                      </u>			
% increase/-decrease			-	_		_	_		_	_	
	2										
Ionthly Account for Household - 'Small' Household			1								
ates and services charges:								1			1
Property rates		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Basic levy		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Consumption		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Basic levy Water: Consumption		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Sanitation		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Refuse removal		N/A N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other		N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A	N/A N/A
sub-total		N/A		N/A –	-	- N/A	- N/A	N/A _	N/A	N/A –	N/A
VAT on Services		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A –	N/A
otal small household bill:		-	-	-		-	-	-	11V/A	-	
% increase/-decrease			-	-	-	-	_	_	_	_	
				[ 							
	3										
ceiving free basic services					Ì						
ates and services charges:				5							
Property rates		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Basic levy		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Electricity: Consumption	Ì	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Basic levy		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Water: Consumption		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Sanitation		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Refuse removal	THE F AND A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Other		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
sub-total		-			-	-		~	_	-	
VAT on Services		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
otal small household bill:		-	-		-		-				
% increase/-decrease	*****	1		_	_	-	_		_		

References

1 Use as basis 1 000m<sup>2</sup> erf, 150m<sup>2</sup> improvements, 1 000 units electricity and 30kl water.

2 Use as basis 300m<sup>2</sup> erf, 48m<sup>2</sup> improvements, 498 units electricity and 25kl water.

3 Use as basis 300m<sup>2</sup> erf, 48m<sup>2</sup> improvements, 60kw electricity and 6kl water (TO BE CONFIRMED).

### DC36 Waterberg - Supporting Table SA15 Investment particulars by type

Inve <del>stme</del> nt type	-	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	e & Expenditure
nivesament sype	Ref	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Foreca <del>s</del> t	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14
R thousand										
Parent municipality										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		-	-	-	-	-	-	-	-	-
Deposits - Bank		90 759	97 498	101 400	90 452	91 712	106 992	91 309	110 952	131 337
Deposits - Public Investment Commissioners		-	-	-	-	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-		-	-
Bankers Acceptance Certificates	-	-	-	-	-	-	-	-	-	-
Negotiable Certificates of Deposit - Banks		-	-	-	-	-	-	-	-	-
Guaranteed Endowment Policies (sinking)		-	-	-	-	-	-	-	-	-
Repurchase Agreements - Banks		-	-	-	-	-	-	_		-
Municipal Bonds		-	-	-	-	-	-	-	-	-
Municipality sub-total	1	90 759	97 498	101 400	90 452	91 712	106 992	91 309	110 952	131 337
Entities										
Securities - National Government		-	-	-	-	-	-	-	-	-
Listed Corporate Bonds		_ ]	-	~~	-	-	-	-	-	-
Deposits - Bank		-	-	-	1 500	1 500		1 500	1 500	1 500
Deposits - Public Investment Commissioners		- 1	-	-	_ ]	-	-	-	-	-
Deposits - Corporation for Public Deposits		-	-	-	-	-	-	-	-	-
Bankers Acceptance Certificates		-	-	-	-	-	-	-	-	
Negotiable Certificates of Deposit - Banks	-	-	-	-		-	_	-		-
Guaranteed Endowment Policies (sinking)		-	-	-		-	-	-		
Repurchase Agreements - Banks		-	-	-	-	-	-	-	-	-
Entities sub-total		-		-	1 500	1 500		1 500	1 500	1 500
Consolidated total:		90 759	97 498	101 400	91 952	93 212	106 992	92 809	112 452	132 837

<u>References</u> 1. Total investments must reconcile to Budgeted Financial Position ('current' call investment deposits plus 'non-current' investments)

## DC36 Waterberg - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment	Type of Investment	Expiry date of investment	Monetary value	Interest to be realised
Name of institution & investment ID	1	Yrs/Months			Rand ti	nousand
Parent municipality						
ABSA Bank		Call	Call	Call	15 000	100
ABSA Bank		3 Months	Fixed Deposit	21/08/2011	14 219	190
Investec Bank		2 Months	Fixed Deposit	30/09/2011	14 609	292
Investec Bank		3 Months	Fixed Deposit	30/09/2011	14 609	292
First National Bank		2 Months	Fixed Deposit	31/08/2011	10 957	146
Nedbank		3 Months	Fixed Deposit	30/09/2011	10 957	219
Standard bank		3 Months	Fixed Deposit	30/09/2011	10 957	219
Municipality sub-total					91 309	1 458
<u>Entities</u>						
None		Call	Call	Call		-
					-	-
					-	-
					-	-
					-	-
					-	-
					~	
Entities sub-total					-	-
TOTAL INVESTMENTS AND INTEREST	1				91 309	1 458

**References** 

1. Total investments must reconcile to all items in Table SA15 for the Current Year (30 June)

2. List investments in expiry date order

#### DC36 Waterberg - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2007/8	2008/9	2009/10		Current Year 2010	0/11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adju <del>s</del> ted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +/ 2013/14
Parent municipality					1		· · · · · · · · · · · · · · · · · · ·			
Long-Term Loans (annuity/reducing balance)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds			Normana a							
Bankers Acceptances										
Financial derivatives										
Other Securities				4	1					
Municipality sub-total	1	-	-	-	-	-	-	-	-	
Entities										
Long-Term Loans (annuity/reducing balance)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Long-Term Loans (non-annuity)					1					
Local registered stock										
Instalment Credit								1		
Financial Leases										
PPP liabilities					1					
Finance Granted By Cap Equipment Supplier							-		1	
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances	-									
Financial derivatives										
Other Securities	Î			1						ł
Entities sub-total	1	-	-	-	-	-	-	-	-	
Total Borrowing	1	-	-				-	-	-	

<u>References</u>

1. Total borrowing must reconcile to Budgeted Financial Position (Borrowing - non-current)

## DC36 Waterberg - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11	2011/12 Mediu	im Term Revenue Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14
RECEIPTS:	1, 2								+	
Operating Transfers and Grants					i	4				
National Government:		58 641	69 517	80 7 17	88 002	88 080	88 080	91 453	93 427	96 447
Local Government Equitable Share	i	56 784	67 436	78 598	85 215	85 215	85 215	87 880		94 101
Finance Management		500	500	1 000	1 000	1 000	1 000	1 250	1	1 250
Municipal Systems Improvement		1 000	735	735	750	750	750	790		1 000
		-	-	-	_	-		-	_	-
		-	-	-	-	-		_	-	-
		-	-		-	_	-	-	-	-
Other National Governments		357	846	383	1 037	1 115	1 115	1 533	90	96
Provincial Government:		5 817	10 074	7 451	7 881	7 881	7 881	8 354	8 772	9 211
		-	-	-	-		-	-	-	-
		-	-	-	-	-	-	-	-	
		-	-	-	-	-	-	-	-	-
Other Provincial Governments		- 5 817	10.074	7 451	7 004	-	- 7 004	-	-	-
Other Flowing an Governments		2017	10 074	7 451	7 881	7 881	7 881	8 354	8 772	9 211
District Municipality:		-	-	-	-	-	-	-	-	-
[insert description]		-	- [	-	-	-	-	-	-	
						-			-	-
Other grant providers:		233	900	1 702	_	698	698	_	-	_
Other Government	-	188	900	1 702	-	698	698		-	
Public		45		-	-	-	-	-	-	-
Total Operating Transfers and Grants	5	64 691	80 491	89 869	95 883	96 659	96 659	99 807	102 199	105 658
Capital Transfers and Grants										
National Government:		-	-	_	-	_	-	_	-	-
Municipal Infrastructure Grant (MIG)		-			-	-	-	-	-	-
		- 1	-	-	-	-	-	-	-	-
		-	-	-	- 1	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Other emittle transfermiorents lineast data		-	-	-	-	-	-	-	-	
Other capital transfers/grants [insert desc]									-	
Provincial Government:						-	-	<u> </u>	-	
Other capital transfers/grants [insert description]		_	_	-	-	_	-		_	_
District Municipality: [insert description]		-							-	
[insent description]		-	_	_	-	-	-	-	-	-
									-	
Other grant providers:		-				-	-	-	-	-
Other Government		-	-	-	-	-	-	-	-	-
Total Capital Transfers and Grants	5				-		-			<u> </u>
TOTAL RECEIPTS OF TRANSFERS & GRANTS	÷						-	-		-
VIAL NEVERIES OF TRANSFERS & URANIS		64 691	80 491	89 869	95 883	96 659	96 659	99 807	102 199	105 658

References

1. Each transfer/grant is listed by name as gazetted together with the name of the transferring department or municipality, donor or other organisation

2. Amounts actually <u>RECEIVED</u>; not revenue recognised (objective is to confirm grants transferred)

3. Replacement of RSC levies

4. Housing subsidies for housing where ownership transferred to organisations or persons outside the control of the municipality

5. Total transfers and grants must reconcile to Budgeted Cash Flows

6. Motor vehicle licensing refunds to be included under 'agency' services (Not Grant Receipts)

# DC36 Waterberg - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14
EXPENDITURE:	1							1		
Operating expenditure of Transfers and Grants		c 								
National Government:		58 664	68 941	80 463	88 002	88 831	88 831	91 453	93 427	96 44
Local Government Equitable Share		56 784	67 436	78 598	85 215	85 215	85 215	87 880	91 087	94 10
Finance Management		502	568	1 124	1 000	1 403	1 403	1 250	1 250	1 250
Municipal Systems Improvement		1 230	632	604	750	1 098	1 098	790	1 000	1 000
		-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
Other Mational Coursemants		-	-	-	-	-	-	-	-	-
Other National Governments		148	305	136	1 037	1 115	1 115	1 533	90	94
Provincial Government:		7 772	7 390	10 886	7 881	7 881	7 881	8 354	8 772	9 211
		-	-	-	-	-	-	-	-	-
		-	-	-	- ]	-	-	-	-	-
		-	-	-	- [	-	-	-	-	-
Other Provincial Governments		7 772	7 390	10 886	7 881	7 881	- 7 881	- 8 354	8 772	- 0.214
			1 000		/ 001		/ 001	6 334	0//2	9 211
District Municipality:				-	-	_	-	-	-	-
[insert description]		-		-	-	-	-	-	-	-
						-	-	-		
Other grant providers:		188	919	1 727	-	698	698	_	-	-
Other Government		188	900	1 702		698	698		-	-
			19	25	-	-		-	-	-
Total operating expenditure of Transfers and Grants:		66 624	77 250	93 075	95 883	97 410	97 410	99 807	102 199	105 658
Capital expenditure of Transfers and Grants										
National Government:		406	1 615	_	-	-	-	-		
Municipal Infrastructure Grant (MIG)	-	406	1 615	- 1	-					
		-	_	_	-		-	_	_	_
		-	_	_	-	-	_	-	-	-
		-	-	-	-	-	-	-	_	
		-	-	-	-	-	-	-	-	
Other capital transfers/grants [insert desc]				-		-	-	-	-	_
Provincial Government:		-	-	-	-	-	-	-	_	
	i F									
Other capital transfers/grants [insert description]		-	-	-	-	-	-	_	-	-
District Municipality:		-		_	_		_			
[insert description]	-							-		-
- , ,		-	-	-	-	-	-	-	-	-
Other grant providers:		_			_	_				·
Other Government	-									
		-	-	-	-	_	-	-	-	-
Fotal capital expenditure of Transfers and Grants		406	1 615	-		_	-	-		
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS	•	67 030	78 865	93 075	95 883	97 410	97 410	99 807	102 199	105 658
References	• 1	-/ 999				31 410	31 410	57 OV/	102 189	103 030

References
1. Expenditure must be separately listed for each transfer or grant received or recognised

# DC36 Waterberg - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/1	1	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year 2013/14
Operating transfers and grants:	1,3								·····	
National Government:		1								
Balance unspent at beginning of the year		2 963	2 534	1 495	1 749	1 749	1 749	998	998	99
Current year receipts		58 641	69 501	80 703	88 002	88 080	88 080	91 453	93 427	96 44
Conditions met - transferred to revenue		59 070	70 539	80 449	88 002	88 831	88 831	91 453	93 427	96 44
Conditions still to be met - transferred to liabilities <b>Provincial Government:</b>		2 534	1 495	1 749	1 749	998	998	998	998	99
Balance unspent at beginning of the year		3 105	1 150	3 834	399	399	399	399	399	39
Current year receipts		4 723	9 666	7 203	7 881	7 881	7 881	8 354	8 772	9 21
Conditions met - transferred to revenue		6 678	6 982	10 638	7 881	7 881	7 881	8 354	8 772	9 21
Conditions still to be met - transferred to liabilities		1 150	3 834	399	399	399	399	399	399	39
District Municipality:						1				
Balance unspent at beginning of the year		-	-	-	-	-	-	-	-	-
Current year receipts			-		-	-		-	-	-
Conditions met - transferred to revenue					-	-	-	-	-	-
Conditions still to be met - transferred to liabilities		-	-	-	-	-	-	-	-	-
Other grant providers:										
Balance unspent at beginning of the year		25	70	51	26	26	26	26	26	2
Current year receipts		233	900	1 702		698	698	-		-
Conditions met - transferred to revenue		188	919	1 727		698	698	-	-	-
Conditions still to be met - transferred to liabilities		70	51	26	26	26	26	26	26	2
Total operating transfers and grants revenue		65 936	78 441	92 814	95 883	97 410	97 410	99 807	102 199	105 65
Total operating transfers and grants - CTBM	2	3 753	5 379	2 173	2 173	1 422	1 422	1 422	1 422	1 42
Capital transfers and grants: National Government:	1,3		2 * H H							
Balance unspent at beginning of the year		-	_	-	-	_	_	-	-	_
Current year receipts		_	17	14	_	-	_	_	_	_
Conditions met - transferred to revenue	i F		17	14						
Conditions still to be met - transferred to liabilities		-	-							
Provincial Government:										
Balance unspent at beginning of the year		-	- [	-	-	_	-	_	-	_
Current year receipts		1 094	408	248	-	_	-	_		_
Conditions met - transferred to revenue	-	1 094	408	248			······································			
Conditions still to be met - transferred to liabilities District Municipality:		-		-		-		-	-	
Balance unspent at beginning of the year		-	-	_	-	-	_	-	-	-
Current year receipts		-	_	-	_	-	_	_	-	
Conditions met - transferred to revenue										
Conditions still to be met - transferred to liabilities	-					-				
Other grant providers:									1	
Balance unspent at beginning of the year		-	- ]	_	_	-	_		-	_
Current year receipts		-	-	_	-	_	_		-	
Conditions met - transferred to revenue		-							-	
Conditions still to be met - transferred to liabilities		-	~							~
Total capital transfers and grants revenue		1 094	424	262	-					
Total capital transfers and grants - CTBM	2	-	-	-		-		-	-	
TOTAL TRANSFERS AND GRANTS REVENUE	- +	67 020	70 045	02 075		07 440				···· ·
		67 030	78 865	93 075	95 883	97 410	97 410	99 807	102 199	105 658
TOTAL TRANSFERS AND GRANTS - CTBM References	į	3 753	5 379	2 173	2 173	1 422	1 422	1 422	1 422	1 422

1. Total capital transfers and grants revenue must reconcile to Budgeted Financial Performance and Financial Position; total recurrent grants revenue must reconcile to Budgeted Financial Performance

2. CTBM = conditions to be met

3. National Treasury database will require this reconciliation for each transfer/grant

## DC36 Waterberg - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/1	11	2011/12 Mediu	m Term Revenue Framework	e & Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +: 2013/14
Transfers to other municipalities										
Public Safety	1	-	-		-	-	-	-	-	
Road transport		1 539	16 334	5 100	4 875	8 353	2 <b>2</b> 75	8 450	-	-
Basic Services		1 409	625	-	4 000	3 000	3 000	4 750		-
TOTAL TRANSFERS TO MUNICIPALITIES:		2 948	16 959	5 100	8 875	11 353	5 275	13 200	-	
Transfers to Entities/Other External Mechanisms										
Ecomonic Development	2	-	-	-	1 500	1 500	-	1 500	1 500	1 500
		-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS TO ENTITIES/EMs'		-	-		-	-			-	-
Transfers to other Organs of State										
Public Safety	3	-	-	-	-	-	-	-	-	-
	-	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS TO OTHER ORGANS OF STATE:		-		-				-		-
Grants to Organisations/ Groups of Individuals										
Public Safety	4	-	-	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-
	+		-				<del>_</del>		-	-
TOTAL GRANTS TO ORGANISATIONS/GROUPS OF INDIVIDUALS:		-	-	_	-	-	_	-		-
TOTAL TRANSFERS AND GRANTS	5	2 948	16 959	5 100	8 875	11 353	5 275	13 200		

<u>References</u>

1. Insert description listed by municipal name and demarcation code of recipient

2. Insert description of each entity or external mechanism (an external mechanism may be provided with resources to ensure a minimum level of service)

3. Insert description of each Organ of State (e.g. transfer to electricity provider to compensate for FBS provided)

4. Insert description of each other organisation (e.g. charity)

5. All descriptions should separate transfers for 'capital purposes' and 'operating purposes'

Summary of Employee and Councillor remuneration	Ref	2007/8	2008/9	2009/10	Cu	rrent Year 2010/	11		n Term Revenue Framework	a c.xpenafu
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Yes +2 2013/14
Councilions (Political Office Bearers plus Other)	1	A	B	с	D	E	F	G	н	l
Salary		2 055	2 318	2 4 19	2 950	2 700	2 365	3 067	3 236	3 43
Pension Contributions		276	309	309	387	387	316	411	433	45
Medical Aid Contributions		27	32	42	54	54	50	56	59	6
Motor vehicle allowance		674	759	822	1 031	961	849	1 074	1 133	120
Cell phone allowance		132	148	155	181	181	158	197	207	2
Housing allowance		5	7	7	7	7	7	7	7	
Other benefits or allowances		-	-	-	-	-	~	~	-	-
In-kind benefits			-			-	~	-		
Sub Total - Councilions		3 168	3 573	3 753	4 609	4 309	3 734	4 812	5 076	5 38
% increase	4		12.8%	5.1%	22.8%	(6.5%)	(13.3%)	28.8%	5.5%	6.0
Senior Managers of the Municipality	2	3		[	1	1			-	
Salary		2 447	2917	2 659	3 705	3 705	3 705	4 058	4 342	4 68
Pension Contributions		324	349	359	625	625	625	573	613	66
Medical Aid Contributions		70	65	55	79	79	79	112	120	12
Motor vehicle allowance		685	819	835	1 301	1 301	1 301	1366	1 462	1 57
Cell phone allowance		-	-	50	90	90	90	90	96	1(
Housing allowance		-	-	-	-		-		-	
Performance Bonus		-	172	180	430	430	315	857	917	95
Other benefits or allowances		-		-	-	-		-	-	-
In-kind benefits										
Sub Total - Senior Managers of Municipality		3 525	4 323	4 139	6 229	6 229	6 114	7 056	7 550	81
% increase	4		22.6%	(4.3%)	50.5%	- 1	(1.8%)	15.4%	7.0%	8.0
Other Municipal Staff					ļ				t [	
Basic Salaries and Wages		13 764	16 401	18 609	25 894	24 191	22 298	26716	28 586	30 87
Pension Contributions		2 475	2 977	3 318	5 193	4 822	4 058	5 433	5 813	6 27
Medical Aid Contributions		1 188	1 126	1 257	2 393	2 385	2 197	2511	2 687	290
Motor vehicle allowance		1 360	1 744	2 539	3 627	3 447	2 879	3 667	3 924	4 23
Cell phone allowance		-	76	167	305	292	196	287	307	33
Housing allowance		213	272	191	239	239	171	252	270	25
Overtime		93	195 :	140	102	102	28	95	102	11
Performance Bonus		(269)	0	0	-	-	-	-	~	-
Other benefits or allowances		~	-	-	-	-	~	-	-	-
In-kind benefits		-	~	~	~	-	-	-	-	-
Sub Totai - Other Municipal Staff		18 824	22 792	26 220	37 753	35 477	31 828	38 961	41 688	45 02
% increase	4		21.1%	15.0%	44.0%	(6.0%)	(10.3%)	22.4%	7.0%	8.0
otal Parent Municipality		25 518	30 687	34 112	48 591	46 015	41 676	50 829	54 314	58 55
			20.3%	11.2%	42.4%	(5.3%)	(9.4%)	22.0%	6.9%	7.8
						,,	(,			
Source Members of Entities			Î			İ				
Salary		-	-	~	-	~	-	-	-	-
Pension Contributions		-	-	-	-	-	**	-	-	-
Medical Aid Contributions		-	-	-			~~	-	-	
Motor vehicle allowance		-	-	-	- [	-	-		-	-
Cell phone allowances		-	-	~	~	-	~	-		
Housing alfowance Board Fees		-	-	_	71	71	-	- 71	75	
Other benefits and altowances		-			E		-	~		
In-kind benefits		_	-	-	-	-	~		~	-
Auto Total - Board Members of Entities					- 71	71		71	75	7
% increase	4	-	-		-	_	(100.0%)	-	5.5%	6.0
78 HR. 19880	*	1	-	-	-	-	(100.076)	-	5.3%	0.0
enior Managers of Entities	1					1				
Salary		-	~	~	280	280	-	290	300	32
Pension Contributions		-	-	-	62	62	-	62	66	7
Medical Aid Contributions		-	-	-	26	26	-	26	28	3
Motor vehicle allowance		-	-	***	47	47	-	47	51	
Cell phone allowances		-	~		6	6	-	6	6	İ
Housing allowance	Ì	-	-	-	-	-	-	-	-	-
Performance Bonus	}	-	-	-	-	-	-	-	-	-
Other benefits or allowances		-	-	-	-	-	-	-	-	-
In-kind benefits	ļ	~		-	-	-	-	-		
ub Total - Senior Managers of Entities		-	-	-	421	421		421	451	48
% increase	4	i i i i i i i i i i i i i i i i i i i	-	-	-	-	(100.0%)	-	7.0%	8.0
ther Staff of Entities		1		1						
Basic Salaries and Wages	ł	-	- 1	- 1	185	185		185	198	2
Pension Contributions	ĺ	-	_	_ [	34	34	_	34	37	
Medical Aid Contributions		-	_	_ [	18	18	-	18	20	
Motor vehicle allowance		- 1	-	- 1	-	-	_	-	-	
Cell phone allowances		-	-	- [	3	3		3	3	[
Housing allowance		_	-	- 1	-	-		-	-	.
Overtime		-	-	_	-		-	-	-	
Performance Bonus	Ì	-		_	- 1		-		-	
Other benefits or allowances		-	-	-	-	-		-	-	
In-kind benefits		-	-	-	_ 1	-	-	~	-	
	ł	-			241	241		241	258	2
Ab Local - Uther Statt of Entities	4		-	-	-		(100.0%)	-	7.0%	8.
AS Total - Uther Staff of Entities % increase	1									1
% increase					733	733	-	733	783	8
ub Total - Other Staff of Entities % increase Staf Municipal Entities								100	700	
% increase stel Municipal Entities										
% increase							41 E7P			
% increase Aul Municipal Entities	4		- 30 687 20.3%	34 112 11.2%	49 324 44.6%	46 748	41 676 (10.8%)	51 562 23.7%	55 098	59 4 7.1

1. Include "Loans and advances' where applicable if any reportable amounts until phased compliance with s164 of MEMA achieved

2. s57 of the Systems Act
 3. If benefits in kind are provided (e.g. provision of living quarters) the full merkot value must be shown as the cost to the municipality

4. BVA, C/B, D/C, E/C, F/C, G/D, H/D, I/D

5. Must agree to the sub-total appearing on Table A1 (Employee costs)

Column Definitions:

A, B and C. Audited actual as per the audited financial statements. If audited amounts are unavailable, unaudited amounts must be provided with a note stating these are unaudited

D. The original budget approved by council for the budget year.

E. The budget for the budget year as adjusted by council resolution in terms of section 28 of the MFMA. F. An estimate of final actual amounts (pre-audit) for the current year at the point in time of preparing the budget for the budget year. This may differ from E.

G. The amount to be appropriated for the budget year.

H and I. The indicative projection

DC36 Waterberg - Supporting Table SA23 Salaries, allowances	& benefits (political office bearers/councillors/senior managers)
-------------------------------------------------------------	-------------------------------------------------------------------

Disclosure of Salaries, Allowances & Benefits 1.	Ref	No.	Salary	Contrib.	Allowances	Performance Bonuses	In-kind benefits	Total Package
Rand per annum		10		1.			2.	3.
Councillors	4							
Speaker	5	1	321 910	66 557	148 698			537 165
Chief Whip		1	316 685	47 503	140 604	****		504 792
Executive Mayor		1	405 718	79 866	181 070			666 654
Deputy Executive Mayor		_	_	-	-			
Executive Committee	:	6	953 081	151 044	383 495			1 487 621
Total for all other councillors		25	1 069 524	122 104	423 764			1 615 391
Total Councillors	9	34	3 066 917	467 074	1 277 630			4 811 621
Senior Managers of the Municipality	6							
Municipal Manager (MM)	0	1	642 517	163 530	283 1 <b>7</b> 5	150 180		1 000 400
Chief Finance Officer			1	103 550				1 239 402
			782 108	400 504	180 000	133 225	-	1 095 333
Manager: Office of the Executive Mayor			457 233	100 591	151 831	97 881	-	807 537
Manager: Infrastructure Development		1	513 223	104 224	217 525	115 426	-	950 398
Manager: Social Development & Community Services		1	541 788	24 101	252 036	113 039	-	930 964
Manager: Corporate Support & Shared Services		1	592 371	168 076	198 196	132 740	-	1 091 383
List of each offical with packages >= senior manager			500 700	404.047	(70.705	444.070		
Manager: Planning & Economic Development		1	528 <b>7</b> 06	124 317	1 <b>7</b> 3 705	114 272	-	941 000
		_	_	_	-	_	-	
		-	-	-	-	-	~	
		-	-	-	-	-	-	-
		-	_	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-		-
		-	-	-	-	-	-	-
		_	_	_	_	-	-	-
		_	-	-	_	_	_	_
· · · · · · · · · · · · · · · · · · ·		-	-	-	-	-	-	-
Fotal Senior Managers of the Municipality	9	7	4 057 947	684 839	1 456 468	856 763	-	7 056 017
A Heading for Each Entity	7, 8							
List each member of board by designation			-					
Chief Executive Officer (CEO)		1	280 000	87 974	53 300	-	-	421 274
		- 1	-	-	-	-	-	-
		-	-	-	-	-	-	-
		-	-	-	-	-	-	
		-	-	-	-	-	-	
		-	-	-	-	-	_	
			-	-	-	-	_	_
		_	_	-	_	_	_	_
		-	-	_	-		_	_
		_	_	_	-	_	-	_
		_	_	_	_	_	_	
		_	_	-	_	-	-	_
			_ !	_	_	_	_	_
		-	-	-	-	_		
		-	-	-	-	-	-	-
and for mumbrical and/dt -		-			-			
Fotal for municipal entities	9	1	280 000	87 974	53 300		<del>.</del>	421 274
OTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE		42	7 404 864	1 320 007	2 707 200	050 700		40.000.040
REMUNERATION		42	/ 404 004	1 239 887	2 787 399	856 763	-	12 288 913

**References** 

1. Pension and medical aid

2. If benefits in kind are provided (e.g. provision of living quarters) the full market value must be shown as the cost to the municipality

3. Total package must equal the total cost to the municipality

4. List each political office bearer by designation. Provide a total for all other councillors

5. Political office bearer is defined in MFMA s 1: speaker, executive mayor, deputy executive mayor, member of executive committee, mayor, deputy mayor, member of mayoral committee, the councillor designated to exercise powers and duties of mayor (MSA s 57)

6. Also list each senior manager reporting to MM by designation and each official with package >= senior manager by designation

7. List each entity where municipality has an interest and state percentage ownership and control 8. List each senior manager reporting to the CEO of an Entity by designation

9. Must reconcile to relevant section of Table A24

10. Must reconcile to totals shown for the budget year of Table A22

#### DC36 Waterberg - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers	Ref		2009/10		Cu	rrent Year 2010	/11	Bu	dget Year 2011	12
Number	1,2	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities								······		
Councillors (Political Office Bearers plus Other Councillors)		33	-	33	33	-	33	33	-	3.
Board Members of municipal entities	4	7	-	7	7		7	6	-	(
Municipal employees	5	-	-	-	-	-	-	-	-	-
Municipal Manager and Senior Managers	3	7	-	6	7	-	7	7	-	(
Other Managers	7	20	16	1	20	18	1	16	15	
Professionals		24	17	2	24	19	2	20	17	1
Finance		13	11	1	13	12	1	13	11	
Spatial/town planning		1	1	-	1	1	-	1	1	-
Information Technology		5	3	-	5	4	-	3	3	-
Roads		5	2	1	5	2	1	3	2	4
Electricity	a 200000 10	-	-	-	-	_ 1	-	-	-	
Water		-	-	-	_	-		-	-	-
Sanitation	l	_	-	-	_	-	-	-	-	-
Refuse		-	-	-	-	-	-	-		-
Other		47	30	-	47	43	-	52	50	-
Technicians		-	-	-	_	-	-		-	-
Finance		-			-	-	-	-	-	-
Spatial/town planning		-	-	-	-	-	-		-	-
Information Technology		-	-	-	-	_	-	-	-	
Roads		-	-	-	-	-	_	-	-	
Electricity		~	-	-	-	-	_	~		-
Water		-	-	_	-	-		_	_	
Sanitation		_	-	-	-	-	_	-	-	-
Refuse	1	_	_	_	-		-	-	-	-
Other	t L	-	~	_	-	-	_	_	_	-
Clerks (Clerical and administrative)		21	10	1	21	16	1	20	14	1
Service and sales workers			_	-		-		-		-
Skilled agricultural and fishery workers		-	_	-	-	~	_	-	-	_
Craft and related trades		_	-	-	-	-	_	-	_	-
Plant and Machine Operators		-	-	-	_	_	-	_	_	
Elementary Occupations		24	13	9	24	15	7	28	18	7
TOTAL PERSONNEL NUMBERS		183	86	59	183	111	58	182	114	56
% increase					-	29.1%	(1.7%)	(0.5%)	2.7%	(3.4%
Total municipal employees headcount	6	-	-	_	_	-	_ ]		_	
Finance personnel headcount	8	14	12	1	14	13	1	13	11	1
Human Resources personnel headcount	8	5	3	_'	5	4		4	4	•

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**References** 

1. Positions must be funded and aligned to the municipality's current organisational structure

2. Full Time Equivalent (FTE). E.g. One full time person = 1FTE. A person working half time (say 4 hours out of 8) = 0.5FTE.

3. s57 of the Systems Act

4. Include only in Consolidated Statements

5. Include municipal entity employees in Consolidated Statements

6. Include headcount (number fo persons, Not FTE) of managers and staff only (exclude councillors)

7. Managers who provide the direction of a critical technical function

8. Total number of employees working on these functions

Description Ref		, ,		-		Budget Year 2011/12	r 2011/12						Medium Ter	Medium Term Revenue and Expenditure Framework	Expenditure
R thousand	Vinc	August	Sept.	October	November	December	January	February	March	April	Way	June	Budget Year	Budget Year +1 Budget Year +2	Budget Year +2
Revenue By Source													71/1107	CI 17107	2013/14
Property rates	1	i	1	1	1	ł	1	1	1	ł	1				
Property rates - penalties & collection charges	1	1	1	ł	I	I	ł	1	ł	i	1	1	1		
Service charges - electricity revenue	f	1	ł	ł	I	I	ł	ł	1	I	ł	I	1		1
Service charges - water revenue	1	1	1	1	I	I	ł	1	1	ł	t	1			
Service charges - sanitation revenue	1	I	í	,	i	I	I	1	ſ			. 1			1
Service charges - refuse revenue	t		I	1	ł	ł	1	ł	1	· · ·			1		1
Service charges - other	32		78	78	78	78	78	78	78	78	78	78	0VD	1 407	1 407
Rental of facilities and equipment			80	80	8	8	00	œ		2.00	0 00	2 00	ç y	900	300
Interest earned - external investments	658	658	658	658	658	658	658	658	658	658	, 858	658	2000	8 950	0006
Interest earned - outstanding debtors	ę		10	10	10	10	10	10	10	10	10	10	120	0,0	10
Dividends received	ţ	í	1	1	1	1	t	1	1	! I	2	2	1	2	2 1
Fines	1	I	I	1	I	1	I	1	I	l	1	I	I	1	1
Licences and permits	í	1	ł	ł	ł	ł	I	1	ł	1	1	I	ţ	1	1
Agency services	1		ł	1	ł	1	1	I	1	I	ł	1	1	I	I
Transfers recognised - operational	32 089	2 040	t	2 572	30 000	28	2 572	ı	27 880	2 089	483	I	99 807	102 199	105 658
Other revenue		. 28	4	4	4	4	4	4	4	4	4	4	75	46	41
Gains on disposal of PPE		1	-	1	1	1	I	ı	I	1	1	I	I		1
Total Revenue (excluding capital transfers and contribution	32 847	2 823	159	3 330	30 759	843	3 330	651	28 639	2 847	1 242	759	108 938	112 847	116 350
Expenditure By Type															
Employee related costs	4 160	-	4 160	4 160	4 160	4 160	4 160	4 160	A 160	A 160	1 4CU	1 100	10 OF		
Remuneration of councillors	409	<b>409</b>	409	409	6U <b>7</b>	404	DON .	400		001	201	100			010/0
Debt impairment	1		Ĩ	1	<u>}</u> 1	2 I	ž i	2 1	₽ F	1 1	50 <del>1</del>	20 <del>1</del>	4 310	001 C	0.430
Depreciation & asset impairment	415	4	415	415	415	415	415	415	415	415	415	415	20 7 085	20 F 750	20 F E7E
Finance charges	i		1	1	2	<u>}</u> 1	2	2		2 t	27	<u>?</u> t	4 300	607 0	C/C C
Bulk purchases	I		i	1	1	ł	1	1		 I I	1	1	1	1	1
Other materials	82		82	82	82	82	68	82	82	8	68	1 6	078	- 1020	1 00 1
Contracted services	984		984	<b>18</b> 6	<b>78</b> 6	1986	984	185	199	20 1944	0080	20	11 811	1001	1004
Transfers and grants	2 148	7	2 148	2 148	2 148	2 148	2 148	2 148	2 148	2148	2 148	2 148	25 777	104 2	4 310
Other expenditure	1173	1 544	863	863	1 363	1 363	1 263	863	1 074	863	963	2 539	14 634	15 439	16 365
Loss on disposal of PPE	1	I	ł	1	175	I	I	i	I	1	t	I	175	185	196
Total Expenditure	9 371	9 741	9 061	9 061	9 7 36	9 561	9 461	9 061	9 272	9 061	9 061	10 762	113 209	97 924	103 884
Surplus/(Deficit)	23 477	(6 918)	(8 302)	(5 730)	21 023	(8 718)	(6 130)	(8 302)	19 367	(6 213)	(7 819)	(10 003)	(4 271)	14 922	12 466
Transfers recognised - capital	1	1	I	I	1	1	1	1	í	1		, ,	,		ł
Contributions recognised - capital	ł	1	ł	1	1	1	I	1	1	1	I	ı	I	1	1
Contributed assets	1	1	I	I	I	1	ı	1	ł	1	1	ı	1	1	1
Surplus/(Deficit) after capital transfers &	23 477	(6 918)	(8 302)	(5 730)	21 023	(8 718)	(6 130)	(8 302)	19 367	(6.213)	(7 819)	(10.003)	(1771)	14 922	12 466
Taxation	1			 -				1	:	12 21	· · · · ·	1			70F 4
Attributable to minorities	. 1	1	1 1	1 1	1 1	1 1	1 1	1 1	1	1	I	I	I	1	1
Share of surplus/ (deficit) of associate	]	1	I	1	I	1			1	l	r	1	I	1	1
Surplus/(Deficit) 1	23 477	(6 (	(8 302)	(5 730)	21 023	(8 718)	(6.130)	(8 30)	10 387	IR 2121	7 8101	110 0031	1470 11	- 6011	1 10
References				,		12	100.01	1 man	100 21	10.70	10101	linn ni	(1174)	776 11	14 400

DC36 Waterberg - Supporting Table SA25 Consolidated budgeted monthly revenue and expenditure

<u>References</u> 1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

Rhousand         July         Angust         Sept.         October         Nowmber         December         Junusty         February           Streamed by Vide								
Motoes         30.663         1513         663         50.653         30.663         663         50.653         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663         663	January	iry March	April	May	June	Ъ	rramework Budget Year +1 Budget Year +2	Budget Year +2
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Modes         -         1130         -         1130         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <t< td=""><td>663</td><td>663 28 543</td><td>663</td><td>663</td><td>663</td><td>QK 681</td><td>100 033</td><td>1/13 00.7</td></t<>	663	663 28 543	663	663	663	QK 681	100 033	1/13 00.7
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Reservices     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304     1304       6     11657     1657     1657     1657     1657     1667     1667     1667     1667       1067     1067     1067     1067     1067     1067     1067     1067       1068     1067     1067     1067     1067     1067     1067     1067       1068     1067     1067     1067     1067     1067     1067     1067       108     292     292     292     292     292     292     292     292       108     1067     1067     1067     1067     1067     1067     1067       108     1087     061     9061     9061     9061     9061     9401       108     2347     (6916)     (8302)     (5730)     21023     (8710)     (6130)	7/0		7/9	2/9	67/	8 1 19	6 844	6 677
Kommunity Services     1.344     1.344     1.344     1.344       & Community Services     379     379     379     379     379       & Community Services     1658     1658     1658     1658     1658        1657     1667     1667     1067     1067     1067        1067     1067     1067     1067     1067     1067        292     292     292     292     292     292        2     2     2     2     2     2        -     -     -     -     -     -        -     -     -     -     -     -        -     -     -     -     -     -        -     -     -     -     -     -        -     -     -     -     -     -        -     -     -     -     -     -        -     -     -     -     -     -        -     -     -     -     -     -        -     -     -     -     -     -        -     -	1 323		1 329	1 329	1 376	15 990	2 978	3 207
Actimuting Services     5/3     5/3     5/3     5/3     5/3     5/3     5/3       6     1658     1658     1658     1658     1658     1658     1658     1658       1067     1067     1067     1067     1067     1067     1067       292     292     292     292     292     292     292       23     292     292     292     292     292     292       2     2     2     2     2     2     2       2     2     2     2     2     2     2       2     2     2     2     2     2     2       2     2     2     2     2     2     2       2     2     2     2     2     2     2       2     1     2     2     2     2     2       2     2     2     2     2     2     2       2     2     2     2     2     2     2       2     2     2     2     2     2     2       2     2     2     2     2     2     2       2     2     2     2     2     2 <td>1 304</td> <td>304 1515</td> <td>1 304</td> <td>1 304</td> <td>1 379</td> <td>16 085</td> <td>15 358</td> <td>16 279</td>	1 304	304 1515	1 304	1 304	1 379	16 085	15 358	16 279
1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1     1 <th1< th="">     1     1     1<td>379</td><td></td><td>379</td><td>379</td><td>407</td><td>4 574</td><td>2 368</td><td>2 543</td></th1<>	379		379	379	407	4 574	2 368	2 543
Allows     1067     1067     1067     1067     1067     1067     1067       232     232     232     232     232     232     232       233     232     232     232     232     232     232       234     232     232     232     232     232     232       235     23     232     232     232     232     232       236     23     232     232     232     232     232       237     9     741     9061     9061     9736     9561     9461       2347     (6 916)     (8 302)     (5 730)     21023     (8 718)     (6 130)     (6 130)	1 658		1 658	1 658	1 658	19 896	21 043	22 380
282     292     292     292     292     292     292       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       - <td>1 067</td> <td></td> <td>1 067</td> <td>1 067</td> <td>1 349</td> <td>13 081</td> <td>13 970</td> <td>15 050</td>	1 067		1 067	1 067	1 349	13 081	13 970	15 050
-     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -       - <td>292</td> <td></td> <td>292</td> <td>292</td> <td>478</td> <td>3 688</td> <td>3 932</td> <td>4 225</td>	292		292	292	478	3 688	3 932	4 225
-     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -       -     -     -     -     -     -     -       -     -     - <td>1</td> <td></td> <td>1</td> <td>f</td> <td>1</td> <td>1</td> <td></td> <td>1</td>	1		1	f	1	1		1
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-     -     -     -     -     -     -     -       -     -     -     -     -     -     -     -     -       9371     9741     9061     9061     9736     9561     9461       23477     (6918)     (8 302)     (5730)     21 023     (8718)     (6 130)	1		1	1	I			
-         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	I		I	1	ı	 ł	1	
9 371         9 741         9 061         9 061         9 736         9 561         9 461           23 477         (6 918)         (8 302)         (5 730)         21 023         (8 718)         (6 130)	1		1	I	1			
23 477         (6 918)         (8 302)         (5 730)         21 023         (8 718)         (6 130)	581 0.481	0.1	0.064	0 04	Cat 01	442 200	100 10	100.001
23 477 (6 918) (8 302) (5 730) 21 023 (8 718) (6 130)				100 8	797 01	R07 (11	AL 824	103 884
	(6 130)	302) 19 367	(6 213)	(7 819)	(10 003)	(4 271)	14 922	12 466
ŧ	1	!		1	l			
Attributable to minorities	I	1	I					
								•
2 (8 718) /8 130) /0 3	(8 120)	101	1010 0/					-
	(nci a)		(0 213)	(ALQ /)	(10 003)	(4 2/1)	14 922	12 456

DC36 Waterberg - Supporting Table SA26 Consolidated budgeted monthly revenue and expenditure (municipal vote)

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Description	Ref					Budget Ye	Budget Year 2011/12						Medium Tem	Medium Term Revenue and Expenditure Framework	Expenditure
R thousand	July	August	Sept.	October	November	December	January	February	March	Aprii	May	June	Budget Year 1 2011/12	Budget Year +1 Budget Year +2 2012/13 2013/14	Budget Year +2 2013/14
Revenue - Standard															
Governance and administration	30 663	2 727	663	663	30 663	747	663	663	28 543	663	663	663	97 979	102 423	105 489
executive and council Buddet and treasury office	30.63	1 190	1 33	- 55			1 2	1 20	1 1 20	ſ	ı	1	1 190	1 400	1 400
Corporate services	3 i		3	200	200 1	<u></u>	603	8	F#C 87	690		663	96 681	100 933	103 992
Community and public safety	2 089	i 1	1	2 089	- 1	5 1	2 089	1 1	1 1	2 080	<b>i</b>	1	108	66	96
Community and social services	1	1	t	1	1	1	} ! •	1		200 7		F 1		7// 0	
Sport and recreation	+	1	ı	1	I	ŀ		1	1	1	i 1			•	1
Public safety		ł	f	ł	ł	ŀ	ł	ł	I	I				1 1	1
Housing	1	I	1	1	I	1	1	I	I	1	1	1			1
Health	2 089	I	)	2 089	I	I	2 089	I	1	2 089	I	: 1	8 354	CT7 8	9.11
Economic and environmental services	1	ı	ł	483	I		483	I	1		483	ı	677 I		170
Planning and development	1	1	I	1	I	ſ	ſ	I	1	ł	1	I	-	1	1
Road transport	1	1	1	483	1	ł	483	ł	1	I	483	1	1 449	1	t
Environmental protection	1	1	1	I	I	ı	1	I	I	1	1	I	ł	1	I
Trading services	1	ŧ	1	1	1	1	1	1	1	1	1	•	1	I	1
Electricity	1	I	1	1	I	1	1	1	1	1	1	1	1		I
Water	1	1	t	1	I	I	1	ł	I	1	t	1	1	1	1
Waste water management	1	1	I	I	1	1	I	I	1	1	ł	1	I	1	ı
Waste management	1	ł	1	ł	I	I	ł	ł	t	1	ı	1	1	1	I
Citien	8	8	8	\$	8	8	*	96	8	8	8	æ	1156	1651	1 651
Total Revenue - Standard	32 847	2 823	159	3 330	30 759	843	3 330	759	28 639	2 847	1 242	759	108 938	112 847	116 350
Expenditure - Standard								-		; ; ;	1			-	
Governance and administration	3 975	4 346	3 665	3 665	4 340	4 165	4 065	3 665	3 876	3 665	3 665	4 766	47 860	46 789	49 802
Executive and council	2 205	1 895	1 895	1 895	2 045	1 695	1 895	1 895	2 106	1895	1 895	2 028	23 542	22 687	23 968
Buoget and treasury office	643	643	643	643	1143	1 143	1 043	643	643	643	643	1 490	096 6	10 599	11 366
Corporate services	1128	1 808	1 128	1 128	1 153	1 128	1 128	1 128	1 128	1 128	1 128	1248	14 358	13 503	14 468
Community and public safety	3 103	3 103	3 103	3 103	3 103	3 103	3 103	3 103	3 103	3 103	3 103	3 414	37 551	37 381	39 974
Community and social services	379	379	379	379	379	379	379	379	379	379	379	407	4 574	2 368	2 543
Sport and recreation	1	1	1	I	ł	1	I	1	I	I	1	1	1	ł	1
Public safety	1 658	t 658	1 658	1 658	1 658	1 658	t 658	1 658	1 658	1 658	1 658	1 658	19 896	21 043	22 380
	1	1	1	1	I	ł	1	I	ţ	i	f	1	1	1	I
Fronomic and anticomental contrac	8	1 000	1001	106/	1 067	1 067	t 067	1 067	1 067	1 067	1 067	1 349	13 081	13 970	15 050
Planning and development	7 000	4 000	2000 2	000 7		000 7	000 7	2 000	2 000	2 000	2 000	2 105	24 109	9 822	9 884
Road transnort	1 320	1370	7 10 270	7/0	7/0	7/9	2/9	6/2	672	672	672	729	8 119	6 844	6 677
Environmental protection	1 25	270	270 1	670 1	R76 1	222	1 329	675 1	R76 L	1 329	1 329	1 376	15 990	2 978	3 207
Trading services		1			1 1	1	1	ł	1	I	1	1	1	1	ł
Electricity	1	1	1	1	1			1	1	1	1	1	I	1	1
Water	1	ł	\$	1	1	1		1 1		1 1	i 1	1	i	F	I
Waste water management	1	1	1	1	1	1	I	1	•	 I I	1	1		1	1
Waste management	ł	I	ı	1	1	1	ı	1	1	1	1	1		 I i	ł
	292	292	282	292	292	292	292	292	292	292	292	478	3 688	3 932	4 225
Total Expenditure • Standard	9 371	9 741	9 061	9 061	9 7 36	9 561	9 461	9 061	9 272	9 061	9 061	10 762	113 209	97 924	103 884
Surplus/(Deficit) before assoc.	23 477	(6 918)	(8 302)	(5 730)	21 023	(8 718)	(6 130)	(8 302)	19 367	(6 213)	(7 819)	(10 003)	(4 271)	14 922	12 466
Share of surplus/ (deficit) of associate	I	1	1	3	1	ł	1	i	1	i		1			
Surplus((Deficit)	23 477	(6 918)	(8 302)	(5 730)	21 023	(8 718)	(6 130)	(8.302)	19 367	(6 21 3)	(7 840)	110 0031	(F2C F)	11 000	10 466
References				1			1.			17.1.2.1	1,	1	11		***
Deficit)	23 477	(6 918)	(8 302)	(5 730)	21 023	(8 718)	(6 130)	(8 302)	19 36	-	7 (6 213)		(6 213)		

DC36 Waterberg - Supporting Table SA27 Consolidated budgeted monthly revenue and expenditure (etandard classification)

1. Surplus (Deficit) must reconcile with Budeted Financial Performance

Description	Ref						Budget Year 2011/12	ar 2011/12						Medium Té	Medium Term Revenue and Expenditure Framework	i Expenditure
R thousand		July	August	Sept.	October	Nov.	Dec	January	Feb.	March	April	May	June	Budget Year	Budget Year +	Budget Year +1 Budget Year +2 2012/13
Multi-year expenditure to be appropriated	F		-													
Vote1 - Budget & Treasury Office		1	í	ı	1	ī	I	I	1	I	4	1	1	I	1	
Vote2 - Municipal Manager		i	ł	ı	ł	1	1	1	ſ	I	ı	1	1	F	1	
Vote3 - Corporate Support & Shared Services		232	252	232	232	1 582	1 582	232	232	1 732	232	232	232	2 003	1 000	
Vote4 - Planning & Economic Development		I	i	1	1	I	1	1	1	, ,	¦ 1	1 1	1	-	-	
Vote5 - Infrastructure Development		i	i	I	1	1	ı	I	ı	I	1	· · · · ·		ł		
Vote6 - Executive Mayor's Office		1	1	I	I	ł	I	1			 I I	i 1				
Vote7 - Social Development & Community Services		1	1	I		)	1		1 1	1 1	1	1	1	I	3	-
Vote8 - Fire Fighting Services		296	367	367	967	2967	296	296	296	667	- 967	0467	967	11 600	) I	• · ·
Vote9 - Municipal Health Services		1	1	1	ŧ	1	j i	<u></u> 1	ş 1	ğ ı	ю I	5				
Vote10 - Abattoir		1	ı	i	,	1	I	i	I	1	1		1	!		
Example 11 - Vote11		4	1	1	1		1	1	I	1	1	. 1				F
Example 12 - Vote12		f	I	ł	ı	I	1	1	1	I	 I	1	I	1		
Example 13 - Vote13		,	I	ſ	1	1	ı	1	1	ť	ł	1	1	1		1
Example 14 - Vote14		I	1	ł	1	1	1	I	I	ſ	1	ł	1	ł		
Example 15 - Vote15		ł	3	 I	I	I	1	1	ſ	1	1		1	ì		
edCapital multi-year expenditure sub-total	2	1 199	1 219	1199	1 199	2 549	2 549	1 199	1 199	2 699	1 199	1 199	1 199	18 603	10	
Single-year expenditure to be appropriated																
Vote1 - Budget & Treasury Office		ł	1	í	ł	1	ł	1	t	;	1	1	1	,	1	•
Vote2 - Municipal Manager		1	 I	1	ŧ	1	I	I	ı	1	ł	1	I	t		
Vote3 - Corporate Support & Shared Services		1	1	 I	t	1	ı	I	I	1	1	1	ł	'	1	
Vote4 - Planning & Economic Development		1	I	1	1		I	1	ı	1	ł	1	1	1	1	
Vote5 - Infrastructure Development		1	1	1	1	1	I	,	ł	1	1	1	1	ł	!	1
Vote6 - Executive Mayor's Office		1	ł	ł	I	1	ł	1	ł	1	ł	ł	1	ł	1	1
Vote7 - Social Development & Community Services		I	1	1	1		ŧ	ł	I	1	1	 t	1	I	1	
Vote8 - Fire Fighting Services		 I	١	I	ł	1	I	,	1	ł	i		ł	1	1	
Vote9 - Municipal Health Services		I	I	1	ı	ł	1	ſ	1	1	I	1	1	1	1	
Vote10 - Abattoir		ł	1	1	'	1	i	i	ł	1	1	1	t	I	I	1
Example 11 - Vote11		1	ł	1	I	1	1	t	1	í	i		ŀ	1	ł	1
Example 12 - Vote12		1	ł	ł	ł	I	I	1	ł	I	I	I	1	I	1	1
Example 13 - Vote13		i	1	1	1	I	1	1	i	I	ł	4	1	1	ł	
Example 14 - Vote14		1	1	1	1	ł	ı	1	1	I	I	1	1	1	I	1
Example 15 - Vote15		1	I	ł	1	ł	1	I	ł	1	1	1	1	1	1	
Capital single-year expenditure sub-total	2	I	I		•	*	1	1	1	1	 F	•	<b>b</b>	1		1
Total Canital Evnanditure	°	1 100	1 210	400			The second second second									

DC36 Waterberg - Supporting Table SA28 Consolidated budgeted monthly capital expenditure (municipal vote)

<u>References</u> 1. Table strouid be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates 2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

R thousand         July         July         July         July         July         Musci         Feat.         Musci         Feat.         Musci         Musci <th< th=""><th>Description</th><th>Ref</th><th></th><th></th><th></th><th></th><th></th><th><b>Buaget Year 2011/12</b></th><th>IL 2011/12</th><th></th><th></th><th></th><th></th><th></th><th></th><th>Framework</th><th></th></th<>	Description	Ref						<b>Buaget Year 2011/12</b>	IL 2011/12							Framework	
1         1         232         232         232         1982         1982         232         1782         232         1782         232         1782         1782         232         1782         232         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783         1783	R thousand		yınc	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June		Budget Year +1 2012/13	Budget Year +/ 2013/14
Incompare and administration         223         232         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582         1582 <th< th=""><th>Capital Expenditure - Standard</th><th>-</th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th><th></th></th<>	Capital Expenditure - Standard	-															
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State services         222         222         1582         1582         222         1732         223         232         703 <i>NY and Dublic safky</i> <b>667 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967 967</b>	Budget and treasury office		ı	1	ţ	-	ī	1	1	ł	1	I	1		!		I
Invariant servicy         Bot	Corporate services		232	252	232	232	1 582	1 582	232	232	1 732	232	232	232	2 003	1 000	1
Unify and social services         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - <td>Community and public safety</td> <td></td> <td>967</td> <td>2967</td> <td>967</td> <td>967</td> <td>2967</td> <td>967</td> <td>667</td> <td>967</td> <td>296</td> <td>101</td> <td>202</td> <td>107</td> <td>11 600</td> <td>-</td> <td>1</td>	Community and public safety		967	2967	967	967	2967	967	667	967	296	101	202	107	11 600	-	1
and recreation	Community and social services		1	i	ŧ	1	1	1		I	I		 5 I				
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ing and development       and environmental services       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a       a <tha< td=""><td>Health</td><td></td><td>1</td><td>ł</td><td>1</td><td>I</td><td>1</td><td>ł</td><td>1</td><td>. 1</td><td></td><td>I  </td><td></td><td>I</td><td>1</td><td>1</td><td>I</td></tha<>	Health		1	ł	1	I	1	ł	1	. 1		I		I	1	1	I
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Immental protection       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -	Road transport		1	ł	I	ł	1	ł	1	I			1		1	1	1
services         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -<	Environmental protection		1	I	ı	i	ł		ł	1	1	 I I	1 1	1		 F	1
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<sup>a</sup> water management <sup>a</sup> water management <sup>a</sup> water management <sup>a</sup> water management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <sup>a</sup> management <tr< td=""><td>Electricity</td><td></td><td>1</td><td>1</td><td>ł</td><td>1</td><td>ſ</td><td>1</td><td>1</td><td>ł</td><td></td><td>1</td><td>I</td><td>I</td><td></td><td>   <b> </b></td><td>1 1</td></tr<>	Electricity		1	1	ł	1	ſ	1	1	ł		1	I	I		   <b> </b>	1 1
a water management       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -	Water		1	1	1	1	I	t	1	1	ſ	f	1	I	1	I	1
e management       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       - <t< td=""><td>Waste water management</td><td></td><td>1</td><td>1</td><td>I</td><td>I</td><td>1</td><td>1</td><td>1</td><td>i</td><td>i</td><td>1</td><td>1</td><td>I</td><td>1</td><td>1</td><td>1</td></t<>	Waste water management		1	1	I	I	1	1	1	i	i	1	1	I	1	1	1
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uld be combleted as either Multi-Year expenditure and nor Burtnet Year estimates	Fotal Capital Expenditure - Standard	2	1 199	1219	1 199	1 199	2 549	2 549	1 199	1 199	2 699	1 199	1 199	1 199	18 603	1 000	•
1. Table should be completed as either Multi-Year expendition or Burdnet Year and Environ Year estimates	References										-	_					
	1. Table should be completed as either Multi-Year expe	nditure a <sub>l</sub>	ppropriation or B	udget Year and	Forward Year es	timates											

DC36 Waterberg - Supporting Table SA29 Consolidated budgeted monthly capital expenditure (standard classification)

Operationed         December         December <thdecember< th="">         December         December</thdecember<>	MONTHLY CASH FLOWS						Budget Ye	Budget Year 2011/12						Medium Ten	Medium Term Revenue and Expenditure Framework	Expenditure
$ \  \  \  \  \  \  \  \  \  \  \  \  \ $	R thousand			Sept.	October	November	December	January	February	March	April	May	June		Budget Year +1	Budget Year
International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         International         Internat	ash Receipts By Source													4	617177	+1/01/2
No         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C	Property rates	1	ſ	I	1	I	I	F	I	I	1	I	1		1	1
Mutual         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C         C <td>Property rates - penalties &amp; collection charges</td> <td>ł</td> <td>ı</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>1</td> <td>ı</td> <td></td> <td>1</td> <td>1</td> <td>1</td> <td>ſ</td> <td>I</td>	Property rates - penalties & collection charges	ł	ı	1	1	1	1	1	1	ı		1	1	1	ſ	I
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1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1	Service charges - water revenue	I	1	1	I	1	ı	ı	1	I	1	1	i	1	1	1
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1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1         1	h Payments by Type	8 910	9 280	8 600	8 600	9 100	9 100	000 6	8 600	8 811	8 600	8 600	8 600	105 798	91 926	95 965
1199       1129       1199       1199       1199       1199       1199       1199       1603       1000         -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -	r Cash Fiows/Payments by Type															
-       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -       -	apital assets	1 199	1 219	1 199	1 199	2 549	2 549	1 199	1 199	2 699	1 199	1 199	1 199	18 603	1 000	I
-         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -	tepayment of borrowing	1	ţ	•	1	1	ł	1	ı	1	1	,	1	t	1	t
10         10         10         49         9         788         124         401         92         926           22         721         (7         69         68         10         199         928         17         401         92         926         19         92         10         928         9788         9788         9788         124         401         92         926           22         721         (7         686)         (90         958)         17         11         (6         969)         (8         575)         (90         58)         19         543         19         543         19         543         19         543         19         543         19         543         19         543         19         543         19         543         19         543         19         543         19         543         19         36         363         36         363         36         36         36         36         36         36         36         36         36         36         36         36         36         36         36         36         36         36         36         36         36         3	)ther Cash Flows/Payments	•	1	1	1	1	ł	1	ł	· · · _ •	I	ł	1	1	1	ł
22         721         (7         684)         (9         658)         (10         824)         (6         886)         (9         658)         (11         47         111         (6         969)         (8         575)         (9         058)         19         643           111         956         127         177         170         16         969)         (8         575)         (9         058)         19         643           111         477         130         570         119         746         112         860         103         802         120         944         105         369         111         955         963         312         365         111         965         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365         365	l Cash Payments by Type	10 108	10 499	86/ 6	86/ 6	11 648	11 648	10 198	9 798	11 509	862 6	9 798	9 798	124 401	92 926	95 962
111 956 134 715 127 021 111 954 111 477 130 570 119 746 112 860 103 802 120 913 113 944 105 369 111 995 96 312	INCREASE/(DECREASE) IN CASH HELD	22 721	(7 694)	(9 058)	(6 486)	19 092	(10 824)	(6 886)	(8 0 5 8)	17 111	(696 9)	(8 575)	(8 0 5 8)	(15 683)	19 643	20 385
	Vcash equivalents at the month/year begin:	111 995	134 715	127 021	117 964	111 477	130 570	119 746	112 860	103 802	120 913	113 944	105 369	111 995	96 312	115 954

## DC36 Waterberg - Supporting Table SA31 Aggregated entity budget

Description	Ref	2007/8	2008/9	2009/10	c	urrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	& Expenditure
R million	itter	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14
Financial Performance								1	1	
Property rates		-	-	-	-	_		-	-	-
Service charges		-	-	-	-	-	-	-	_	-
Investment revenue		-	-	-	-	-	_	0	0	
Transfers recognised - operational			-	-	-	-	-	2	2	
Other own revenue		-	-	-	-	_	-	-	-	-
Contributions recognised - capital & contributed assets		-	-	-	-	_	-	-	-	-
Total Revenue (excluding capital transfers and contril	outions)					-	· · · · · · · · · · · · · · · · · · ·	2	2	
Employee costs		-	-	-	-	-	_	1	- 1	
Remuneration of Board Members		-	-	_	_	_	_	0	0	(
Depreciation & asset impairment		-	_	_		-	-	0	0	(
Finance charges		-	_	_	_	_	_		-	_
Materials and bulk purchases			_	_	-	-	_	_	_	
Transfers and grants		-	_	_	_	_	_	_		-
Other expenditure		-	_	_ [	-	_	_	1	1	_
Total Expenditure		_			· · · · · · · · · · · · · · · · · · ·			2	2	
Surplus/(Deficit)		-	-	-	•			-		
Capital expenditure & funds sources										·
Capital expenditure		-	-	-	-	-	-		-	_
Transfers recognised - operational		-	-	- 1	-	-				
Public contributions & donations		-	-	_	-	_	_	_	_	
Borrowing		-	-	-	-	_	_	_	_	_
Internally generated funds		-	-	-	_	-	_	-	_	-
Total sources		-	-	-	-		-		-	_
Financial position										
Total current assets		-	-	-		-	-	-	-	-
Total non current assets		-	-	-	_	-	-	-		-
Total current liabilities		-	-	-	-	-	-	-	-	_
Total non current liabilities		_	-	-	-	_	-	_	-	-
Equity		-	-	-	-	-	-	-	10-11	-
Cash flows			1							
Net cash from (used) operating		-	-	-	-	-	-	-	-	-
Net cash from (used) investing		-	-	-	_	-	-	-	-	-
Net cash from (used) financing		-	_	- [	-	_	-	-		-
Cash/cash equivalents at the year end		-	_	_	_	_	_		_	

## DC36 Waterberg - Supporting Table SA32 List of external mechanisms

External mechanism	Yrs/ Mths	Period of agreement 1.	Service provided	Expiry date of service delivery agreement or	Monetary valu of agreement 2
Name of organisation	mura	Number		contract	R thousand
Not Applicable					-
	-				
				ļ	

<u>References</u>
1. Total agreement period from commencement until end

2. Annual value

Description	Ref	Preceding Years	Current Year 2010/11		2011/12 Medium Term Revenue & Expenditure Framework	s & Expenditure	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Forecast 2017/18	Forecast 2018/19	Forecast 2019/20	Forecast 2020/21	Total Contract Value
R thousand		Total	Original Budget	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +1 Budget Year +2 2012/13 2013/14	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate
Parent Municipality:														
revenue Opligation by Contract Contract 1	7													
		8	I	ł	1	t	•	t	I	1	ſ	1	ı	1
CONTRACT Z		1	1	ı	ı	1	1	1	1	1	1	I	1	1
Contract 3 etc		1	-	1	ł	I	1	1	1	1	ł	1	1	I
Total Operating Revenue Implication		ı	ı	I	ł	1	1	1	1	ł		•	1	•
Expenditure Obligation By Contract	7													
Fax, telephone, banking & security		1 236	1 257	974	759	88	63	1	1		1			772 W
ional travel & insurance		0.076	503 C	200 5	200	3	3	ľ	I	I	1	1	1	
		0/07	2 023	3 230	235	ł	1	I	T	ı	ł	1	1	8 918
PMS & Anti-fraud hottine		<b>7</b>	4 835	3 730	150	I	1	ł	1	1	I	t	1	8 727
Total Operating Expenditure Implication		3 323	8 716	7 940	1 892	88	63	I	1	1	E	1	I	22 021
Capital Expenditure Obligation By Contract	7													
Contract 1		I	I	1	ı	I	1	1	1	1	I	1	ł	I
Contract 2		I	I	i	I	1	ł	1	ł	1	'	1	1	1
Contract 3 etc		I	I	1	1	1	,	1	i	I	1	ł	t	I
Totai Capital Expenditure Implication		4	1	1	1	1	1	)	•	-	1	1	1	1
Total Parent Expenditure Implication	+	3 323	8 716	7 940	1 892	88	8		1	1	E	1	1	22 021
Entitles:														
Revenue Obligation By Contract	5									-				
Contract 1		ł	1	1	i	1	1	1	1	,	1	•	1	I
Contract 2		3	I	1	I	1	I	1	ſ	ı	1	I	I	1
Contract 3 etc		1	I	1	I	1	I	1	ł	I	I	1	I	ı
Totai Operating Revenue Implication		ł	1	1	F	1	•	ł		1	1	1	1	
Expenditure Obligation By Contract	2													
Contract 1		I	ł	1	I	'	ı	ı	I	1	ł	I	1	1
Contract 2		ł	ł	1	1	1	l	I	I	I	I	1	F	ł
Contract 3 etc		1	I	I	ł	I	I	1	ı	ł	t	1	1	I
Total Operating Expenditure implication		I	I	1	I	ł	1		1	I	1	I	ł	•
Capital Expenditure Obligation By Contract	2													
Contract 1		ł	í	1	I	1	1	1	i	1	1	ł	1	1
Contract 2		1	1	1	ł	1	I	1	1	1	,	1	1	ł
Contract 3 etc		1	I	1	-	I	1	F	I	1	1	I	ſ	I
Total Capital Expenditure Implication		I	1	I	1	ſ	ł	1	I	1	I	1		1
Total Entity Expenditure Implication		1	•		1		1	•	1				The second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second second secon	

DC36 Waterberg - Supporting Table SA33 Contracts having future budgetary implications

Totel implication for all preceding years to be summed and total stated in 'Preceding Years' column
 List all contracts with future financial obligations beyond the time-years covered by the MTREF (MFMA s33)

#### DC36 Waterberg - Supporting Table SA34a Consolidated capital expenditure on new assets by asset class

Description	Ref	2007/8	2008/9	2009/10	Cu	urrent Year 2010/	11	2011/12 Mediu	n Term Revenue Framework	8 Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure on new assets by Asset Clas	e/Sub-cla				······································					
Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure - Road transport		-			-	-		-	-	~
Roads, Pavements & Bridges		-	-	-	-		-		-	
Storm water		-	-	-	-	-		-	-	- I
Infrastructure - Electricity		-	-	_		-	~	-	-	-
Generation			-	-		-	-	-	-	-
Transmission & Reticulation		-	-	-	-	-	-	-	-	-
Street Lighting		-	-		-	-	~	~	-	-
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Dams & Reservoirs		-	-	-	-	-	-	-	-	-
Water purification		-	- 1	-	-	-	**	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-		-	-	-		-	-
Reliculation		-	-	-	-	-	-	-	-	-
Sewerage purification		-	-		- 1	-		-	-	-
Infrastructure - Other		~	-	-	-	-	-	-		-
Waste Management		~	-	-	-	-	-	-	~	-
Transportation	2	-			-	-	-	-	~	
Gas		-	-	-	-	-	-	-	-	
Other	3	-	-	-	-	-	-	~	~	-
						ļ				1
Community					-	-	-			
Parks & gardens Sportsfields & stadia			-	-	-	-	-	-	**	-
Sponsneros & stada Swimming pools		-	-	_	-		-		~	-
Community halls		-	-	-	-	_	_	-	-	_
Libraries		-		-	-		-	-		
Recreational facilities		-	-	-	-	-	-	-	-	
Fire, safety & emergency		-	-	~	-	-	-	-	-	
Security and policing		- 1	-	-	-	-	-	-	~	-
Buses Clinics	7	-	-		-	- ]	-	-	-	~
Museums & Art Galleries		-	-	~	_	]	_	_	_	-
Comotorios		-	-	-	-	-	-	-	-	-
Social rental housing	8	-	-		-	-	-	-	-	
Other		-	-		-	-	-	-	~	
Unitere année										
Heritage assets Buildings			-			-	-	-	-	
Other	9	_	_	_	_	_	-	_	_	_
Investment properties		-		-	-	-	-	-	-	-
Housing development		-	-	~	-	-	-	-	-	-
Other			-	~			-	-		
Other assets	i	7 970	6 493	10 847	8 320	9 563	6 621	15 203	-	_
General vehicles		4 513	616	5 655			-	-		
Specialised vehicles	10	-	~	-	5 900	6 761	3 819	7 300	-	-
Plant & equipment		242	2	1 446	1 920	1 930	1 930	3 900	-	
Computers - hardware/equipment		974	600	702	-	123	123	2 803	-	-
Furniture and other office equipment Abattoirs		315	386	679 	500	610	610	1 200	-	-
Markets		-	-	-	-	_	-	-		
Civic Land and Buildings		-	-	-	-	-	-	~	-	-
Other Buildings		1 926	4 889	2 365	-	139	139	-	-	-
Other Land		-		~		-	-	-	-	
Surplus Assets - (Investment or Inventory)		-	-	-	-	-	-	-	-	-
			~	- 1		- 1	-	-	-	-
Other			+	t						
Other Agricultural assets	-		-	-		-			-	
Other	and the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of the second state of th			-		-	-	-	-	
Other Agricultural assets			-			-	-			
Other Agricultural assots List sub-class			1	-						
Other Agricultural assots List sub-class				-						
Other Agricultural assets List sub-dass Biological assets		-	-	-			-	-	-	
Other Agricultural assets List sub-class Biological assets List sub-class			-				-	-		
Other Agricultural assets List sub-class Biological assets List sub-class Intangibles					- - - 9 227	9 563		- - 2 500		
Other Agricultural assets List sub-class Stological assets List sub-class			-				-	-		
Other Agricultural assets Ust sub-class Biological assets List sub-class mtangibles Computers - software & programming Other (list sub-class)					9 227 9 227	9 563	- - 2 990 2 990	- - 2 500 2 500 -	- - - - 1 000 -	
Other Agricultural assets List sub-class Biological assets List sub-class Intangibles Computers - software & programming Other (list sub-class) Fotal Capital Expenditure on new assets		- - - - - - - - - - - - - - - - - - -		- - - - - - - - - - - - - - - - - - -	9 227 9 227 9 227 - 17 547	9 563 9 563 9 563 - -	 2 990 2 990  9 611			
Other  Agricultural assets List sub-class Biological assets List sub-class mangibles Computers - software & programming Other (list sub-class) Fotal Capital Expenditure on new assets Specialised vehicles					9 227 9 227 9 227	- - 9 563 9 563	- - 2 990 2 990 - - 9 811 3 819	- - 2 500 2 500 - 17 703 7 300	- - - 1 000 1 000 - 1 000 -	
Other Agricultural assets Uist sub-class Biological assets List sub-class Computers - software & programming Other (list sub-class) Fotal Capital Expenditure on new assets Specialised vehicles Refuse		- - - - 7 970	- - - - - - - - - - - 7 380 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	9 227 9 227 9 227 - 17 547 5 900	- - - 9 563 9 563 - - - - - - - - - - - - - - - - - - -	- - 2 990 2 990  9 811  3 819 	- - 2 500 2 500 - 17 703 7 300 -		
Other  Agricultural assets List sub-class Biological assets List sub-class mangibles Computers - software & programming Other (list sub-class) Fotal Capital Expenditure on new assets Specialised vehicles		- - - - 7 970	- - - - - - - - - - - 7 380 - - - - - - - - - - - - - - - - - - -	- - - - - - - - - - - - - - - - - - -	9 227 9 227 9 227 - 17 547	9 563 9 563 9 563 - -	- - 2 990 2 990 - - 9 811 3 819	- - 2 500 2 500 - 17 703 7 300		

References 1. Total Capital Expenditure on new assets (SA34e) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure 2. Airports, Car Parks, Bus Terminals and Taxi Ranks 5. Total Capital Expenditure on new assets (SA34e) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure 2. Airports, Car Parks, Bus Terminals and Taxi Ranks 5. Total Capital Expenditure on new assets (SA34e) plus Total Capital Expenditure on renewal of existing assets (SA34b) must reconcile to total capital expenditure in Budgeted Capital Expenditure 2. Airports, Car Parks, Bus Terminals and Taxi Ranks

Work in-progress/under construction (e.g. marc open, intri indextraction) or construct correspondences
 Work in-progress/under construction to be budgeted under the respective item
 Infrastructure includes 1and and buildings required by that infrastructure and vehicles/plant & equipment used by the service generated by that infrastructure
 Constend/contributed & leased assets to be included within the respective sub-class

#### DC36 Waterberg - Supporting Table SA34b Consolidated capital expenditure on existing assets by asset class

Description	Ref	2007/8	2008/9	29 <b>0</b> %/10	c	urrent Year 2010	/11	2011/12 Media	an Term Revenue Framework	a & Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Yeer +1 2012/13	Budget Year +2 2013/14
Capital expenditure on renewal of existing assets by	Asset	Class/Sub-class					•••••••		1	
Infrastructure		-	-	-	-	-	_	-	-	-
Infrastructure - Road transport		-	~ ]	~~	-	-		-	-	-
Roads, Pavements & Bridges		-	-	-	-	-	-		-	-
Storm weter		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	~	-	-	-	-	-
Generation	1	-	-	~	-	- 1	~	-	-	-
Transmission & Reliculation		-	-	-	-	-	-	-		-
Street Lighting Infrastructure - Weter		_	_	-	-	-	-	-	· · ·	-
Dams & Reservoirs		-	-	-	-	_	_		-	
Water putilication		-	-		-	_		-		_
Reliculation	******	-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		~	-		-	-	-	-		-
Reliculation	İ.	-	-	~	-	-	-	- 1	-	-
Sewerage purification		-	-	-	-	-	-	-	-	-
Infrastructure - Other		- 1	-	~	-	-	-	-	-	-
Waste Management		-	-	-	-	-	-	-	-	-
Transportation	2	-	-	-	-	-	-	-	-	~
Gas		-	-	-	-	-	-	-	-	-
Other	3	-	-	-	-	-	~	~		-
Companity	'	-	-	-	-	-	-	_	-	-
Parks & gardens		-		-	-		-		-	<u> </u>
Sportsfields & stadia		-	-	-	-		-	~	-	-
Swimming pools Community halits		+	- 1	~	-	-		-	-	-
Libraries		-	_	-	_	-	_	_	-	-
Recreational facilities		-	-		-	-		-	-	- '
Fire, safety & emergency Security and policing		-	-	~	-		-	-	-	-
Security and policing Buses	7	-	_	-	-	~	-	-	1	_
Clinics		-	-	~	-	-	-	-	- 1	-
Museums & Art Galleries		-	-		-	~	-	-	-	-
Cemeteries Social rental housing	8	_	-	-	-	-	-	-	-	-
Other	. 0	-	-	-	-	~	-	-	_	-
Heritaga assats Buildings							-		-	
Other	9	_	-	-	-	-	-	-	-	-
Investment properties			-					-	-	
Housing development Other		_	-	-	-	-	-	-	-	
Other assets			876	1 491	2 934	3 058	2 708	900		
General vehicles Specialised vehicles	10	-		-	-	~			-	_
Plant & equipment		-	-	-	-	-	-	100		_
Computers - hardware/equipment		~	-		-	-	-	-	-	-
Furniture and other office equipment Abathoirs		~	-	-	-	-	-	-	-	-
Markeis		-	876	1 491	2 934	3 058	2 708	-	-	-
Civic Land and Buildings			-		-	-	~	-	-	_
Other Buildings		-	-	~	-	-	~	-	-	-
Other Land Surplus Assets - (Investment or Inventory)		_	-	-	-	-	-	-	-	-
Other		~ [	_	~	-	-	_		-	-
Agricultural essets										
List sub-class	-			····· <u>]</u> ·						~
		-	-		-	-		-	-	
Biological assets		_	_	_	_	-	_		_	
List sub-class							~	-		
	ļ			~	-			-	-	
ntangibieu		_	1	l		1		-	_	
Computers - software & programming	ļ	··· ·	<u>-</u> +			- 1	-			
Other (list sub-class)	l	-			~	-	-	~	-	-
Fotal Capital Expenditure on renewal of existing asset	1	-	876	1 491	2 934	3 058	2 708	900	-	
specialized vehicles		-	- ]	-		-	-	-	-	-
Rafuse	1	-	-	-	-	-	-	-	-	-
Fire		-	***	-	-	-	-	-	-	-
Conservancy Ambulances		-	-	-	-	-	~	- 1	-	-
01030258205		-		- 1	- 1	- 1	-			

 Ambulances

Donaledokonniholded & leased assess to be inclused warm are respective sub-cases
 Busses used to provide a service to the community
 Not municipal community and a community is a service in the perturbative being built using the housing subsidies
 Statues, art collections, medials also
 Statues, lat collections, medials also
 Ambulances, lite engines, refuse vehicles - but not vehicles that would normally be classified as 'Plant and equipment'

I

#### DC36 Waterberg - Supporting Table SA34c Consolidated repairs and maintenance by asset class

Description	Ref	2007/8	2008/9	2009/10	C	urrent Yeer 2010	11	2011/12 Mediu	m Term Revenue Framework	e & Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Aadiled Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14
Repairs and maintenance expenditure by Asset Clas	s/Sub									
infrastructure		-	-	_	-	-	-	-	-	-
Infrastructure - Road transport			-				-		-	-
Roads, Pavaments & Bridges		-	-	-	-	-	-	-	-	
Storm water		-	-	-	-	-	-	-	-	-
infrastructure - Electricity		-	-	~	-	-		-	-	-
Generation			-	-	~	-				-
Transmission & Reliculation		-	-	-	-	-		-	-	
Street Lighting		-	-	-	+	-		-	-	-
Infrastructure - Water		-	-	-	-			-	-	-
Dams & Reservoirs		-	-	-	~		-		-	
Water purification		-	~	~	***			-	-	-
Reliculation		-	-	-	-	-	-	-	-	- 1
infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Reliculation		-		-	~	~	-	-	-	-
Severage purification		~	~		~	-	-	-	-	-
infrestructure - Other	-	-	-	-	~	-	-	-	-	-
Waste Management		_	-			~	_	-	-	-
Transportation	2	-	-	-		~	-	-	-	-
Ges	-	-		~	~	-	-	- 1	-	-
Other	3	-	~	-	-	-	-	- 1	_	-
									1	1
Community		-		-	-	-	-	-	-	
Parks & gardens Spontsfields & stadie		-	-	-	-		-	-	-	_
Sponsnekas & suzala Swimming pools			-	-	-	-	~	~	-	_
Community halls	-	-	_	_	-	-	~	-	-	-
Libraries		-		-	-	-	-	-	-	-
Recreational facilities		-	-	-	-	-	-	-	-	-
Fire, safety & emergency	1	-	-	-	-	-	-	-	~	-
Security and policing Buses	7	-	-	-	-	-	-	-	-	-
Clinics	1	-		-	_	_	_	-		-
Museums & Art Galleries		-	-	-	-	~	-	-		~
Cemeteries			- 1	-	-	-		-	-	
Social rental housing	8		-	-	~	-	-	~	~	-
Other			~~							
Heritaga assets		_	_	-	_	_	_	_	-	_
Buildings						-	-			<u>+</u>
Other	9	-	-			-	·	-	-	-
investment properties						-				
Housing development Other		_		-	~	-	-		-	-
Other assets	1	481	460	486	550	550	565	978	1 032	1 094
General vehicles		55	96	95	159	159	174	335	353	375
Specialised vehicles	10	- 62		- 51	-	-	-	- 52	-	
Plant & equipment. Computers - hardware/equipment		63 1	75 8	51 2	50 23	50 23	50 23	53 37	56 39	59
Furniture and other office equipment	1	65	63	58	23 88	23 88	23	124	131	139
Abettoirs		2	0	3	4	4	4	4	4	4
Markets		~	-	-	-	-	-	-	-	-
Civic Land and Buildings	-	-	-	-	-	-	-	-	-	-
Other Buildings		294	216	278	226	226	226	426	449	476
Other Lanci Surplus Assets - (Investment or Inventory)	-	_	_	-	_	-	-	-	_	-
Other	ł	-	-	-	-	-	-	-	-	-
	1									····
Agricultural assests List sub-class	1									-
		_	-		_	-	_	-		-
									<u></u>	 i
Biological assets List sub-class										-
End OUUTINION	1	_	_	_ [	-	-	~			-
									<u> </u>	<u> </u>
ntangibles										-
Computers - software & programming	i.		-	-	-	-	-	-	-	-
Other (list sub-class)	L			· · · · ····						
fotal Repairs and Maintenance Expenditure	1	481	460	486	550	550	565	978	1 032	1 094
				,	,					
Specialized vehicles		-	-	-	- 1	-	-	-	-	-
Refuse		-	-	-	-	-	-	-	-	-
	4	~ ~	~			-			-	-
Fire		~		1					-	
Fire Conservancy Ambul <del>an</del> ces		-	-	-	-	-	-	~	-	-

1

Dariabucanization of reason assons to be included with the respective sub-clease
 Russes used to provide a service to the community
 Not municipal contributions to the top structure' being built using the housing subsidies
 Statues, an collections, medials etc.
 Ambulances, fire engines, refuse vehicles - but not vehicles that would normally be classified as Plant and equipment.

## DC36 Waterberg - Supporting Table SA35 Consolidated future financial implications of the capital budget

Vote Description	Ref	2011/12 Mediu	m Term Revenue Framework	e & Expenditure		Forec	asts	
R thousand		Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	Forecast 2014/15	Forecast 2015/16	Forecast 2016/17	Present value
Capital expenditure	1		1					
Vote1 - Budget & Treasury Office		-	-	-	-	-	-	
Vote2 - Municipal Manager	}	-	-	-	1 000	700	1 200	1 919
Vote3 - Corporate Support & Shared Services	-	7 003	1 000	-	-		-	1 936
Vote4 - Planning & Economic Development		-	-	-	-	_		-
Vote5 - Infrastructure Development		_	-	-	-		_	-
Vote6 - Executive Mayor's Office		-	-	-	_	-		-
Vote7 - Social Development & Community Services			-	-	-	-	-	
Vote8 - Fire Fighting Services		11 600	-	-	-		-	3 054
Vote9 - Municipal Health Services		-	-	_	-	-	_	-
Vote10 - Abattoir		-	_	_	_	-	-	168
Example 11 - Vote11		_		_	_	_	_	-
Example 12 - Vote12		_	_	_	_	-	-	-
Example 13 - Vote13		-	-	_	_	_		_
Example 14 - Vote14		_			_	-	_	_
Example 15 - Vote15	ļ	_	_	_	_	_ [	_	
List entity summary if applicable		_	_	-	_	_	_	_
Total Capital Expenditure		18 603	1 000		1 000	700	1 200	7 077
Future operational costs by vote	2							
Vote1 - Budget & Treasury Office	. –	_	_	_	_	_	_	_
Vote2 - Municipal Manager	l	80	80	80	247	363	563	798
Vote3 - Corporate Support & Shared Services		472	539	539	539	539	539	758
Vote4 - Planning & Economic Development		712	555		555	335	333	7.50
Vote5 - Infrastructure Development		-	_	_	-	_	-	
Vote6 - Executive Mayor's Office		-	_	-	_	-		-
Vote7 - Social Development & Community Services			-	-	-	-	-	
Vote8 - Fire Fighting Services		- 972	972	972	- 972	972	 972	0.754
Votes - Meringhang Services Votes - Municipal Health Services		512	912			972	972	6 751
Vote - Abattoir				-	~	-	-	-
		98	98	98	98	98	98	34
Example 11 - Vote11		-		-	-	-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-
Example 13 - Vote13		-		-	-	-	-	-
Example 14 - Vote14			-	-	-	-	-	-
Example 15 - Vote15		-		-	-	-		-
List entity summary if applicable Total future operational costs		- 1 622	- 1 689	- 1 689		- 1 072	- 0.470	- 0.244
	2	1 022	1003	1 003	1000	1 972	2 172	8 341
Future revenue by source	3					* ***		
Property rates		-	-	-	-	-	-	-
Property rates - penalties & collection charges	i İ	-	-	-	-	-	-	-
Service charges - electricity revenue		-	-	-	-	-	-	-
Service charges - water revenue		-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-
Service charges - refuse revenue		-	-	-	-	-		-
Service charges - other		-	-	-	-	- i	-	
Rental of facilities and equipment		-	-	-	-	-	-	-
List other revenues sources if applicable		-	-	-	-	-	-	-
List entity summary if applicable		-	-		-	-	-	
Total future revenue		-	-	-		-	-	-
Net Financial Implications		20 225	2 689	1 689	2 855	2 672	3 372	15 418

**References** 

1. Summarise the total capital cost until capital project is operational (MFMA s19(2)(a))

2. Summary of future operational costs from when projects operational (present value until the end of each asset's useful life) (MFMA s19(2)(b))

3. Summarise the future revenue from when projects are operational, including municipal tax and tariff implications, (present value until the end of asset's useful life)

Municipal Vote/Capital project	Ref			Đ				Prior year	Prior year outcomes	2011/12 Mediu	2011/12 Medium Term Revenue & Expenditure Framework	& Expenditure	Project information	ormation
R thousand		Program/Project description	Project number	Goal 3. 3.	Asset Class 4.	Asset Sub-Class 4.	Total Project Estimate	Audited Outcome 2009/10	Current Year 2010/11 Full Year Forecast	Budget Year 2011/12	Budget Year +1 'Budget Year +2 2012/13 2013/14	Budget Year +2 2013/14	Ward location	New of renewal
Parent municipality:	<u> </u>													
List all capital projects grouped by Municipal Vote	icipal Vote				Examples	Examples					-			
Executive Mayor:	0	0	ı		0	0	I	1			1	1		0
Executive Mayor	0	Procurement of Movable Assets	DIN-17	ڻ ن	Other Assets	Furniture & Fittings	1	1 302	1	1	1	1		0 New
Municipal Manager	0	Procurement of Movable Assets	DIN-17	თ	Other Assets	Office Equipment	1	43			1	1		0 New
Budget and Treasury Office	0	Procurement of Movable Assets	21-11	ш	Other Assets	Computer Equipment	1	149			ł	ł		0 New
Corporate Services:	0	0	ı	1	0	0	1	'			1	ı		0
Corporate Support & Shared Services	0	Integrated Financial Management System	DIN-27	ш	Intengible Assets	Computer Software	14 837	794		7 003	1 000	1		0 New
Community and Social Services:	0	0	I	ì	0	0		I			1	F		0
Social Development	0	Procurement of Movable Assets	DIN-17	J	Other Assets	Furniture & Fittings	136	15		I	1	1		0 New
Public Safety:	0	0	1	1	0	0	1	,			t	ł		0 0
Fire Fighting Services	0	Construction of Disaster Centres	DM-01	8	Other Assets	Other Buildings	22 569	8 499		11	•	ı		0 New
Health:	0	0	ŀ	ı	0	0	1	I		I	1	I		0 0
Municipal Health Services	0	Procurement of Movable Assets	DIN-17	¥	Other Assets	Specialised Vehicles	1	,		1	1	I		0;New
Planning and Development:	0		ſ	1	0	0	1	1			1	,		0 0
Planning and Economic Development	0	Signage	DUE-44	o	Other Assets	Plant & Equipment	1	37		t	ł	F		0 New
Road Transport:	0		ı	1	0	0	ł	ł			1	1		0
Infrastructure Development	•	Procurement of Movable Assets	DIN-17	0	Other Assets	Vetricles	1	2		I	1	1		0 New
Other	0		1	ł	0	0	1	I			1	1		0
Abattoir	•	Upgrading of Abattoir	DUE-29	u.	Other Assets	Abattoir Buildings	3 058	1491	2 584	-	•	1		0. New
Total Capital expenditure							AND DESCRIPTION OF A DESCRIPTION OF A DESCRIPTION			18 603	1 000	I		
Entities:														
List all capital projects grouped by Entity														
Waterberg Economic Development Agency	ĬČ,				-									
AR votes		No projects					1	ł	t 	1	1	1		
Entity B Electricity project 8														
								dentity ( ) statestartionents ( permission of						
Total Capital expenditure	2									1	1			
1. Must reconcile with Budgeted Capital Expenditure	penditure													
2. Must reconcile with table A34 3. As per Table A6														
4. As per Table 34														

DC36 Waterberg - Supporting Table SA37 Consolidated projects delayed from previous financial year/s	A37 Consolidated projects delay	ed from previous	financial year/s					2011/12 Medium	2011/12 Medium Term Revenue & Expenditure	s & Expenditure
Municipal Vote/Capital project		Project			Previous target vear to	Current Year 2010/11	ar 2010/11		Framework	
	rroject name	number	Asset Class 3.	Asset Sub-Class 3.	complete	Ortginal Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 Budget Year +2 2011/12 2012/13 2013/14	Budget Year +2 2013/14
R thousand					Year					
rarenti municupanity: List all capital projects grouped by Municipal Vote	ste		Examples	Examples						
Not Applicable					NA	t.	ı	1	I	ł
Entities: List all capital projects grouped by Municipal Entity	itty									
Entity Name Not Applicable					NIA	1	1	t	1	1
References 1. List all projects with planned completion dates in current year that have been re-budgeted in the MTREF 2. Refer MFMA S30 3. Assert category and sub-selectory must be colored from Table A.2.4	current year that have been re-budgeted i	1 the MTREF								
working the transferring and and transferring the										

DC36 Waterberg - Cont	act Information	
A. GENERAL INFORMA	TION	
Municipality	DC36 Waterberg	Set name on 'Instructions' sheet
Grade		4 1 Grade in terms of the Remuneration of Public Office Bearers Act.
Province	LP LIMPOPO	
Web Address	www.waterberg.gov.za	
e-mail Address	admin@waterberg.gov.za	
B. CONTACT INFORMA	TION	
Postal address:		
P.O. Box	Private Bag X1018	
City / Town Postal Code	Modimo <del>lle</del> 0510	
Street address		
Building	Waterberg District Municipality	
Street No. & Name	Harry Gwala Street	
City / Town	Modimolle	
Postal Code	0510	
General Contacts Telephone number	(014)718 3300	
Fax number	(014) 717 3886	
C. POLITICAL LEADERS	SHIP	
Speaker:		Secretary/PA to the Speaker:
Name	RZ Moeletsi	Name Tebogo Ntshangase
Telephone number	(014) 718 3303	Telephone number (014) 718 3312
Cell number Fax number	076 971 2217	Cell number 073 610 4450
E-mail address	(014) 717 3689 rmoeletsi@waterberg.gov.za	Fax number (014) 717 3689
	moelersi@waterbeig.gov.za	E-mail address tritshangase@waterberg.gov.za
Mayor/Executive Mayo	)/	Secretary/PA to the Mayor/Executive Mayor:
Name	LEP Gwanga	Name P Lekalakala
Telephone number	(014) 718 3306	Telephone number (014) 718 3305
Cell number	072 572 7305	Cell number 072 432 6799
Fax number	(041) 717 3689	Fax number (014) 717 3689
E-mail address	egwangwa@waterberg.gov.za	E-mail address plekalakala@waterberg.gov.za
Deputy Mayor/Executi	ve Mayor:	Secretary/PA to the Deputy Mayor/Executive Mayor:
Name	None	Name None
Telephone number		Telephone number
Cell number		Cel number
Fax number E-mail address		Fax number
		E-mail address
D. MANAGEMENT LEAD	ERSHIP	
Municipal Manager:	BAY/1 stoppin	Secretary/PA to the Municipal Manager:
Name Telephone number	MV Letsoalo (014) 718 3321	Name Elizabeth Kelly
Cell number	(014) 718 3321 082 957 5500	Telephone number         (014) 718 3320           Cell number         073 646 3764
Fax number	(014) 717 2931	Cell number         073 646 3764           Fax number         (014) 717 2931
E-mail address	mietsoalo@waterberg.gov.za	E-mail address <u>ekelly@waterberg.gov.za</u>
Chief Financial Officer		Secretary/PA to the Chief Financial Officer
Name	Nadine Laubscher	Name
Telephone number	(014) 718-3319	Telephone number
Cell number Fax number	079 888 3494	Cell number
-ax number E-mail address	(014) 717-2398 nlaubscher@waterberg.gov.za	Fax number E-mail address
	r submitting financial information	
	Maniae Mahunata	
Name	Monica Mabusela	
Name Telephone number	(014) 718 3332	
Name		

## DC36 Waterberg - Table A1 Consolidated Budget Summary

Description	2007/8	2008/9	2009/10		Current Ye	ar 2010/11		2011/12 Mediun	Framework	a rybalaini c
R thousands	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Financial Performance									-	-
Property rates	-	-	-	-		735	735	940	1,407	1,407
Service charges	1,703	962	834	1,126	726	8,400	8,400	7,900	8,950	9,000
investment revenue	11,016	12,205	8,628	8,400 95,883	8,400 97,410	97,410	97,410	99,807	102,199	105,658
Transfers recognised - operational	65,936 678	78,441 850	92,814 153	95,003	97,410 97	208	208	291	291	286
Other own revenue		92,457	102,429	105,602	106,633	106,753	106,753	108,938	112,847	116,350
Total Revenue (excluding capital transfers and	79,333	92,407	102,423	105,002	100,000	100,100		, i		
contributions)				48,347	46,252	41,846	41,846	49,914	53,383	57,618
Employee costs	24,592	30,049	32,896 3,792	40,347 4,704	40,202	3,813	3,813	4,910	5,180	5,490
Remuneration of councillors	3,197	3,648	2,933	3,014	3,539	3,511	3,511	4,985	5,259	5,57
Depreciation & asset Impairment	1,778	2,272	2,500	3,014		-		· -	-	-
Finance charges	-	460	486	550	550	565	565	978	1,032	1,094
Materials and bulk purchases	481	400 32,058	21,591	25,395	25,395	25,395	25,395	25,777	4,960	4,310
Transfers and grants	35,208	32,038 15,298	17,342	25,596	25,652	24,738	24,738	26,645	28,111	29,79
Other expenditure	13,620 78,877	83,786	79,041	107,607	105,792	99,869	99,869	113,209	97,924	103,88
Total Expenditure	456	8,671	23,388	(2,005)	841	6,885	6,885	(4,271)	14,922	12,46
Surplus/(Deficit)	1,094	424	262	_	-	_	-	- 1	-	
Transfers recognised - capital		438	-	-	_	-	-	-	-	
Contributions recognised - capital & contributed assets Surplus/(Deficit) after capital transfers & Yibutions	2,057	9,533	23,650	(2,005)	841	6,885	6,885	(4,271)	14,922	12,46
share of surplus/ (deficit) of associate	-	-		-	-		~	-	-	
,	2,057	9,533	23,650	(2,005)	841	6,885	6,885	(4,271)	14,922	12,46
Surplus/(Deficit) for the year	2,007	3,000	20,000	(2,000)		.,				
Capital expenditure & funds sources				00 404	00.404	10 910	12,319	18,603	1,000	-
Capital expenditure	7,970	8,256	12,338	20,481	22,184	12,319	12,319	10,005	-	-
Transfers recognised - capital	1 <b>,094</b>	424	<b>26</b> 2	-	-	-	_	_	_	_
Public contributions & donations	-	-	-	-	-	_	_	_	-	
Borrowing	-	-	40.076	- 20,481	- 22,184	12,319	12,319	18,603	1,000	
Internally generated funds	6,875	7,831	12,076 12,338	20,481	22,104	12,319	12,319	18,603	1,000	-
Total sources of capital funds	7,970	8,256	12,550	20,401	22,101	12,010	,	ļ		
Financial position							440 174	97,697	117,596	137,95
Total current assets	9 <b>3,784</b>	102,596	111,254	96,927	97,892	113,174	113,174	70,180	65,736	59,96
Total non current assets	32,487	39,036	47,929	65,371	66,574	56,737	56,737	9,164	7,967	8,27
Total current liabilities	7,133	12,541	6,309	9,836	9,148	8,561	8,561 11,197	12,830	14,561	16,38
Total non current liabilities	-	9,449	9,605	11,199	11,209	11,197 150,153	150,153	1	160,805	1
Community wealth/Equity	119,138	119,642	143,268	141,263	144,110	150,155	130,133	140,000	100,000	
Cash flows								1		00.00
Net cash from (used) operating	2,886	17,066	19,609	6,213	9,175	14,530	14,530		20,643	20,38
Net cash from (used) investing	(7,853)	(7,633)	(12,041)	(20,481)	(22,184)	(12,257)	(12,257	) (18,603)	(1,000	
Net cash from (used) financing	2	-	(4)	-	2	-	-	-	-	136,34
Cash/cash equivalents at the year end	92,724	102,157	109,722	95,454	96,714	111,995	111,995	96,312	115,954	130,34
Cash backing/surplus reconciliation								1		
Cash and investments available	92,724	102,157	109,722	95,454	96,714	111,995	111,995	96,312	115,954	
Application of cash and investments	9,887	16,373	5,829	9,113	7,937	7,458	7,458		5,829	1
Balance - surplus (shortfall)	82,838	85,784	103,893	86,341	88,777	104,537	104,537	88,989	110,126	130,39
Asset management	32,451	38,997	47,927	65,369	66,572	56,735	70,178	70,178	65,734	59,96
Asset register summary (WDV)	1,778	2,272	2,933	3,014	3,539	3,511	4,985	1	5,259	5,57
Depreciation & asset impairment	- 1,170	876		2,934	3,058	2,708	900		-	-
Renewal of Existing Assets Repairs and Maintenance	481	460	486	550	550	565	978	978	1,032	1,09
	ļ			<u> </u>					<u> </u>	+
Free services				_		_	_	_	-	-
Cost of Free Basic Services provided		-	-	-	-	1	-		-	-
Revenue cost of free services provided	-	-	-	-						
Households below minimum service level	1				.	-	l .		-	-
Water	-	-	-					-	-	-
Sanitation/sewerage:	-	· ·	-	-			.	-	-	-
Energy:	-	-			-			-	-	-
Refuse:	1 -	-	1	-		1	1	k		1

# DC36 Waterberg - Table A2 Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

Standard Classification Description	Ref	2007/8	2008/9	2009/1 <b>0</b>	Cu	rrent Year 2010	/11	2011/12 Media	im Term Reveni Framework	ie & Expenditur
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year		Budget Year
evenue - Standard	-		CARCONE	Cugoing	Duyyer	Duddet	Forecast	2011/12	+1 2012/13	2013/14
Municipal governance and administration		72 987	82 432	90 123	95 427	96 954	97 056	97 979	102 423	105 44
Executive and council	manut et a	1 836	942	1 772	1 100	2 146	2 153	1 190	1 400	1 4(
Mayor and Council	ĺ	606	195	25	-	-	7	-	-	-
Municipal Manager Budget and treasury office		1 230	747	1 747	1 100	2 146	2 146	1 190	1 400	1 40
Corporate services		68 847 2 304	80 734	88 055 296	94 307	94 710	94 734	96 681	100 933	103 99
Human Resources	Ì	2 304	756	290	20	98	168	108	90	ę
Information Technology		-	_	_	_	_	-	-		-
Property Services	1	_	_	-		_	_		-	-
Other Admin		2 304	756	296	20	98	168	108	90	9
Community and public safety	1	4 817	6 900	7 608	7 891	7 891	7 891	8 354	8 772	9 21
Community and social services		- 1	-	-	-	÷		-	-	
Libraries and Archives		-	-	-	-	-	-	-	_	
Museums & Art Galleries etc		-	-	-	-	-	-	-	-	-
Community halls and Facilities		-	-	-	-	-	-	-		-
Cemeteries & Crematoriums		-	-	-	-	-	-	-	-	-
Child Care		-	-	-	-	-	-	-	-	-
Aged Care		-	-	-	-	-	-	-	-	-
Other Community Other Seciel		-	-	-	-	-	-	-	-	-
Other Social Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		1 148	462					-		
Police		1 140	402	157	10	10	10	-	-	-
Fire		1 148	462	157		- 10	- 10	-	-	-
Civil Defence		-	-	-	-	10	10	-	-	
Street Lighting	Î	_		_	_	-	-	-	-	
Other		_	_	_	_	_		_		
Housing	-	-	_						-	
Health		3 669	6 438	7 451	7 881	7 881	7 881	8 354	8 772	9 21
Clinics		-	-	_	_	-		-	-	921
Ambulance		_	-	-	_	_	_	_	_	_
Other		3 669	6 438	7 451	7 881	7 881	7 881	8 354	8 772	9 21
Economic and environmental services		1 364	2 924	4 091	1 037	1 037	1 042	1 449		
Planning and development		89	1 214	3 543	-		5	-		
Economic Development/Planning		89	1 214	3 543	-	-	5	_	_	-
Town Planning/Building		-	-	-	-	-	-	- 1	-	
Licensing & Regulation		-	-	-	-	-	-	-	-	-
Road transport		1 276	1 710	548	1 037	1 037	1 037	1 449		-
Roads		1 276	1 7 <b>1</b> 0	548	1 037	1 037	1 037	1 449	-	-
Public Buses		-	-	-	-	-	-	-	-	-
Parking Garages		-	~	-	-	-	-	-	-	-
Vehicle Licensing and Testing		-	-	-	-	-	-	-	-	-
Other Environmental protection								-	-	
•		-	-	-	-	-	-	-	-	-
Pollution Control		-	-	-	-	-	-	-	-	-
Biodiversity & Landscape Other		-	-	-		-	-	-	-	-
Trading services								-		
Electricity			_							-
Electricity Distribution		_	_	-	-	-	-	-	-	-
Electricity Generation		_	_	_	_	_	-	-	-	~
Water				+						
Water Distribution		_	-	_	_	_	_	-	-	-
Water Storage			_	_	_		_	_	-	-
Waste water management					·		+			-
Sewerage		-	_	_	-	-	_	_	-	-
Storm Water Management		_	-	_	_	-	_			
Public Toilets		-	_	_	-	-		_	-	-
Waste management	F	-	-	-						
Solid Waste	*******	-	-	-	_	_	_		_	-
Other	-	1 765	1 062	869	1 247	751	765	1 156	1 651	1 651
Air Transport	-		-	-				-	- 1001	
Abattoirs		1 765	1 062	869	1 247	751	765	1 156	1 651	1 651
Tourism	-	-	-	-	-		_	_	-	-
Forestry		-	-	~	_	_	_	_	_	-
	1	1					1			
Markets		-	-	~	-	~	- 1	[	~ 1	~

xpenditure - Standard Municipal governance and administration	22.047	24 /20		P.4 P.4					
Municipal governance and administration Executive and council	33 047	34 436	39 197	51 519	50 919	47 902	47 860	46 789	49 8
	15 877	16 375	21 776	22 403	21 803	19 764	23 542	22 687	23 9
Mayor and Council Municipal Manager	11 818 4 058	12 165 4 210	12 694 9 082	15 451	14 851	13 300	16 085	15 358	16 2
Budget and treasury office	5 994	6 431	8 152	6 952 10 317	6 952	6 464	7 457	7 329	76
Corporate services	11 177	11 630	9 269	18 800	10 317 18 800	10 076 18 062	9 960 14 358	10 599 13 503	113
Human Resources	_	-	5 205	10 000	10 000	10 002	14 336	13 503	14 4
Information Technology	-	_	_	-	_	_	-	-	
Property Services	-	_	_	-		_	_	-	-
Other Admin	11 177	11 630	9 269	18 800	18 800	18 062	14 358	13 503	14 40
Community and public safety	12 033	14 260	19 083	35 746	34 531	32 238	37 551	37 381	39.9
Community and social services	2 157	2 136	798	2 306	2 306	2 231	4 574	2 368	25
Libraries and Archives	-	-	-	-	_	-	_	_	
Museums & Art Galleries etc	_	-	~	-	-	-	-	-	
Community halls and Facilities	-	-	-	-	-	-	-	-	
Cemeteries & Crematoriums	-	-	-	-	-	- [	-	~	
Child Care	-	-	-	-	-	-	-	_	
Aged Care	-	-	-	-	-	-	-	~	
Other Community	2 157	2 136	798	2 306	2 306	2 231	4 574	2 368	25
Other Social		-	-	-	-	-	-	-	
Sport and recreation	-	-	-	-	-	-	_	-	
Public safety	3 979	4 039	9 088	18 634	18 084	17 232	19 896	21 043	22 3
Police	-	-	-	-	-	-	_	-	
Fire	3 979	4 039	9 088	18 634	18 084	17 232	19 896	21 043	22 3
Civil Defence	-	-	-	-		-	-	-	
Street Lighting	-	-	-	-	-	_ [	- !	_	
Other	-	-	-	-	-	-	-	~	
Housing	-	-	~		-		-	-	
Health	5 897	8 084	9 198	14 806	14 141	12 775	13 081	13 970	15 0
Clinics	-	-	- 1	-	_	- 1	_	-	
Ambulance	-	-	-	-	-	-	-	-	
Other	5 897	8 084	9 198	14 806	14 141	12 775	13 081	13 970	15 0
Economic and environmental services	31 622	32 137	17 704	16 881	16 881	16 484	24 109	9 822	98
Planning and development	5 820	12 588	8 518	6 285	6 285	6 087	8 119	6 844	66
Economic Development/Planning	5 820	12 588	8 518	6 285	6 285	6 087	8 119	6 844	66
Town Planning/Building	-	-	-	-	-	-	-	-	
Licensing & Regulation	-	-	-	-	-	-	-	-	
Road transport	25 802	19 548	9 187	10 596	10 596	10 397	15 990	2 978	3 2
Roads	25 802	19 548	9 187	10 596	10 596	10 397	15 990	2 978	32
Public Buses	-	_	-	- [	-	-	-	_	
Parking Garages	-	-	-	-	-	_	_		
Vehicle Licensing and Testing	-	-	-	-	-		-	-	
Other	-	-	-	-	-	_	-	-	
Environmental protection	-	-	-	-	-	-	-	-	
Pollution Control	-	-	-	-	-	-	-	-	
Biodiversity & Landscape	-	-	-	-	-	-	-	-	
Other	-	-	-	-		-	-	-	
Trading services	-	-	-	-					
Electricity	-	-		-	-	-   -	_ +		
Electricity Distribution	-	-	-	-	-	-	-	-	
Electricity Generation	-	-	-	-	-	-	_	-	
Water	-	-	- 1	-					
Water Distribution	-	-		-	-	- ]	-	-	
	-	-	-	-	-	-	~	-	
Water Storage	1		-					-	
	-	- !		1	i		-	-	
Water Storage	-	-	-	-		-			
Water Storage Waste water management			-	-	-	-	-		
Water Storage Waste water management Sewerage		-		-	-		-	-	
Water Storage Waste water management Sewerage Storm Water Management	-	-	-		-	-		-	
Water Storage Waste water management Sewerage Storm Water Management Public Toilets	-	-	-		-	-		······	
Water Storage Waste water management Sewerage Storm Water Management Public Toilets Waste management Solid Waste	-	-	-	-		-	-	-	
Water Storage Waste water management Sewerage Storm Water Management Public Toilets Waste management Solid Waste			-	-	-		-		
Water Storage Waste water management Sewerage Storm Water Management Public Toilets Waste management Solid Waste Other	- - - 2 174	- - - - 2 953	- - - 3 056	-	- - - 3 461	- - - 3 244		- 3 932 -	42
Water Storage Waste water management Sewerage Storm Water Management Public Toilets Waste management Solid Waste Other Air Transport	- - - 2 174	- - - - 2 953 -	- - - 3 056 -		- - - 3 461 -			- 3 932	42
Water Storage Waste water management Sewerage Storm Water Management Public Toilets Waste management Solid Waste Other Air Transport Abattoirs	- - - 2 174	- - - 2 953 - 2 953	- - - 3 056 -		- - - 3 461 - 3 461	- - - 3 244 - 3 244	- - 3 688 - 3 688	- 3 932 - 3 932 -	42
Water Storage Waste water management Sewerage Storm Water Management Public Toilets Waste management Solid Waste Other Air Transport Abattoirs Tourism	- - - 2 174	- - - 2 953 - 2 953 -	- - 3 056 - 3 056 -	- - 3 461 - 3 461 -	- - - 3 461 - - 3 461 -	- - - 3 244 - 3 244	- - 3 688 - 3 688 -	- 3 932 - 3 932	42
Water Storage Waste water management Sewerage Storm Water Management Public Toilets Waste management Solid Waste Other Air Transport Abattoirs Tourism Forestry	- - - 2 174	- - - 2 953 - 2 953 - -	- - 3 056 - 3 056 - -	 3 461  3 461 	- - 3 461 - 3 461 - -	- - - 3 244 - 3 244	- - 3 688 - 3 688 -	- 3 932 - 3 932 -	4 22

#### **References**

1. Government Finance Statistics Functions and Sub-functions are standardised to assist national and international accounts and comparison

2. Total Revenue by Standard Classification must reconcile to total operating revenue shown in Financial Performance (revenue and expenditure)

3. Total Expenditure by Standard Classification must reconcile to total operating expenditure shown in Financial Performance (revenue and expenditure)

4. All amounts must be classified under a Standard (modified GFS) classification. The GFS function 'Other' is only for Abbatoirs, Air Transport, Markets and Tourism - and if used must be supported by footnotes. Nothing else may be placed under 'Other'. Assign associate share to relevant classification

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### DC36 Waterberg - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description R thousand	Ref	2007/8 Audited Outcome	2008/9 Audited Outcome	2009/10 Audited Outcome	Current Year 2010/11			2011/12 Medium Term Revenue & Expenditure Framework		
					Originai Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Revenue by Vote	1									
Vote1 - Budget & Treasury Office		68 847	80 734	88 055	94 307	94 710	94 734	96 681	100 933	103 992
Vote2 - Municipal Manager		1 230	747	1 747	1 100	2 146	2 146	1 190	1 400	1 400
Vote3 - Corporate Support & Shared Services		2 304	756	296	20	98	168	108	90	96
Vote4 - Planning & Economic Development		89	1 214	3 543	-	-	5	-	-	-
Vote5 - Infrastructure Development		1 276	1 710	548	1 037	1 037	1 037	1 449	-	-
Vote6 - Executive Mayor's Office		606	195	25	-	-	7	-	-	-
Vote7 - Social Development & Community Services		-	-	-	-	-	-	-	-	**
Vote8 - Fire Fighting Services		1 148	462	157	10	10	10	-	-	
Vote9 - Municipal Health Services		3 669	6 438	7 451	7 881	7 881	7 881	8 354	8 772	9 211
Vote10 - Abattoir	Í	1 765	1 062	869	1 247	751	765	1 156	1 651	1 651
Example 11 - Vote11		~	-	-	-	-	-	-	- 1	-
Example 12 - Vote12		-	-	-	- 1	-	-	-	-	
Example 13 - Vote13		-	-	- 1	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	-	-	-	-		-
Example 15 - Vote15		-	-	-	_	-	-	-	-	-
Total Revenue by Vote	2	80 934	93 319	102 690	105 602	106 633	106 753	108 938	112 847	116 350
Expenditure by Vote to be appropriated	1									
Vote1 - Budget & Treasury Office		5 994	6 431	8 152	10 317	10 317	10 076	9 960	10 599	11 366
Vote2 - Municipal Manager		4 058	4 210	9 082	6 952	6 952	6 464	7 457	7 329	7 689
Vote3 - Corporate Support & Shared Services		11 177	11 630	9 269	18 800	18 800	18 062	14 358	13 503	14 468
Vote4 - Planning & Economic Development		5 820	12 588	8 518	6 285	6 285	6 087	8 119	6 844	6 677
Vote5 - Infrastructure Development		25 802	19 548	9 187	10 596	10 596	10 397	15 990	2 978	3 207
Vote6 - Executive Mayor's Office		11 818	12 165	12 694	15 451	14 851	13 300	16 085	15 358	16 279
Vote7 - Social Development & Community Services		2 157	2 136	798	2 306	2 306	2 231	4 574	2 368	2 543
Vote8 - Fire Fighting Services		3 979	4 039	9 088	18 634	18 084	17 232	19 896	21 043	22 380
Vote9 - Municipal Health Services		5 897	8 084	9 198	14 806	14 141	12 775	13 081	13 970	15 050
Vote10 - Abattoir		2 174	2 953	3 056	3 461	3 461	3 244	3 688	3 932	4 225
Example 11 - Vote11		-	-	_	-	-	_	-		-
Example 12 - Vote12		-	_	_	_	_	-	-	-	_
Example 13 - Vote13		-	_	-	-	_		-	-	_
Example 14 - Vote14		-	_	-	_	_	-	-	-	
Example 15 - Vote15		_	_	-	_	_		_	-	-
Total Expenditure by Vote	2	78 877	83 786	79 041	107 607	105 792	99 869	113 209	97 924	103 884
Surplus/(Deficit) for the year	2	2 057	9 533	23 650	(2 005)	841	6 885	(4 271)	1 <b>4 922</b>	12 466

1. Insert 'Vote'; e.g. department, if different to standard classification structure 2. Must reconcile to Budgeted Financial Performance (revenue and expenditure)

3. Assign share in 'associate' to relevant Vote

### DC36 Waterberg - Table A3 Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)A

Vote Description	Ref	2007/8	2008/9	2009/10	С	urrent Year 2010	/11	2011/12 Mediu	m Term Revenue Framework	e & Expenditur
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year 2013/14
Revenue by Vote	1	69 947	80 724		04 207	04 710	04 794	00.004	400.022	402.00
Vote1 - Budget & Treasury Office Budget & Treasury Office	ļ	68 847 68 847	80 734 80 734	88 055 88 055	94 307 94 307	94 710 94 710	<b>94 734</b> 94 734	96 681 96 681	100 933 100 933	103 99 103 99
Subvote example 1			00734	00 000	ə <del>,</del> 307	54710	54754		100 300	103 35
Subvote example 1		-	-	_	-	_	-	-	_	_
Vote2 - Municipal Manager		1 230	747	1 747	1 100	2 146	2 146	1 190	1 400	1 40
Municipal Manager		1 230	747	1 747	1 100	2 146	2 146	1 190	1 400	1 40
Vote3 - Corporate Support & Shared Services	1	2 304	756	296	20	98	168	108	90	9
Corporate Support & Shared Services		2 304	756	296	20	98	168	108	90	g
Vote4 - Planning & Economic Development		89	1 214	3 543	_	-	5	-		-
Planning & Economic Development	1	89	1 214	3 543	-	-	5	~	-	-
Vote5 - infrastructure Development		1 276	1 710	548	1 037	1 037	1 037	1 449	-	-
Infrastructure Development		1 276	1 710	548	1 037	1 037	1 037	1 449	-	-
Vote6 - Executive Mayor's Office	Ì	606	195	25	-	-	7	-	-	-
Executive Mayor's Office		606	195	25	-	-	7	-	[ –	-
Vote7 - Social Development & Community Serv	ices	-	-	-	-	-	-	-	-	-
Social Development & Community Services		-	-	-	-	-	-	-	-	-
Vote8 - Fire Fighting Services		1 148	462	157	10	10	10	-	-	-
Fire Fighting Services		1 148	462	157	10	10	10	-	-	-
Vote9 - Municipal Health Services		3 669	6 438	7 451	7 881	7 881	7 881	8 354	8 772	9 21
Municipal Health Services		3 669	6 438	7 451	7 881	7 881	7 881	8 354	8 772	9 21
Vote10 - Abattoir		1 765	1 062	869	1 247	751	765	1 156	1 651	16
Abattoir	j	1 765	1 062	869	1 247	751	765	1 156	1 651	16
Example 11 - Vote11	]	-	-	-	-	-	-	-		-
Subvote example 11		-	-	-	-	-	-	-	-	
Example 12 - Vote12		-	-	-	-	-	-	-	-	
Subvote example 12		-	-	-	~	-	-	-	-	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	
Subvote example 13		-	-	-	-	-	-	-	-	
Example 14 - Vote14		-	-	-	-	-		-	-	
Subvote example 14		-	-	-	-	-	-			
Example 15 - Vote15		-	-	-	-	-	-	-	-	-
Subvote example 15		-	-	-	-	-		-	-	-
otal Revenue by Vote	2	80 934	93 319	102 690	105 602	106 633	106 753	108 938	112 847	116 35
xpenditure by Vote	1									
Vote1 - Budget & Treasury Office		5 994	6 431	8 152	10 317	10 317	10 076	9 960	10 599	11 3
Budget & Treasury Office		5 994	6 431	8 152	10 317	10 317	10 07 <b>6</b>	9 960	10 599	11 3
Subvote example 1		-	-	-	-	-	-	-	-	
Subvote example 1	ĺ	-	-	-	-	-	-	-	-	
Vote2 - Municipal Manager		4 058	4 210	9 082	6 952	6 952	6 464	7 457	7 329	7 6
Municipal Manager		4 058	4 210	9 082	6 952	6 952	6 464	7 457	7 329	7 68
Vote3 - Corporate Support & Shared Services		11 177	11 630	9 269	18 800	18 800	18 062	14 358	13 503	14 46
Corporate Support & Shared Services		11 177	11 630	9 269	18 800	18 800	18 062	14 358	13 503	14 46
Vote4 - Planning & Economic Development		5 820	12 588	8 518	6 285	6 285	6 087	8 119	6 844	6 6
Planning & Economic Development	1	5 820	12 588	8 518	6 285	6 285	6 087	8 119	6 844	66
Vote5 - Infrastructure Development	l	25 802	19 548	9 187	10 596	10 596	10 397	15 990	2 978	3 2
Infrastructure Development		25 802	19 548	9 187	10 596	10 596	10 3 <b>9</b> 7	15 990	2 978	3 20
Vote6 - Executive Mayor's Office		11 818	12 165	12 694	15 451	14 851	13 300	16 085	15 358	16 2
Executive Mayor's Office		11 818	12 165	12 694	15 451	14 851	13 300	16 085	15 358	16 2
Vote7 - Social Development & Community Serv	ices	2 157	2 136	798	2 306	2 306	2 231	4 574	2 368	2 5
Social Development & Community Services		2 157	2 136	798	2 306	2 306	2 231	4 574	2 368	2 54
Vote8 - Fire Fighting Services		3 979	4 039	9 088	18 634	18 084	17 232	19 896	21 043	22 3
Fire Fighting Services		3 9 <b>79</b>	4 039	9 088	18 634	18 084	17 232	19 896	21 043	22 3
Vote9 - Municipal Health Services		5 <b>89</b> 7	8 084	9 198	14 806	14 141	12 775	13 081	13 970	15 0
Municipal Health Services		5 897	8 064	9 198	14 806	14 141	12 775	13 081	13 970	150
Vote10 - Abattoir		2 174	2 953	3 056	3 461	3 461	3 244	3 688	3 932	4 2
Abattoir		2 174	2 <del>9</del> 53	3 056	3 461	3 461	3 244	3 688	3 932	4 2
Example 11 - Vote11		- [	-	-	- i	-	-	-	-	
Subvote example 11		-	- ]	-	-	-	-	-	-	
Example 12 - Vote12		-	-	-	-	-	-	-	-	
Subvote example 12		-	-	-	-	-	-	-	-	
Example 13 - Vote13		-	-	-		-	-	-	-	
Subvote example 13		- (	-	-	-	-	-	-	-	
Example 14 - Vote14		-	-	- [	-	- 1	-	-	_	
Subvote example 14		-	-	-	-	-	-	-	-	
Example 15 - Vote15		-	-	-	-	-	-	-	-	
	i i		1	1		1	1			
Subvote example 15		-	= i	-	- 1	-	-	-	-	
Subvote example 15 otal Expenditure by Vote	2	 78 877	83 786	79 041	107 607	105 792	99 869	113 209	97 924	103 88

References

1. Insert 'Vote'; e.g. Department, if different to standard structure

2. Must reconcile to Financial Performance ('Revenue and Expenditure by Standard Classification' and 'Revenue and Expenditure')

3. Assign share in 'associate' to relevant Vote

### DC36 Waterberg - Table A4 Consolidated Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2007/8	2008/9	2009/10		Current Ye	ar 2010/11		2011/12 Mediu	im Term Revenue Framework	e & Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year + 2013/14
Revenue By Source											
Property rates	2		- 1	-	~	-	-	-	_	-	-
Property rates - penalties & collection charges		_	-	-	-	_	_	_	_	_	_
Service charges - electricity revenue	2	_	-	_	-	_	_	_			-
Service charges - water revenue	2	_	_	_	-		_	_			
Service charges - sanitation revenue	2	_	-	_	_	_	_		_	-	-
Service charges - refuse revenue	2	_	_			_	_	-	-		-
Service charges - other		1 703	962	834	1 126	726	735	-	-		
•		1		0.34	J	i	/35	735	940	1	1 407
Rental of facilities and equipment		163	29	-	96	-	-	-	96	226	226
Interest earned - external investments		11 016	12 205	8 628	8 400	8 400	8 400	8 400	7 900	1	9 000
Interest earned - outstanding debtors		59	40	35	25	25	30	30	120	19	19
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines		-	-	-	-	-	-	-		-	-
Licences and permits		-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	~	-	-	
Transfers recognised - operational		65 936	78 441	92 814	95 883	<b>9</b> 7 410	97 410	97 410	99 807	102 199	105 658
Other revenue	2	456	687	118	72	72	178	178	75	46	41
Gains on disposal of PPE		-	93	-	-	-	-	_	-	_	-
Total Revenue (excluding capital transfers and contributions)		79 333	92 457	102 429	105 602	106 633	106 753	106 753	108 938	112 847	116 350
Expenditure By Type											
Employee related costs	2	24 592	30 049	32 896	48 347	46 252	41 846	41 846	49 914	53 383	57 618
Remuneration of councillors	1	3 197	3 648	3 792	4 704	4 404	3 813	3 813	4 910	5 180	5 490
Debt impairment	3	(31)	86	45	45	35	35	35	25	26	28
Depreciation & asset impairment	2	1 778	2 272	2 933	3 014	3 539	3 511	3 511	4 985	5 259	5 <b>5</b> 75
Finance charges		-	-	-	-	-	-	-	-	-	-
Bulk purchases	2	-	-	-	-	-	-	-	-	-	-
Other materials	8	481	460	486	550	550	565	565	978	1 032	1 094
Contracted services		3 114	3 294	5 596	11 038	10 860	10 708	1 <b>0</b> 708	11 811	12 461	13 208
Transfers and grants		35 208	32 058	21 591	25 395	25 395	25 395	25 395	25 777	4 960	4 310
Loss on disposal of PPE	4, 5	10 524	11 918	11 484	14 488	14 757	13 996	13 996	14 634	15 439	16 365
Total Expenditure		13 78 877	83 786	217	25		-		175	185	196
······································				79 041	107 607	105 792	99 869	99 869	113 209	97 924	103 884
Surplus/(Deficit)		456	8 671	23 388	(2 005)	841	6 885	6 885	(4 271)	14 922	12 466
Transfers recognised - capital Contributions recognised - capital	6	1 094	424	262	-	-	-	-	-	-	-
Contributed assets	0	-	438	- ]		-	~	-	-	-	
Surplus/(Deficit) after capital transfers &	-	507 2 057	9 533	23 650	(2 005)	- 841	- 6 885	6 885	- (4 271)	- 14 922	- 12 466
contributions Taxation		_	_	_	_						
Surplus/(Deficit) after taxation	_	2 057	9 533	23 650	(2 005)	- 841	6 885	6 885	(4 271)	- 14 922	12 466
Attributable to minorities		-	-	-	-	-	-	-	,	-	-
Surplus/(Deficit) attributable to municipality		2 057	9 533	23 650	(2 005)	841	6 885	6 885	(4 271)	14 922	12 466
Share of surplus/ (deficit) of associate	7	-	-	-	-	-	-	_	-	_	_
Surplus/(Deficit) for the year		2 057	9 533	23 650	(2 005)	841	6 885	6 885	(4 271)	14 922	12 466

References

1. Classifications are revenue sources and expenditure type

2. Detail to be provided in Table SA1

3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment

4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs

5. Repairs & maintenance detailed in Table A9 and Table SA34c

6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)

7. Equity method

### DC36 Waterberg - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2006/9	2009/10		Current Ye	aar 2010/11		2011/12 Mediu	im Term Revenu Framework	e & Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +; 2013/14
Capital expenditure - Vote Multi-year expenditure to be appropriated	2									1	
Vote1 - Budget & Treasury Office	2	10	82	149		_		E.	-		
Vote2 - Municipel Manager		19	21	43		_	-	-	-	-	-
Vote3 - Corporate Support & Shared Services		894	1 415	794	7 587	8 020	1 447	1 447	7 003	1 000	
Vote4 - Planning & Economic Development	100 C	33	16	37	-	~	-	~~~	-	-	_
Vote5 - infrastructure Development		121	19	7	-	-	-	-		-	
Vote6 - Executive Mayor's Office		833	197	1 302		-	-	-	-	-	
Vote7 - Social Development & Community Services		88	14	15	-	136	136	136	-		-
Vote8 - Fire Fighting Services Vote9 - Municipal Health Services		5 580 392	4 855	8 499	9 960	10 969	8 028	8 028	11 600		-
Vote10 - Abattoir		- 392	758 878	1 491	2 934	3 058	2 708	- 2 700		-	-
Example 11 - Vote11		- 1	-	-	2 3 3 4		2100	2 708	-	-	-
Example 12 - Vote12		-	-	_	_	_	_	_	-	_	-
Example 13 - Vote13	i	-	-	-	_	_	_	-	-		
Example 14 - Vote14		-	-	-	-	-	-	-	-	-	
Example 15 - Vote15		-	- [	-	-	-	-	-	-	- 1	-
Capital multi-year expenditure sub-total	7	7 970	8 256	12 338	20 481	22 184	12 319	12 319	18 603	1 000	
Single-year expenditure to be appropriated	2					Í					
Vote1 - Budget & Treasury Office		-	-	-	~	-	-	-	-	-	_
Vote2 - Municipal Manager		-	-	-		-	-	~	-	-	-
Vote3 - Corporate Support & Shared Services		-	-	-	~	-	~	-	-	-	-
Vote4 - Planning & Economic Development		-	-	-	-	-	-	~	-	-	-
Vote5 - Infrastructure Development Vote6 - Executive Mayor's Office	ļ	-	-	-	-	~ 1	-	-		-	-
Vote7 - Social Development & Community Services	1	_	_	-	-	- 1	-	-		-	-
Vote8 - Fire Fighting Services			_	_	-	_	_	~	-		-
Vote9 - Municipal Health Services		- [	_	_	-	_	_	-	-	-	_
Vote10 - Abattoir		- [	- [	-	-	_	_	_	-	-	_
Example 11 - Vote11	ĺ	-	-	-	-	-	-	-	-	-	_
Example 12 - Vote12		-	-	-	-	-	-	-	-	-	_
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14 Example 15 - Vote15		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total	-									-	
otal Capital Expenditure - Vote		7 970	8 256	12 338	20 481	22 184	12 319	42 240	-	-	
Capital Expenditure - Standard			0 200	12 330	20 401	22 104	12 319	12 319	18 603	1 000	-
Governance and administration		1 755	1 714	2 288	7 587	8 020	1 447	1 447	7 003	4 000	
Executive and council		851	218	1 345	1 307	8 020	-	144/	7 003	1 000	-
Budget and treasury office		10	82	149	-	-	-	_	-	-	_
Corporate services		894	1 415	794	7 587	8 020	1 447	1 447	7 003	1 000	-
Community and public safety		6 060	5 627	8 514	9 960	11 106	8 164	8 164	11 600	-	-
Community and social services		88	14	15	-	136	136	136	-	-	-
Sport and recreation		-	-	-	-	-		-	-	-	-
Public safety Housing	Í	5 580	4 855	8 499	9 960	10 969	8 028	8 028	11 600	-	-
Health		392	- 758	_	_	-	_	-	-	-	-
Economic and environmental services		154	36	45	_	_	_	-	-	-	-
Planning and development	Ì	33	16	37	-	-	-	_	_	_	_
Road transport		121	19	7	- [	-		-	-	-	_
Environmental protection	1	-	-	- 1	-	-	-	-	- [	-	-
Trading services		-	-	-	-	-	-	-	-	-	~
Electricity Water		-	-	-	-	-	~	-	-	-	-
Water Waste water management		-	-	~	-	-	-	-	-	-	-
Waste management		_	-	_	-	-	-	-	-	-	-
Other		_	\$78	1 491	2 934	3 058	2 708	2 708	-	-	-
otal Capital Expenditure - Standard	3	7 970	8 256	12 338	20 481	22 184	12 319	12 319	18 603	1 000	
unded by:				1	 !						
National Government		-	17	14	-	-	-	_	-	-	-
Provincial Government	-	1 094	408	248	-	-	-	-	-	-	-
		-	-	-	-	-	-	-	-	-	-
District Municipality			-					_	_	-	-
Other transfers and grants	. –						<u>~</u>				
Other transfers and grants Transfers recognised - capital	4	1 094	424	262	-	-			-	-	
Other transfers and grants Transfers recognised - capital Public contributions & donations	5	1 094		-	-	-				-	· · · · · · · · · · · · · · · · · · ·
Other transfers and grants Transfers recognised - capital Public contributions & donations		1 094		1					-		-

References

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).

2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year

3. Capital expenditure by standard classification must reconcile to the appropriations by vote

4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)

5. Must reconcile to Budgeted Financial Performance (revenue and expenditure)

6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17

7. Total Capital Funding must balance with Total Capital Expenditure

8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

### DC36 Waterberg - Table A5 Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

Vote Description	Ref	2007/8	2008/9	2009/10		Current Ye	ar 2010/11		2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand	1	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
Capital expenditure - Municipal Vote											
Multi-year expenditure appropriation	2										
Vote1 - Budget & Treasury Office		10	82	149	-	-	-	-		-	-
Budget & Treasury Office		10	82	149	-	-	-	-	-	-	-
Subvote example 1		-	-	-	-		-		-	-	-
Subvote example 1		-	-	-	-	-	-	-	-	-	
Vote2 - Municipal Manager		19	21	43	-	-	-	-	- 1	-	-
Municipal Manager		19	21	43	-	-	-	-		-	-
Vote3 - Corporate Support & Shared Services		894	1 415	794	7 587	8 020	1 447	1 447	7 003	1 000	-
Corporate Support & Shared Services		894	1 415	794	7 587	8 020	1 447	1 447	7 003	1 000	-
Vote4 - Planning & Economic Development	1	33	16	37	-	- 1	-	-	-	-	-
Planning & Economic Development		33	16	37	-	-	-	-	-	-	-
Vote5 - Infrastructure Development		121	19	7	-	-	-	-	-	-	-
Infrastructure Development		121	19	7	-	-	-	-	-		-
Vote6 - Executive Mayor's Office		833	197	1 302	_	-	-	-	-	-	-
Executive Mayor's Office		833	197	1 302	-	-	-	-	-	-	-
Vote7 - Social Development & Community Service	\$	88	14	15	-	136	136	136	- 1	-	-
Social Development & Community Services		88	14	15	-	136	136	136	-	-	-
Vote8 - Fire Fighting Services		5 580	4 855	8 499	9 960	10 969	8 028	8 028	11 600	-	-
Fire Fighting Services		5 580	4 855	8 499	9 960	10 969	8 028	8 0 2 8	11 600	-	-
Vote9 - Municipal Health Services		392	758	-	-	-	- ]	-	-	-	-
Municipal Health Services		392	758	-	-	-	-	-	-	-	-
Vote10 - Abattoir		- [	878	1 491	2 934	3 058	2 708	2 708	-	-	-
Abattoir		-	878	1 491	2 934	3 058	2 708	2 708	-	-	-
Example 11 - Vote11		-	-		-	~	-	-	-	-	
Subvote example 11		-	-	_	-	-	-		-	-	-
Example 12 - Vote12		-	-	-	-	-	-	-	-	-	-
Subvote example 12		-	-	_	-	-	-	-	-	í	-
Example 13 - Vote13		-	-	-	-	-	-	-	-	-	-
Subvote example 13		-	-	-	-	-	-	-	-	-	-
Example 14 - Vote14		-	-	-	_		-	-	-	-	-
Subvote example 14		-	-	-	-	-	-	-	-	-	-
Example 15 - Vote15		-	_	-	-	-	-	-	-	_	-
Subvote example 15		-	-	-	-	_	-	_	-	-	-
Capital multi-year expenditure sub-total		7 970	8 256	12 338	20 481	22 184	12 319	12 319	18 603	1 000	

### DC36 Waterberg - Table A6 Consolidated Budgeted Financial Position

Description	Ref	2007/8	2008/9	<b>2009/1</b> 0		Current Ye	ar 2010/11		2011/12 Mediu	m Term Revenue Framework	& Expenditure
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
ASSETS											
Current assets						ł					
Cash		1 965	4 660	8 321	5 002	5 002	5 002	5 002	5 002	5 002	5 002
Call investment deposits	1	90 759	97 498	101 400	90 452	91 712	106 992	106 992	91 309	110 952	131 337
Consumer debtors	1	233	42	27	233	9	17	17	165	352	324
Other debtors		827	270	1 398	1 112	1 064	1 064	1 064	1 112	1 177	1 177
Current portion of long-term receivables		-	-	-	-	-	-	-	_	_	-
Inventory	2	- 1	127	107	129	105	97	97	108	113	118
Total current assets		93 784	102 596	111 254	96 927	97 892	113 174	113 174	97 697	117 596	137 958
Non current assets											
Long-term receivables		36	40	2	2	2	2	2	2	2	2
Investments		-	-	-	_	-	_	-	_		_
Investment property		_		_	-	_	-	-		_	-
Investment in Associate			-	-	_ [	-	_		_	_	_
Property, plant and equipment	3	32 451	37 873	46 996	55 512	56 438	53 164	53 164	64 857	60 204	55 273
Agricultural		_	_	-	_	-	-	-	-	50 201	00 270
Biological		_	_	·	-	_	-	_			_
Intangible		_	1 124	931	9 857	10 133	3 571	3 571	5 321	5 530	4 691
Other non-current assets		_		-	0 00.	-	00/1		5 521	0.000	4 031
Total non current assets		32 487	39 036	47 929	65 371	66 574	56 737	56 737	70 180	65 736	59 965
TOTAL ASSETS		126 271	141 632	159 183	162 298	164 466	169 910	169 910	167 877	183 332	197 <b>9</b> 24
LIABILITIES											
Current liabilities		L.				1	1				
Bank overdraft	1	-	-	_	_	_	_	-	_	_	_
Borrowing	4	_	_	_	_	-	_	-	_	-	_
Consumer deposits		11	11	7	7	7	7	7	7	7	7
Trade and other payables	4	7 122	11 303	5 051	8 276	7 587	7 116	7 116	7 134	5 838	, 6 016
Provisions		-	1 227	1 250	1 553	1 553	1 438	1 438	2 023	2 121	2 247
Total current liabilities		7 133	12 541	6 309	9 836	9 148	8 561	8 561	9 164	7 967	8 271
Non current liabilities											
Borrowing		_	_	_	_	_	_	_			
Provisions			9 449	<b>9</b> 605	11 199	11 209	11 197	11 197	12 830	14 561	16 382
Total non current llabilities			9 449	9 605	11 199	11 209	11 197	11 197	12 830	14 561	16 382
TOTAL LIABILITIES		7 133	21 990	15 914	21 035	20 357	19 757	19 757	21 994	22 527	24 653
NET ASSETS	5	119 138	119 642	143 268	141 263	144 110	150 153	150 153	145 883	160 805	173 271
	<b>J</b>		113 042	140 200	141 203		130 133	130 133	140 083	100 003	1/3 2/1
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		115 531	116 674	140 645	138 639	141 486	147 529	147 529	143 259	158 181	170 647
Reserves	4	3 606	2 968	2 624	2 624	2 624	2 624	2 624	2 6 <b>2</b> 4	2 624	2 624
Minorities' interests							-		-	-	
TOTAL COMMUNITY WEALTH/EQUITY	5	119 138	119 <b>642</b>	143 268	141 263	144 110	150 153	150 153	145 883	160 805	173 271

References

1. Detail to be provided in Table SA3

2. Include completed low cost housing to be transferred to beneficiaries within 12 months

3. Include 'Construction-work-in-progress' (disclosed separately in annual financial statements)

4. Detail to be provided in Table SA3. Includes reserves to be funded by statute.

5. Net assets must balance with Total Community Wealth/Equity

### DC36 Waterberg - Table A7 Consolidated Budgeted Cash Flows

Description	Ref	2007/8	2008/9	2009/10		Current Ye	ar 2010/11		2011/12 Mediu	dium Term Revenue & Expenditure Framework	
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14
CASH FLOW FROM OPERATING ACTIVITIES				1					1		
Receipts			}			i i i					
Ratepayers and other		1 824	2 333	(179)	1 329	1 114	1 160	1 160	891	1 401	1 674
Government - operating	1	65 936	78 457	92 827	95 883	97 410	97 410	97 410	99 807	102 199	105 658
Government - capital	1	1 601	845	248	-	-	-	-		-	
Interest		11 075	12 246	8 663	8 425	8 425	8 430	8 430	8 020	8 969	9 0 1 9
Dividends		-	-	-	-	-	-	-	-	-	
Payments			1								
Suppliers and employees		(42 342)	(44 757)	(60 359)	(74 028)	(72 379)	(67 075)	(67 075)	(80 021)	(86 966)	(91 655
Finance charges		-	-	-	-	-	-	-		-	-
Transfers and Grants	1	(35 208)	(32 058)	(21 591)	(25 395)	(25 395)	(25 395)	(25 395)	(25 777)	(4 960)	(4 310
NET CASH FROM/(USED) OPERATING ACTIVITIES		2 886	17 066	19 609	6 213	9 175	14 530	14 530	2 920	20 643	20 385
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts						İ			]		
Proceeds on disposal of PPE		-	273	352	-	-	-	_	-	-	-
Decrease (Increase) in non-current debtors		(5)	(4)	38	-	-	-	-	-	_	-
Decrease (increase) other non-current receivables		122	353	1	-	-	62	62	-	-	_
Decrease (increase) in non-current investments		-	_	_	-	-	-	-	- 1	-	-
Payments			i i i	1							
Capital assets		(7 970)	(8 256)	(12 432)	(20 481)	(22 184)	(12 319)	(12 319)	(18 603)	(1 000)	-
NET CASH FROM/(USED) INVESTING ACTIVITIES		(7 853)	(7 633)	(12 041)	(20 481)	(22 184)	(12 257)	(12 257)	(18 603)	(1 000)	-
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	_	_	-	_	-	_	-	-
Borrowing long term/refinancing		-	-	-	-	_	_	-	-	_	
Increase (decrease) in consumer deposits		2	-	(4)	+	2	_	-	-	_	-
Payments				~ ~ /		_	1				
Repayment of borrowing		-	-	-	_	_	_	-		_	-
NET CASH FROM/(USED) FINANCING ACTIVITIES		2	-	(4)		2	-		-	-	
NET INCREASE/ (DECREASE) IN CASH HELD	1	(4 965)	9 433	7 564	(14 268)	(13 007)	2 273	2 273	(15 683)	19 643	20 385
Cash/cash equivalents at the year begin:	2	97 690	92 724	102 157	109 722	109 722	109 722	109 722	111 995	96 312	115 954
Cash/cash equivalents at the year end:	2	92 724	102 157	109 722	95 454	96 714	111 995	111 995	96 312	115 954	136 340
References											,00 040

References 1. Local/District municipalities to include transfers from/to District/Local Municipalities

2. Cash equivalents includes investments with maturities of 3 months or less

### DC36 Waterberg - Table A8 Consolidated Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2007/8	2008/9	2009/10		Current Ye	ar 2010/1 f		2011/12 Mediu	m Term Revenue & Expenditure Framework		
R thousand		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year +2 2013/14	
Cash and investments available								·······				
Cash/cash equivalents at the year end	1	92 724	102 157	109 722	<b>9</b> 5 454	96 714	111 995	111 995	96 312	115 954	136 34(	
Other current investments > 90 days		-	-	-	-	-	-			-	-	
Non current assets - investments	1	-	-	~	- ]	-	-	-		-	-	
Cash and investments available:		92 724	102 157	109 722	95 454	96 714	111 995	111 995	96 312	115 954	136 340	
Application of cash and investments												
Unspent conditional transfers		3 753	5 379	2 173	2 173	1 422	1 422	1 422	1 422	1 422	1 422	
Unspent borrowing		~	- 1	-	-	-	-	_	-	-	_	
Statutory requirements	2	-	-	-	-		-	-	-		-	
Other working capital requirements	3	6 133	10 994	3 655	6 940	6 5 1 4	6 036	6 036	5 900	4 406	4 521	
Other provisions		-	-	-	-	-	-	-	-		-	
Long term investments committed	4	-	-	- [	-	-	-	-	- 1	_	-	
Reserves to be backed by cash/investments	5	-	-	-	-	-	-	_	-	-	-	
Total Application of cash and investments:		9 887	16 373	5 829	9 113	7 937	7 458	7 458	7 322	5 829	5 944	
Surplus(shortfall)		82 838	85 784	103 893	86 341	88 777	104 537	104 537	88 989	110 126	130 396	

References

1. Must reconcile with Budgeted Cash Flows 2. For example: VAT, taxation

3. Council approval for policy required - include sufficient working capital (e.g. allowing for a % of current debtors > 90 days as uncollectable)

4. For example: sinking fund requirements for borrowing

5. Council approval required for each reserve created and basis of cash backing of reserves

### DC36 Waterberg - Table A9 Consolidated Asset Management

Description	Ref	2007/8	2008/9	2009/10	Cu	irrent Year 2010/	11	2011/12 Mediu	m Term Revenue Framework	a Expenditure
R thousand		Audited Outcome	Audited	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecest	Budget Year	Budget Year +1	
CAPITAL EXPENDITURE		Outcome	Outcome	Uncome	Budget	Budget	Forecast	2011/12	2012/13	2013/14
Total New Assets	1 1	7 970	7 380	10 847	17 547	19 126	9 611	17 703	1 000	-
Infrastructure - Road transport		-	-	-		- {	-	-	-	~
Infrastructure - Electricity		-	-	-	-	-	-	-	-	
Infrastructure - Water		-	-	-	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	- ]	-	- 3	-	-	-	
Infrastructure - Other Infrastructure			-	-					-	
Community		-	-	_		-	_	-	_	
Heritage assets		-	-	_	_	_	_	-	_	-
Investment properties		-	-	-	_	-	-	-	-	-
Other assets	6	7 970	6 493	10 847	8 320	9 563	6 621	15 203	-	-
Agricultural Assets		-	-	-	-	-	_	-	-	-
Biological assets		-	-	-	-	-		-	-	
Intangibles		-	888	-	9 227	9 563	2 990	2 500	1 000	-
Total Renewal of Existing Assets	2	-	876	1 491	2 934	3 058	2 708	900	-	
Infrastructure - Road transport		-	-	_		-	-	-	-	-
Infrastructure - Electricity		-	-	_	-	-	-	-		
Infrastructure - Water		~	-	-	-	-	-	-		-
Infrastructure - Senitetion		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-	-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-			-
Community		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Investment properties			-	-	-	-	-		-	-
Other assets	6	-	876	1 491	2 934	3 058	2 708	900	-	-
Agricultural Assets		-	-	-	-	-	-	-	-	
Biological assets		-	-	-	~	-	~	-	-	-
Intangibles			· · · · · · · · · · · · · · · · · · ·		-		-			
Total Capital Expenditure	4			l l					İ	
Infrastructure - Road transport	jį	-	-	-	- 1	-		-	-	
Infrastructure - Electricity		-	-	-	-	-	~	-	-	
Infrastructure - Water		-	-	- ]	-	-	-	-	-	-
Infrastructure - Sanitation		-	-	-	-	- j	-	-	-	-
Infrastructure - Other					-	-	-	-	-	-
Infrastructure		-	-	-	-	-	-	~	-	
Community		-	-	- 1	-	-	~	-	-	-
Heritage assets		~ ]	-	-	-	-	-	-	~	-
Investment properties Other assets		7 970	7 368	12 229	-	10 601	0.220	16 102	-	-
				12 338	11 254	12 621	9 329	16 103		
Agricultural Assets		- [	-	-	-	-	-	-	_	-
Biological assets Intangibles		-	888	_ [	9 227	9 563	2 990	2 500	1 000	-
	2	7 970	8 256	12 338	20 481	22 184			1 000	
TOTAL CAPITAL EXPENDITURE - Asset class		/ 9/0	6 290	12 338	20 481	22 184	12 319	18 603	1 000	-
ASSET REGISTER SUMMARY - PPE (WDV)	5									
Infrastructure - Road transport		-	-	-	-	-	-	-	-	-
Infrastructure - Electricity		-	-	-	- 1	-	-	-	-	-
Infrastructure - Water		- 1	-	-	-	-	-	-	-	-
Infrastructure - Senitation		-	-	-	-	-	~	-	-	-
Infrastructure - Other Infrastructure	-	-				-	-			-
Community		-	_	_	_		_	-	-	_
Heritage assets		_	_	_	_	_	_	_	_	-
Investment properties		_	-	_	_	_	_	_	-	_
Other assets	1	32 451	37 873	46 996	55 512	56 438	53 164	64 857	60 204	55 273
Agricultural Assets		_	-		_ 1	_	-	_	-	-
Biological assets	Í	-		_	-	_	_	_	_	
Intangibles		-	1 124	931	9 857	10 133	3 571	5 321	5 530	4 691
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	32 451	38 997	47 927	65 369	66 572	56 735	70 178	65 734	59 963
EXPENDITURE OTHER ITEMS	-			I		1				
Depreciation & asset impairment		1 778	2 272	2 933	3 014	3 539	3 511	4 985	5 259	5 575
Repairs and Maintenance by Asset Class	3	481	460	486	550	550	565	4 905 978	1 032	1 094
Infrastructure - Road transport		-	_	-	-	-	-	-	-	-
Infrastructure - Electricity		-	_	-		-	-	-	_	-
Infrastructure - Water		-	-	-	-	-	-	-	-	~
Infrastructure - Sanitation		-	-	-	-	-	-	-	-	-
Infrastructure - Other		-	-	-		-	-	-	-	-
Infrastructure			-	-		-		-	-	
Community		- !	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	- ]	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Other assets	6, 7	481	460	486	550	550	565	978	1 032	1 094
TOTAL EXPENDITURE OTHER ITEMS		2 260	2 732	3 420	3 565	4 089	4 076	5 963	6 291	6 668
Renewal of Existing Assets as % of total capex		0.0%	10.6%	12.1%	14.3%	13.8%	22.0%	4.8%	0.0%	0.0%
Renewal of Existing Assets as % of deprecn"	1	0.0%	38.5%	50.8%	97.3%	86.4%	77.1%	18.1%	0.0%	0.0%
R&M as a % of PPE		1.5%	1.2%	1.0%	1.0%	1.0%	1.1%	1.5%	1.7%	2.0%
		1.0%								

References

1. Detail of new assets provided in Table SA34a

2. Detail of renewal of existing assets provided in Table SA34b

3. Detail of Repairs and Maintenance by  $\ensuremath{\mathsf{Asset}}$  Class provided in Table  $\ensuremath{\mathsf{SA34c}}$ 

4. Must reconcile to total capital expenditure on Budgeted Capital Expenditure

5. Must reconcile to 'Budgeted Financial Position' (written down value)

6. Donated/contributed and assets funded by finance leases to be allocated to the respective category

### DC36 Waterberg - Table A10 Consolidated basic service delivery measurement

Description	Ref	2007/8	2006/9	2009/10	c	urrent Year 2010	/11	2011/12 Mediu	im Term Revenue Framework	& Expenditure
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2011/12	Budget Year +1 2012/13	Budget Year 4 2013/14
Household service targets (000)	1				İ	+		1		
Water: Piped water inside dwelling						[			}	
Piped water inside dwealing Piped water inside yard (but not in dwetting)		-	-	-	-	-	-	-	-	-
Using public tap (at least min.service level)	2	_	_	_	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	_	_	_	_	-	-	-	-
Minimum Service Level and Above sub-total			·····		······································			<u>-</u>		
Using public tap (< min.service level)	3	-	-	-	-		_		-	
Other water supply (< min.service level)	4	-	-	-	_	_	-			-
No water supply		-	-	-	-	-	_	_	_	
Below Minimum Service Level sub-total	Ì	-	-	_	·	-				
otal number of households	5	-		-	-	-			†	
anitation/sewerage:			2							
Flush toilet (connected to sewerage)		-	-	_	-	_	-			
Flush toilet (with septic tank)		-	_	-	-	-	_		_	
Chemical toilet		-	-	_	-	-	_		-	-
Pit toilet (ventilated)	1	-	-	-	-	_	-	_	_	
Other toilet provisions (> min.service level)		-	-	-	_	_	_	-	_	-
Minimum Service Level and Above sub-total	-	_	-							
Bucket toilet		-	-	-	-	_	_	-	_	-
Other toilet provisions (< min.service level)		-	-	-	-	-	-	_		-
No toilet provisions		-	-	-	-	-	_	-	-	-
Below Minimum Service Level sub-total			-		-					
otal number of households	5			-			-	-	+	
nergy:										-
Electricity (at least min.service level)		_	_ [	-						
Electricity - prepaid (min.service level)		-	-	-	-	-	-	-	-	-
Minimum Service Level and Above sub-total										
Electricity (< min.service level)		-	_	_	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		_		_	-	-	-	-	-	-
Other energy sources		_	-	-		_	-	-	-	-
Below Minimum Service Level sub-total										
ctal number of households	5			··						
			-	-	-	-	-	-	-	-
efuse:								Í		
Removed at least once a week						-	-	-	-	-
Minimum Service Level and Above sub-total		~	-	-	~~	-	- [	-	-	-
Removed less frequently than once a week		- (	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	~	-	-
Using own refuse dump Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	- 1	-	-	-	-	-	-	-
Below Minimum Service Level sub-totel						-	~		-	-
tal number of households	5					-			-	-
	3		-	-	-	-	-	-	-	-
ouseholds receiving Free Basic Service	7									
Water (6 kilolitres per household per month)		-	-	-	-	_	_	_	. [	
Sanitation (free minimum level service)		_	-	_	_	_	_	_	-	-
Electricity/other energy (50kwh per household per mont	h)	-	-	_	-	-	-	_		
Refuse (removed at least once a week)		-	-	_	_	-		_	_	-
est of Free Basic Services provided (R'000)	8			· · · ·				+		
Water (6 kilolitres per household per month)	0	l.							ļ	
Sanitation (free sanitation service)		_	-	-	-	-	-	-	-	-
Electricity/other energy (50kwh per household per mont	n)	_	-	1	-	-	-	-	-	-
Refuse (removed once a week)	"	_	_	-	-	-	-	-	-	-
tal cost of FBS provided (minimum social package)									-	-
		·							+	
Chest level of free service provided	1							ļ		
Property rates (R value threshold)		- [	-	-	-	-	-	~	-	
Water (kilolitres per household per month)		-	-	-	-	-	-	- ļ	-	-
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	*
Sanitation (Rand per household per month)	j	-	-	-	-	-	-	-	-	-
Electricity (kwh per household per month) Refuse (average litres per week)		-	-	-	- [	-	-	-	-	-
									-	
venue cost of free services provided (R'000)	9				11					
Property rates (R15 000 threshold rebate)	And a second second	-	-	-	-	-	-	-	_	-
Property rates (other exemptions, reductions and rebates	5)	-	-	-	_	-	-	_	-	_
Water	NAME AND A	-	-	-	-	-	-	-	-	-
Sanitation		-	-	-	-	-	-	_	-	_
Electricity/other energy	ļ	-	→ Î	-	-	_	_ 1	-	_ [	_
Refuse	Í	-	-	-	-	-	-	-	-	_
Municipal Housing - rental rebates		-	-	-	-	_	_		_	-
Housing - top structure subsidies	6	-	-	-	_		_	- 1		-
Other		-	-	-	_	-	_		_	-
al anomalia and all face and an inclusion of the table	+				· · · · · · · · · · · · · · ·					
al revenue cost of free services provided (total										

Include services provided by another entity; e.g. Eskom
 Stand distance <= 200m from dwelling</li>

3. Stand distance > 200m from dwelling

4. Borehole, spring, rain-water tank etc.

5. Must agree to total number of households in municipal area

Include value of subsidy provided by municipality above provincial subsidy level
 Show number of households receiving at least these levels of services completely free

8. Must reflect the cost to the municipality of providing the Free Basic Service

### Annexure 1 – Treasury Circular 51

### Summary of key issues

### Given that the 2010 FIFA Soccer World Cup starts on 11 June 2010, municipalities are advised to finalise and adopt their 2010/11 Budgets and MTREF before this date.

### National priorities - doing more with existing resources

- 1. The challenge for each municipality is to do more within its existing resource envelope.
- 2. In the run-up to the local government elections, Mayors and councils need to remain focused on the effective delivery of core municipal services, and steer away from seeking to buy political support through patronage.
- 3. Each municipality must explore how it can contribute to job creation when revising their IDPs and preparing their 2010/11 budgets.
- 4. Government is taking active steps to uproot the problem of corruption in all three spheres of government, particularly in the tender system. Municipalities must play their part.
- 5. Municipalities are advised that National Treasury's supply chain compliance unit will also be focusing on municipal procurement processes.

### Headline inflation forecasts

- 6. The headline inflation forecast for 2010/11 is 5.7 per cent. Municipalities must take this into consideration when preparing their budgets.
- 7. Municipalities should also take into account the wage agreement SALGA concluded with municipal workers unions on 31 July 2009.

### Revising rates, tariffs and other charges

- 8. Municipalities must explore imaginative ways of structuring the tariffs for utility services to encourage more efficient use of these services and to generate the resources required to maintain, renew and expand infrastructure.
- 9. NERSA is expected to announce the electricity bulk tariff increase on 24 February 2010. In the interim, National Treasury advises municipalities to use 35 per cent.
- 10. All municipalities should aim to have appropriately structured, cost-reflective water tariffs in place by 2014.
- 11. Municipalities must note that COGTA is in the process of prescribing a ratio with respect to public benefit organisations relative to residential properties.
- 12. The verification of existing municipal taxes in terms of section 12 of the Municipal Fiscal Powers and Functions Act continues.

### Funding choices and management issues

- 13. Municipal revenues and cash flows are expected to remain under pressure in 2010/11 and so municipalities should adopt a conservative approach when projecting their expected revenues and cash receipts
- 14. Municipalities must pay special attention to controlling unnecessary spending on nice-to-have items and non-essential activities, such as foreign travel, councillor and staff perks, advertising and public relations activities.

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- 15. Municipalities must also ensure that their capital budgets reflect consistent efforts to address the backlogs in basic services and the refurbishment of existing network services.
- 16. Municipalities must include a section on 'Drinking water quality and waste water management' in their 2010/11 budget document supporting information
- 17. Allocations to "Mayoral Discretionary Funds", "Special Projects", "Special Events" or similar discretionary type funds are discouraged.
- 18. Municipalities are urged to allocate all Ward Allocations in tabled and approved budgets.
- 19. Municipalities are discouraged from starting projects to build or renovate office buildings, but rather to prioritise service delivery infrastructure.
- 20. Municipalities are allowed to use future conditional transfers as security for bridging finance to facilitate the implementation of capital projects financed by conditional grants, but only after getting approval from National Treasury.
- 21. Each municipality must put in place a council approved virements policy, which should provide clear guidance to managers of when they may shift funds between items, projects, programmes and votes.

### Conditional transfers to municipalities

- 22. To bring legal certainty to the process of managing unspent conditional grant funds, section 20 of the 2010 Division of Revenue Bill regulates the process.
- 23. Municipalities may not rollover unspent conditional grant spending in terms of section 28(2)(e) of the MFMA. Written permission to spend these rolled over funds will be given by National Treasury.

### The Municipal Budget and Reporting Regulations

- 24. All municipalities must prepare budgets, adjustments budgets and in-year reports for the 2010/11 financial year in accordance with the Municipal Budget and Reporting Regulations. In this regard, municipalities must comply with both:
  - The formats set out in Schedules A, B and C; and
  - The relevant attachments to each of the Schedules (the Excel Formats).
- 25. All municipalities must do a funding compliance assessment of their 2010/11 budgets in accordance with the guidance given in MFMA Circular 42 and the MFMA Funding Compliance Guideline before tabling their budget, and where necessary rework their budget to comply so that they table a properly funded budget.

### Budget process and submissions for the 2010/11 MTREF

- 26. The deadline for the submission of tabled budgets is Friday, 9 April 2010.
- 27. The deadline for the submission of approved budgets is ten working days after the council approves the annual budget.

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### **ANNEXURE 2**

### Abattoir tariffs 2011/2012 to be implemented 1 July 2011

CODE	ITEM	TARIFF	LEVY	VAT	TOTAL
01	BOVINE	176.45	5.00	25.40	206.8
02	BULLS ABOVE 350 KG	222.45	5.00	31.84	259.29
O3	CALF	134.20	5.00	19.49	158.69
O4	PIGS - ABOVE 80 KG	147.90	6.00	21.55	174.4
O5	PIGS - ABOVE 20 KG	80.00	6.00	12.04	98.04
O6	WEANER PIGS	40.00	6.00	6.44	52.44
07 AND 08	SHEEP/GOAT	44.75	0.75	6.37	51.87
FREEZING					
21	BOVINE CARCASS	141.70		19.84	161.54
22	CALF CARCASS	89.45		12.52	101.97
COOLING					
Cooling per 24 h	ours after the first 24 hours excluding the hours fro	om Friday 16:15 to	o Monday -7:30	(per)	
31	BOVINE CARCASS	26.10		3.65	29.75
31	BOVINE CARCASS PER SIDE	13.05		1.83	14.88
32	CALF CARCASS PER SIDE	9.30		1.30	10.60
33	PIG CARCASS	9.30		1.30	10.60
34	WEANER PIG	9.30		1.30	10.60
35	SHEEP/GOAT	6.85		0.96	7.81
36	TRIPE PER CRATE	14.95		2.09	17.04
CLEANING OF	TRIPE				
41	BOVINE TROTTERS	3.40		0.48	3.88
42	CLEANING OF TRIPE	37.25		5.22	42.47
43	CLEANING OF SHEEP TRIPE	37.25		5.22	42.47
TRIPE SALES	(including WDM commission)				
	SHEEP	75.00			
	BOVINE	180.00	<u> </u>		
·	BOVINE HEAD	70.00	l		
	BOVINE LUNGS	70.00			
	BOVINE LIVER	80.00			
	BOVINE TROTTERS/FEET - CLEANED	6.50			
	BOVINE TROTTERS/FEET - NOT CLEANED	4.00			
RE- INSPECTIO	<u>N</u>				

### QUANTITY SLAUGHTERED PER MONTH

J

BOVINE				
001 - 200	176.45	5.00	25.40	206.85
201 - 250	170.20	5.00	24.53	199.73
251 - 300	164.05	5.00	23.81	193.86
301 - 400	156.55	5.00	22.62	184.17
401 PLUS	131.75	5.00	19.15	155.90
PIGS: (20 KG - 80 KG)				
001 - 100	80.00	6.00	12.04	98.04
101 - 200	70.00	6.00	10.64	86.64
201 PLUS	60.00	6.00	9.24	75.24

### **INTEREST ON ARREAR ACCOUNTS**

Council charge interest at a rate as determined by SARS from time to time on arrear abattoir debtors.

### ANNEXURE 3

### FIRE FIGHTING TARIFFS

### **DETERMINATION OF CHARGES – FIRE FIGHTING SERVICES**

It is hereby notified in terms of the provisions of section 10 (1) of the Fire Brigade Act, 99 of 1987 that Waterberg District Municipality secured a Council Resolution to determine the charges payable with effect from 1<sup>st</sup> July 2011 as follows:

### **TARIFF OF CHARGES**

1.	Charges	payable	in	terms	of	section	10(1):	
----	---------	---------	----	-------	----	---------	--------	--

<ul><li>(i) For each Fire Officer, per hour or part thereof</li><li>(ii) For each Fireman, per hour or part thereof</li></ul>	-	R 50.00 R 30.00
2. Charges payable in terms of section 10 (1)		
<ul> <li>(i) Removal of liquid or other substance</li> <li>(ii) Pumping of water in or out of swimming pools Plus the measured kilolitres at the water tariff as Determine by the Council at the water tariff as S Resolution in terms of the Water Supply By-laws</li> </ul>	pecial	R100.00 R100.00

3. Charges payable in terms of section 10(1)

(i) Call-out fees per hour or part thereof R5.00 for each kilometer traveled.

### **CALL OUT FEES**

J

1. Hydraulic Platform	@	R100.00
2. Heavy Duty Pump Unit	a	R 75.00
3. Medium Duty Pump Unit	@	R 60.00
4. Light Duty Pump	a)	R 50.00
5. Rescue Unit	a)	R 60.00
6. Water Tanker	a	R 70.00
7. Service Vehicle	a)	R 30.00
8. Mobile Control Unit	ā,	R 90.00
9. Portable Equipment	ā	R 20.00

### SERVICE FEES PER HOUR OR PART THEREOF

1. Hydraulic Platform	a	R100.00
2. Heavy Duty Pump Unit	à	R 75.00
3. Medium Duty Pump Unit	a)	R 60.00
4. Light Duty Pump	a)	R 50.00
5. Rescue Unit	a	R 60.00
6. Water Tanker	a	R 70.00
7. Service Vehicle	a	R 30.00
8. Mobile Control Unit	a	R 90.00
9. Portable Equipment	a	R 20.00

(a) Use of chemicals, equipment and other means: The actual cost plus 10%

(b) Use of water: The water tariff as determined by the Council from time to time by Special Resolution in terms of the Water Supply By-laws.

(c) Special services per hour or part thereof, per vehicle: In terms of section 3(a) to 3(d).

(d) Refill of oxygen-and diving cylinders: per Cylinder R20.00.

Annexure 4: 11/12 Projects recommended for approval (changes not in Budget Reports)

				-/	111ds 21 /11					
						WW				
Proj #	PROJECT NAME	D	Capital/ Operating	Capital	Operating	approved 11/12	12/13	13/14	Total budget	Funding
									•	
:	Municipal Environmental Health & Environmental Management									
	Waste Management - development of landfill sites - inititlation of	ļ								
SE005	partnerships / PPP for MTEF	SDCS		ı	•	,	,	•	•	MDM
XXX	Review Air Quality Management Plan	SDCS	Operating		300 000	300 000		• •	300 000	
XXX	Dispersion modelling	SDCS	Operating		250 000	250 000		•	250 000	
XXX	Establishment of Modimolle landfil site	SDCS	Operating	•	1 750 000	1 750 000		•	1 750 000	
SE011	Training of Green Scorpions	SDCS	Operating		50 000	50 000	•	•	50 000	
SE012	Arbor Day Programme	SDCS	Operating		10 000	10 000	10 000	10 000	30 000	
SE014	Working for Water Programme	SDCS	Operating		50 000	50 000	50 000	20 000	:	
					2 410 000	2 410 000	60 000	60 000	2 530 000	:
2	Disaster Management									
	Purchase of Fire Engine for high rise buildings (5seater/double cab) -		1							
XXX	FDC	Disaster	Capital	3 800 000		3 800 000	1	,	3 800 000	MDM
XXX	Purchase of structural/aircraft water tanker - LDC	Disaster	Capital	• • •		•	: 1	• • •	· · · · · · · · · · · · · · · · · · ·	MDM
***	Purchase of Hazmat Trailer (Hazardous Materials Trailer) - I DC	Diesetar	letion	350,000		250,000			350,000	
	Durchase of high high figure (tigtal double interior) - EDC	Distant	Capital		i		<b>'</b>	•		
<		Disaster	Capital	•		, .	•	•	•	
	Villages (Mitnonit Fire Station Equipment - mobile office & cloning		rapital	• • • • •		•	•		•	
DM029	anatare 11M	Dienetor	[ction]	150,000		150,000			150,000	
	guarterar Luvi		Capital				•	•		
XXX XXX	Fire Station Stationy Generator Relarbishment - Mog	Disaster	Capital			100 000			100 000	MOM
XXX	First Turnout Response Venicle for Ulving - MogaiaKwena	Disaster	Capital	•	•	• :			• •	MOM
XX	Returbishment of Toyota Dyna for training - Mogalakwena	Disaster	Capital	100 000		100 000	•		100 000	MDM
XX	Returbishment of Unimog Fire Engine - Mogalakwena	Disaster	Capital	300 000		300 000	,		300 000	MDM
XXX	Water Rescue Boat Complete - Mogalakwena	Disaster	Capital	•		•			• .	MDM
DM011	Mogalakwena Equipment	Disaster	Capital	1 300 000		1 300 000	•	•	1 300 000	MDM
DM014	Thabazimbi Equipment	Disaster	Capital	650 000		650 000	r	•	650 000	MDM
ХХХ	Thabazimbi Hazardous Materials Trailer	Disaster	Capital	350 000		350 000	ſ	•	350 000	MDM
XXX	Thabazimbi <del>10,000</del> -litre Water Tank	Disaster	Capital	800 000		800 000	1	•	800 000	MDM
XXX	Thabazimbi - Single Cab high raider bakkie	Disaster	Capital	•			<b>r</b>	1		MDM
DM016	Mookgophong - repair of Toyota Landcruiser plus new equipment	Disaster	Capital	400 000		400 000	,	1	400 000	MDM
XXX	Bela Bela - Medium Pumper vehicle	Disaster	Capital	1 600 000		1 600 000	•	•	1 600 000	WDW
DM017	Bela Bela Equipment	Disaster	Capital	250 000		250 000		•	250 000	
XXX	Modimolle - Medium Double Cab Rapid Intervention Vehicle	Disaster	Capital	1 200 000		1 200 000	•	•	1 200 000	WDM
DM006	Modimolle Equipment	Disaster	Capital	250 000		250 000	1	-	250 000	WDW
XXX	Modimolie - 3 x LDVs with mounted skid units	Disaster	Capital	•		• • •	•	<u>;</u> 1	•	WDW
XXX	LDC Shades	Disaster	Capital	•		•		- 1 - p -	•	WDW
XXX	MDC repainting	Disaster	Capital	•		•	•	•	•	WDW
XXX	Fire Training Academy	Disaster	Capital			. •	• •	•	•	MDM
	-			11 600 000	·	11 600 000		*	11 600 000	

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			Canital/			annroved				Funding
Proj #	PROJECT NAME	Dpt	Operating	Capital	Operating	11/12	12/13	13/14	Total budget	source
4	Locał Economic Development & Tourism									
UE031	Co-ordination of district wide LED	PED	Operating		50 000	50 000	50 000	50 000	150 000	MDM
UE038	Tourism	PED	Operating		600 000	600 000	500 000	500 000	1 600 000	WDW
UE040	Waterberg Biosphere Meander Reserve	PED	Operating		100 000	100 000	•	•	100 000	MDM
UE041	WEDA	PED	Operating		1 500 000	1 500 000	1 500 000	1 500 000	4 500 000	WDM
UE034	Vaalwater Beautification (project Wildlife Study)	PED	Operating		500 000	500 000		1	500 000	WDM
XXX	Bela Beia Flea Market	PED	Operating		250 000	250 000	•		250 000	WDM
	Municipal Roads & Stormwater				3 000 000	3 000 000	2 050 000	2 050 000	7 100 000	3
-	Thabazimbi Northam Township street paving	9	Operating			1				MOM
XXX	Mookgophong Township Sewer Connection	0	Operating	No. of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lot of Lo	3 000 000	3 000 000	1. Salar	and a lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot of the lot o	3 000 000	MDM
RS021	Completion of Modimolle Ring Road	9	Operating		2 200 000	2 200 000			2 200 000	
RS040	Completion of Bela Bela Street Paving	Q	Operating		1 500 000	1 500 000			1 500 000	
RS041	Completion of Khutsong Street in Mahwelereng (Phase 2)	Q	Operating		1 500 000	1 500 000	•		1 500 000	MDM
				•	8 200 000	8 200 000	·		8 200 000	
	Municipal Support & Institutional Development			100						×
IN024	PMS	WW	Operating		1 662 000	1 662 000		•	1 662 000	MDM
IN027	IFMS	CSSS	Capital	1 500 000		1 500 000	1 000 000	•	2 500 000	MDM
LIONI	Procurement of movable assets	CSSS	Capital	1 200 000		1 200 000			1 200 000	MDM
120NI	Procurement of IT equipment	CSSS	Capital	1 103 000	- ALL DA	1 103 000			1 103 000	MDM
INU35	Lephalale Municipal Turnaround Strategy Support	MM	Operating		1 000 000	1 000 000		No. No. of	1 000 000	MOM
XXX	Fleet Management System	CSSS	Capital	1 000 000		1 000 000		•	1 000 000	WDM
xxx	District Wide VPN Network	CSSS	Capital	1 700 000		1 700 000			1 700 000	WDM
ххх	Procurement of Diesel Generator	CSSS	Capital	500 000		500 000		*	500 000	WDW
				7 003 000	2 662 000	9 665 000	1 000 000	•	10 665 000	
	Abattoir									
UE029	Upgrade of abattoir (phase 2)	۵.	Capital	1		,	•	,	•	

Proj #	PROJECT NAME	Dpt	Capital/ Operating	Capital	Operating	MM approved 11/12	12/13	13/14	Total budget	Funding
	Communicity Participation & Good Governance								0	
60000	Communication	EMO	Operating		450 000	450 000	150 000	150 000	750 000	MDM
CO011	District Public Participation - EMO	EMO	Operating		1 000 000	1 000 000	1 000 000	1 000 000	3 000 000	MDM
C0012	District Public Participation - IDP	MM	Operating		400 000	400 000	350 000	350 000	1 100 000	MDM
CO014	Learning & sharing (twinning agreement)	EMO	Operating		100 000	100 000		*	100 000	MDM
C0020	Anti-fraud helpline	MM	Operating		150 000	150 000	150 000		300 000	MDM
CO013	Production of Diaries & <del>Desktops f</del> or Cllrs & Traditional Leaders	EMO	Operating		30 000	30 000		•	30 000	MDM
C0017	HIV/AIDS Awareness Programs	EMO	Operating		150 000	150 000	100 000	100 000	350 000	MDM
C0016	Gender & Elderly People Programs	EMO	Operating		250 000	250 000	100 000	100 000	450 000	MDM
C0019	Youth Programs	EMO	Operating		200 000	200 000	100 000	100 000	400 000	MDM
CO018	People with Disability Programs	EMO	Operating		200 000	200 000	100 000	100 000	400 000	MDM
xxx	IT Audit	MM	Operating		500 000	500 000		•		WDM
XXX	Councillor Induction	MM	Operating		150 000	150 000			150 000	MOM
XXX	Inauguration of Council	MM	Operating		200 000	200 000		11 B	200 000	MOM
	Land				3 780 000	3 780 000	2 050 000	1 900 000	7 730 000	
LA012	CBD Development Plan & implementation (Mookgophong & Thabazimbi)	PED	Operating		1 000 000	1 000 000	500 000		1 500 000	MOM
XXX	Demarcation of Mogalakwena sites	PED	Operating							MDM
	Transport			•	1 000 000	1 000 000	500 000	•	1 500 000	
XXX	Coordination of Transport	PED	Operating		100 000	100 000	•	•	100 000	MDM
		• • •			100 000	100 000	·	•	100 000	
	Safety & Security									
C0023	establishment & Coordination of Safety & Security Forum	EMO	Operating		75 000	75 000		×	75 000 WDM	MDM
					75 000	75 000			75 000	

						WW				
Proj #	PROJECT NAME	Dpt	Capital/ Operating	Capital	Operating	approved 11/12	12/13	13/14	Total budget	Funding
12	Sports, Arts & Culture	•			0					
XXX	Executive Mayor's Marathon	EMO	Operating		300 000	300 000	200 000	200.000	700.000	MOM
SC009	OR Tambo Games	EMO	Operating		400 000	400 000			400.000	MOM
XXX	WDM Employees Sport	EMO	Operating							MUM
XXX	Farm Dwellers Sport	EMO	Operating			•	· · · · · · · · · · · ·	•	1 <sup>1</sup>	MDM
SC010	Women in Sports District Tournament - National Women's Month	EMO	Operating		,	·	•	i and	,	MDM
SC011	District Cultural Festival	EMO	Operating		100 000	100 000		•	100 000	MDM
C0015	Coordination of Moral Regeneration	EMO	Operating	~	100 000	100 000	100 000	100 000	300 000	MDM
					000 006	000 006	300 000	300 000	1 500 000	
13	Electricity									
EL006	Upgrade of electrisity sub station Modimolle	Q	Operating		1 000 000	1 000 000	· ·		1 000 000 WDM	MDM
XXX	Upgrade of electrisity sub station Mogalakwena	Q	Operating		2 000 000	2 000 000		•	2 000 000	MDM
				,	3 000 000	3 000 000			3 000 000	

54 000 000

WDM funds FMG MSIG EPWP IG

Expenditure per dpt:						
810					•	•
WW		3 712 000	3 712 000	500 000	350 000	4 562 000
CSSS	7 003 000	1	7 003 000	1 000 000		8 003 000
PED		4 100 000	4 100 000	2 550 000	2 050 000	8 700 000
0		11 200 000	11 200 000		•	11 200 000
EMO		3 705 000	3 705 000	1 850 000	1 850 000	7 405 000
SDCS		2 410 000	2 410 000	60 000	60 000	2 530 000
Disaster	11 600 000	•	11 600 000			11 600 000
Health						
Abattoir	•	•				
Total	18 603 000	25 127 000	43 730 000	5 960 000	4 310 000	54 000 000

### Capital exp per type:

New assets 15.	15 203 000	•	15 203 000	•	•	15 203 000
Existing assets	000 006	•	000 006			000 006
intangibies	2 500 000	ï	2 500 000	1 000 000		3 500 000
Total 18 (	18 603 000	•	18 603 000	1 000 000	•	19 603 000

						WW				
Proj #	PROJECT NAME	Dpt	Capital/ Operating	Capital	Operating	approved 11/12	12/13	13/14	Total hudget	Funding
	New Capital exp per class:				0					22002
	General Vehicles			•					,	
	Specialised Vehicles			7 300 000		7 300 000			7 300 000	
	Plant & Equipment			3 900 000	T	3 900 000		Ĩ	3 900 000	
	Computer Equipment			2 803 000	-	2 803 000	-		2 803 000	
	Furniture & Office Equipment			1 200 000	•	1 200 000		,	1 200 000	
	Total			15 203 000	T	15 203 000	,	•	15 203 000	

# Existing Capital exp per class:

Abattoirs	1	,	,	'		·
Specialised Vehicles	800 000	•	800 000		1	800 000
Plant & Equipment	100 000	•	100 000	ı	ł	100 000
Total	000 006	•	000 006		•	000 006

## Intangible Capital exp per class:

Other Other 2500 000 2500 000 1000 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 2500 000 - 250	Computer Software	2 500 000	•	2 500 000	1 000 000		3 500 000
- 2 500 000	Other		•	•		ſ	,
	Total	2 500 000	•	2 500 000	1 000 000	•	3 500 000

### Projects done obo / co-funding LMs:

Public Safety						
Roads & Transport	•	8 200 000	8 200 000			8 200 000
Local Economic Development		250 000	250 000	,	•	250 000
Basic Services - electrisity & environmental management		5 750 000	S 750 000			5 750 000
Total		14 200 000	14 200 000			14 200 000





on the Go for Growth

ANNUAL BUDGET

### **EXPLANATIONS**

### Table A1 - Budget Summary

The budgeted revenue is less than the budgeted expenditure by R 2,005,250 but this shortfall is funded from the accumulated surplus from the 08/09 & 09/10 budget year. The reason for the surplus is due to austerity measures implemented on operating expenditure.

### Table A2 Budgeted Financial Performance (by standard classification - GFS)

The budgeted revenue is less than the budgeted expenditure by R 2,005,250 but this shortfall is funded from the accumulated surplus from the 08/09 & 09/10 budget year. The reason for the surplus is due to austerity measures implemented on operating expenditure.

### Table A2a Budgeted Financial Performance (by standard classification)

The budgeted revenue is less than the budgeted expenditure by R 2,005,250 but this shortfall is funded from the accumulated surplus from the 08/09 & 09/10 budget year. The reason for the surplus is due to austerity measures implemented on operating expenditure.

### Table A3 Budgeted Financial Performance (by municipal vote)

The budgeted revenue is less than the budgeted expenditure by R 2,005,250 but this shortfall is funded from the accumulated surplus from the 08/09 & 09/10 budget year. The reason for the surplus is due to austerity measures implemented on operating expenditure.

### Table A3a Budgeted Financial Performance (by municipal vote)

The budgeted revenue is less than the budgeted expenditure by R 2,005,250 but this shortfall is funded from the accumulated surplus from the 08/09 & 09/10 budget year. The reason for the surplus is due to austerity measures implemented on operating expenditure.

### Table A4 Budget Financial Performance (by revenue source & expenditure type)

The budgeted revenue is less than the budgeted expenditure by R 2,005,250 but this shortfall is funded from the accumulated surplus from the 08/09 & 09/10 budget year. The reason for the surplus is due to austerity measures implemented on operating expenditure.

### Table A5 - Budgeted Capital Expenditure by vote, standard classification and funding

The operating expenditure portion of the IDP (Annexure 4) is included in Tables A2 to A4.

### Table A10 - Basic Service Delivery Measurement

Tabled A10 is blank due to the fact that we are not a bulk service authority and thus do not have water, sanitation, electricity or refuse. Property rates are also a function of the local municipalities.

### Table SA2 - Matrix Financial Performance Budget (revenue source/expenditure per type)

National Treasury Formula error - points to Column L, must be column J.

### Table SA7 - Measurable performance objectives

Table SA7 completed according to our understanding. If not correct, please advise how it should be completed and no feedback was given on Tabled Budget assessment on how this table is incorrect.

### Table SA9 - Social, economic and demographic statistics and assumptions

Table SA9 is partially blank due to the fact that we are not a bulk service authority and thus do not have water, sanitation, electricity or refuse. Property rates are also a function of the local municipalities. Information on households is thus kept with the local municipalities. The information available is disclosed in the IDP document.

### Table SA10 - Funding measurement

Table SA10 completed according to our understanding. If not correct, please advise how it should be completed and no feedback was given on Tabled Budget assessment on how this table is incorrect.

### Table SA11 - Property rates summary

Property rates are a function of the local municipalities. Information on households and other data related to this function is thus kept with the local municipalities.

### Table SA12 Property rates by category (summary)

Property rates are a function of the local municipalities. Information on households and other data related to this function is thus kept with the local municipalities.

### Table SA13 - Property rates by category (budget year)

Property rates are a function of the local municipalities. Information on households and other data related to this function is thus kept with the local municipalities.

### Table SA14 - Household bills

Table SA14 is blank due to the fact that we are not a bulk service authority and thus do not have water, sanitation, electricity or refuse. Property rates are also a function of the local municipalities.

### Table SA17 - Borrowing

Table SA17 is not completed because Waterberg District Municipality does not have borrowings.

### Table SA22 - Summary councillor and staff benefits

Table SA22 completed according to our understanding. If not correct, please advise how it should be completed and no feedback was given on Tabled Budget assessment on how this table is incorrect.

### Table SA25 Budgeted monthly revenue and expenditure (source & type)

Table SA25 completed according to our understanding. If not correct, please advise how it should be completed and no feedback was given on Tabled Budget assessment on how this table is incorrect.

### Table SA30 - Budgeted monthly cash flow

Table SA30 completed according to our understanding. If not correct, please advise how it should be completed and no feedback was given on Tabled Budget assessment on how this table is incorrect.

### Table SA31 - Municipal entities

Waterberg Economic Development Agency has been added to the final 10/11 budget. Will become active in 10/11 budget year, has in the past been dormant. Council ratified MFMA deviation for no tabling in March 2010.

### Table SA32 - List of external mechanisms

Waterberg District Municipality does not make use of external mechanisms.

### Table SA34a Capital expenditure on new assets by asset class

National Treasury Formula error - Points to Column I, J & K but should be Column J, K & L

### Table SA34b Capital expenditure on the renewal of existing assets by asset class

National Treasury Formula error - Points to Column I, J & K but should be Column J, K & L

Points to A5 - Capex, line 40; Line 40 refers to ALL Capex - Table 34a should be deducted first.

### Table SA34c Repairs and maintenance by asset class

National Treasury Formula error - Points to Column I, J & K but should be Column J, K & L

Points to A5 - Capex, line 40; Line 40 refers to ALL Capex - Opex-Repairs & Maintenance should be deducted first.

### Table SA37 - Projects delayed from previous financial analysis

The roll over budget is not yet determined. Will be determined on 30 June 2010 and submitted to Council for approval before 31 August 2010 as per the requirements of the Budget Regulations.

### Annexure 1 - Circular 51 Summary

An increase of 7.8% for salaries is budgeted for in 10/11 even though the Circular 51 indicated 7.7%. 7.7% increase will be implemented 1 July 2010, but the additional 0.01% is to provide for the interim implementation of the SALGA Wage Curve Agreement, if it is approved in the 10/11 budget year.

### Annexure 6: Waterberg Economic Development Agency (municipal entity) Budget

The WEDA budget was not submitted with the tabled budget, but has been included in this final budget. Council has ratified the deviation from the MFMA on which the WEDA budget was not tabled in time and public participation was not followed.

### Circular 51 - drinking water quality and waste water management

A section on drinking water quality and waste water management is not included as Waterberg District Municipality is not a water authority.

### Virement Policy

The Virement Policy is not yet complete and will be submitted within 30 days.

### **QUALITY CERTIFICATE**

I MU LETSOALO the Municipal Manager of DC 36 WDM (Waterberg District Municipality), hereby certify that I -

verified the Monthly MFMA Section 71 Report

For the year 2010/2011 - in accordance with the Municipal Finance Management Act and Regulations made under the Act.

Print name

ETSOALO

Municipal Manager of <u>Waterberg District Municipality – DC 36</u>

2011.05.16

Signature

Date

A.M. Van Rooyen Print name Chief Financial Officer of \_\_\_\_\_ Waterberg District Municipality\_\_\_\_

(name and demarcation of municipality)

Cestog\_\_\_\_ 13-05-2011

Signature

Date

### MUNICIPAL BUDGET:

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Revenue by Major Source Revenue by Minor Source Operating Expenditure by Major Type Operating Expenditure by Minor Type Revenue by municipal vote classification Expenditure by municipal vote classification Revenue by Standard Classification Expenditure by Standard Classification

### 

Capital Expenditure by Standard Classification Capital Expenditure by Municipal Vote - Major Capital Expenditure by Municipal Vote - Minor Capital funding by source

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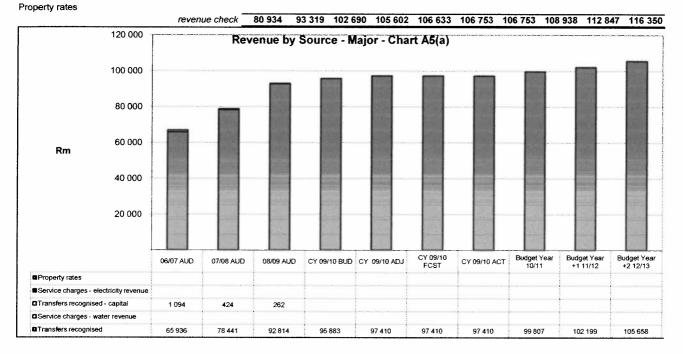
IDP Strategic Objective - Revenue IDP Strategic Objective - Expenditure IDP Strategic Objective - Capital Expenditure

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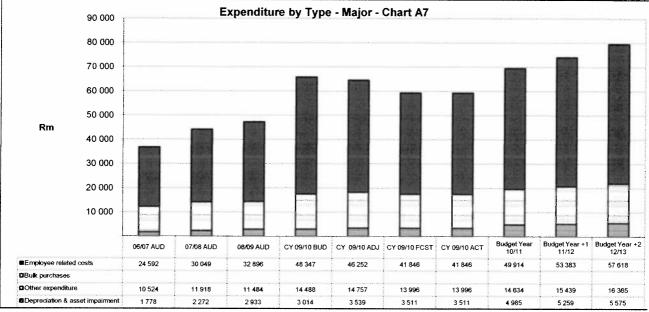
Cash flow trend Increases in service charges Revenue collection rates Borrowing Distribution losses Borrowed capex funding Expenditure analysis (Employee costs) Expenditure analysis (Remuneration) Expenditure analysis (Repairs & Maintenance) Expenditure analysis (Finance Charges) Expenditure analysis (Depreciation)

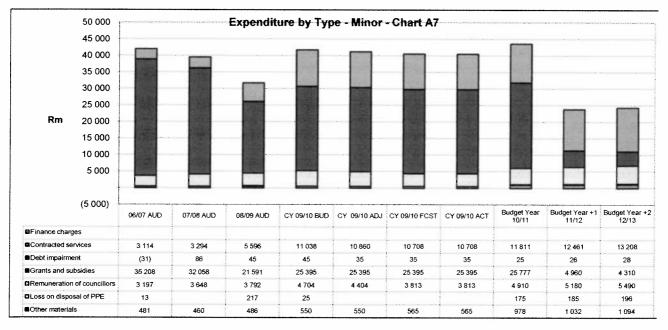
120 000	Rever	nue by Source - Maj	or - Chart A5(b) - s	ource trend	
120 000			. 1999 - 1999 - 1999 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 199 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 - 1997 -		
100 000					
80 000					
60 000					
Rm 40 000					
20 000					
	Transfers recognised	Service charges - water revenue	Transfers recognised - capital	Service charges - electricity revenue	Property rates
06/07 AUD	65 936		1 094		
07/08 AUD	78 441		424		
08/09 AUD	92 814		262		
CY 09/10 BUD	95 883				
CY 09/10 ADJ	97 410				r
CY 09/10 FCST	97 410				
CY 09/10 ACT	97 410				
Budget Year 10/11	99 807				
Budget Year +1 11/12	102 199				
Budget Year +2 12/13	105 658				

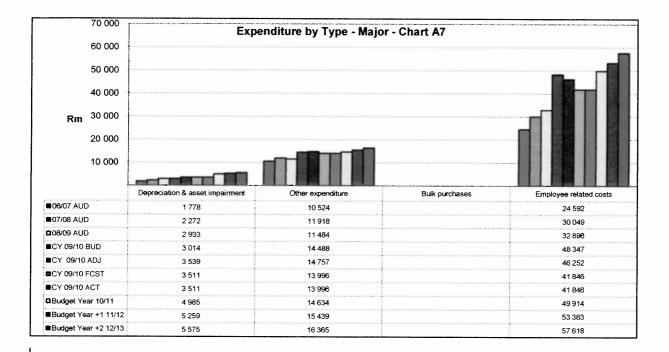
Revenue by Major Source (refer 'Minor' source for 'Other Revenue' allocation	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Dividends received									_	
Agency services										
Contributions										
Contributed assets	507	438								
Licences and permits										
Gains on disposal of PPE		93								
Service charges - sanitation revenue										
Interest earned - outstanding debtors	59	40	35	25	25	30	30	120	19	19
Service charges - other	1 703	962	834	1 126	726	735	735		1 407	1 407
Rental of facilities and equipment	163	29		96				96	226	226
Service charges - refuse										
Other revenue	456	687	118	72	72	178	178	75	46	41
Fines										
Interest earned - external investments	11 016	12 205	8 628	8 400	8 400	8 400	8 400	7 900	8 950	9 000
Transfers recognised	65 936	78 441	92 814	95 883	97 410	97 410	97 410	99 807	102 199	105 658
Service charges - water revenue										
Transfers recognised - capital	1 094	424	262							
Service charges - electricity revenue										
Description and a sector of										



Operating Expenditure by Major & Minor Type										
Other materials	481	460	486	550	550	565	565	978	1 032	1 094
Loss on disposal of PPE	13		217	25				175	185	196
Remuneration of councillors	3 197	3 648	3 792	4 704	4 404	3 813	3 813	4 910	5 180	5 490
Grants and subsidies	35 208	32 058	21 591	25 395	25 395	25 395	25 395	25 777	4 960	4 310
Debt impairment	(31)	86	45	45	35	35	35	25	26	28
Contracted services	3 114	3 294	5 596	11 038	10 860	10 708	10 708	11 811	12 461	13 208
Finance charges										
Depreciation & asset impairment	1 778	2 272	2 933	3 014	3 539	3 511	3 511	4 985	5 259	5 575
Other expenditure	10 524	11 918	11 484	14 488	14 757	13 996	13 996	14 634	15 439	16 365
Bulk purchases										
Employee related costs	24 592	30 049	32 896	48 347	46 252	41 846	41 846	49 914	53 383	57 618
ct	neck 78 877	83 786	79 041	107 607	105 792	99 869	99 869	113 209	97 924	103 884







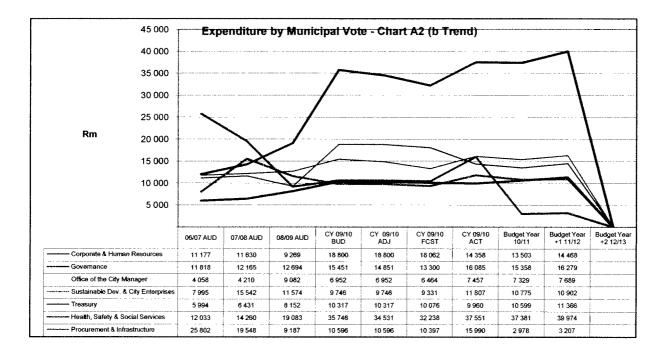
16 000 14 000 12 000 10 000 8 000 6 000 4 000		Rev	venue by	Source - I	Minor - Chi	art A6				
Rm 2 000										
	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Interest earned - external investments	11 016	12 205	8 628	8 400	8 400	8 400	8 400	7 900	8 950	9 000
Fines						•	1			
Cother revenue	456	687	118	72	72	178	178	75	46	41
Service charges - refuse			-	1	;		1		1	
Rental of facilities and equipment	163	29	,	96				96	226	226
Service charges - other	1 703	962	834	1 126	726	735	735	940	1 407	1 407
Interest earned - outstanding debtors	59	40	35	25	25	30	30	120	19	19
Service charges - sanitation revenue									÷	
Gains on disposal of PPE		93		с х			f			1
Licences and permits			-	· .			1		-	1
Contributed assets	507	438		1	1		1		1 · ·	
Contributions					• ••• •				· · ·	ļ
Agency services				• • • •			F		۰	<u>.</u>
Dividends received				1					-	

Revenue by municipal vote classification	80 934	93 319	102 690	105 602	106 633	106 753	108 938	112 847	116 350
Governance	606	195	25			7			
Office of the City Manager	1 230	747	1 747	1 100	2 146	2 146	1 190	1 400	1 400
Corporate & Human Resources	2 304	756	296	20	98	168	108	90	96
Sustainable Dev. & City Enterprises	1 854	2 276	4 411	1 247	751	770	1 156	1 651	1 651
Health, Safety & Social Services	4 817	6 900	7 608	7 891	7 891	7 891	8 354	8 772	9 211
Procurement & Infrastructure	1 276	1 710	548	1 037	1 037	1 037	1 449		
Treasury	68 847	80 734	88 055	94 307	94 710	9 <b>4</b> 734	96 681	100 933	103 992

	140 000		Revenue	by Munic	ipal Vote o	lassificati	on - Cha	art A1			
	120 000									_	
	100 000							25			
	80 000		000	1.0	100				0.00		
Rm	60 000		1000				200				
	40 000			-							
	20 000										
	20 000	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■Treasury	20 000	06/07 AUD 68 847	07/08 AUD 80 734	08/09 AUD 88 055	CY 09/10 BUD 94 307	CY 09/10 ADJ 94 710	CY 09/10 FCST 94 734	CY 09/10 ACT 96 681			
■Treasury ■Procurement &					1		FCST		10/11	11/12	
	Infrastructure	68 847	80 734	88 055	94 307	94 710	FCST 94 734	96 681	10/11	11/12	
<ul> <li>Procurement &amp;</li> <li>Health, Safety &amp;</li> </ul>	Infrastructure	68 847 1 276	80 734 1 710	88 055 548	94 307 1 037	94 710 1 037	FCST 94 734 1 037	96 681 1 449	10/11	11/12 103 992	
<ul> <li>Procurement &amp;</li> <li>Health, Safety &amp;</li> </ul>	Infrastructure Social Services /. & City Enterprises	68 847 1 276 4 817	80 734 1 710 6 900	88 055 548 7 608	94 307 1 037 7 891	94 710 1 037 7 891	FCST 94 734 1 037 7 691	96 681 1 449 8 354	10/11 100 933 8 772	11/12 103 992 9 211	
Procurement & Health, Safety & Sustainable Dev	Infrastructure t Social Services 7. & City Enterprises man Resources	68 847 1 276 4 817 1 854	80 734 1 710 6 900 2 276	88 055 548 7 608 4 411	94 307 1 037 7 891 1 247	94 710 1 037 7 891 751	FCST 94 734 1 037 7 691 770	96 681 1 449 8 354 1 156	10/11 100 933 8 772 1 651	11/12 103 992 9 211 1 651	Budget Year +2 12/13

Expenditure by municipal vote classification	78 877	83 786	79 041	107 607	105 792	99 869		97 924	103 884
Corporate & Human Resources	11 177	11 630	9 269	18 800	18 800	18 062	14 358	13 503	14 468
Governance	11 818	12 165	12 694	15 451	14 851	13 300	16 065	15 358	16 279
Office of the City Manager	4 058	4 210	9 082	6 952	6 952	6 464	7 457	7 329	7 689
Sustainable Dev. & City Enterprises	7 995	15 542	11 574	9 746	9 746	9 331	11 807	10 775	10 902
Treasury	5 <b>994</b>	6 431	8 152	10 317	10 317	10 076	9 960	10 599	11 366
Health, Safety & Social Services	12 033	14 260	19 083	35 746	34 531	32 238	37 551	37 381	39 974
Procurement & Infrastructure	25 <b>802</b>	19 548	9 187	10 596	10 596	10 397	15 990	2 978	3 207

	120 000		Expe	nditure b	y Municip	al Vote - C	hart A2a				
	100 000										
	80 000 -										
Rm	60 000			-							
	40 000		1996								
			10000	<b>WENDER</b>		the second second second second second second second second second second second second second second second se					
	20 000 -										
	20 000	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
■Procurement & Infras		06/07 AUD 25 802	07/08 AUD 19 548	08/09 AUD 9 187	CY 09/10 BUD 10 596	CY 09/10 ADJ 10 596		CY 09/10 ACT 15 990			
■Procurement & Infras @Health, Safety & Soc	structure				1		FCST		10/11	11/12	
	structure	25 802	19 548	9 187	10 596	10 596	FCST 10 397	15 990	10/11 2 978	11/12 3 207	
∎Health, Safety & Soc	structure cial Services	25 802 12 033	19 548 14 260	9 187 19 083	10 596 35 746	10 596 34 531	FCST 10 397 32 238	15 990 37 551	10/11 2 978 37 381	11/12 3 207 39 974	
©Health, Safety & Soc ■Treasury	structure cial Services City Enterprises	25 802 12 033 5 994	19 548 14 260 6 431	9 187 19 083 8 152	10 596 35 746 10 317	10 596 34 531 10 317	FCST 10 397 32 238 10 076	15 990 37 551 9 960	10/11 2 978 37 381 10 599	11/12 3 207 39 974 11 368	
©Health, Safety & Soc ■Treasury ■Sustainable Dev. & C	structure cial Services City Enterprises	25 802 12 033 5 994 7 995	19 548 14 260 6 431 15 542	9 187 19 083 8 152 11 574	10 596 35 746 10 317 9 746	10 596 34 531 10 317 9 745	FCST 10 397 32 238 10 076 9 331	15 990 37 551 9 960 11 807	10/11 2 978 37 381 10 599 10 775	11/12 3 207 39 974 11 368 10 902	

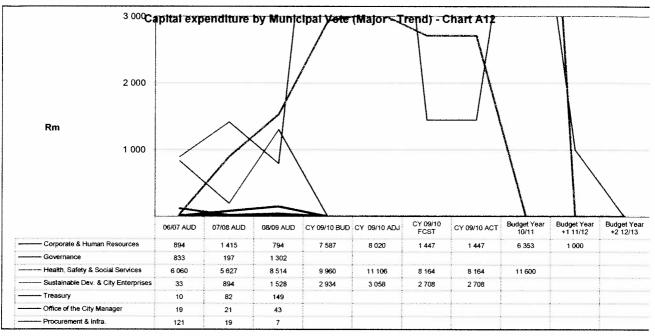


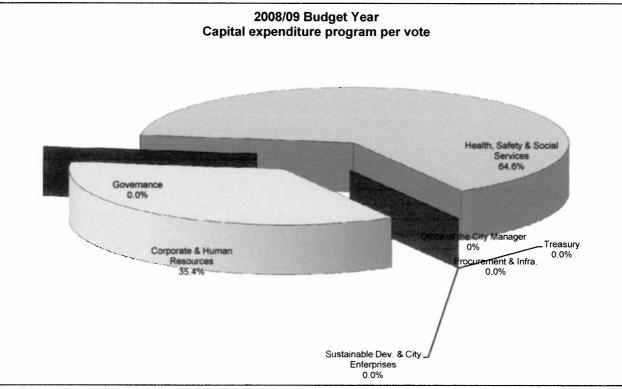
Revenue by Standard Classification										
Corporate Services	2 304	756	296	20	98	168	108	90	96	
Environmental Protection										
Waste Water Management										
Executive & Council	1 836	942	1 772	1 100	2 146	2 153	1 190	1 400	1 400	
Sport and Recreation										
Health	3 669	6 438	7 451	7 881	7 881	7 881	8 354	8 772	9 211	
Community & Social Services										
Road Transport	1 276	1 710	548	1 037	1 037	1 037	1 449			
Public Safety	1 148	462	157	10	10	10				
Planning & Development	89	1 214	3 543			5				
Housing										
Waste Management										
Water										
Other (Abattoir)	1 765	1 062	869	1 247	751	765	1 156	1 651	1 651	
Budget & Treasury Office	68 847	80 734	88 055	94 307	94 710	94 734	96 681	100 933	103 992	
140,000										

	140 000	R	levenue b	oy standa	rd classi	ication -	Chart A3				
	120 000								_		
	100 000		_			100					
	80 000				T						• • • .
Rm	60 000		-	_							
	40 000			-							
	20 000										
		06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budg Year 12/13
Budget & Treasur	y Office	68 847	80 734	88 055	94 307	94 710	94 734	96 681	100 933	103 992	
Other (Abattoir)		1 765	1 062	869	1 247	751	765	1 156	1 651	1 651	
<b>□</b> Water	÷.		;	-							
Waste Manageme	ent	(					1 .				i .
<b>G</b> Housing											
Planning & Devel	opment	89	1 214	3 543			5		1		
Public Safety		1 148	462	157	10	10	10		1		1
Road Transport		1 276	1 710	548	1 037	1 037	1 037	1 449	1	•	
Community & Soc	cial Services							r -			
C Health		3 669	6 438	7 451	7 881	7 881	7 881	8 354	8 772	9 211	
Sport and Recrea	tion			·							
Executive & Cour	icil	1 836	942	1 772	1 100	2 146	2 153	1 190	1 400	1 400	
Waste Water Mar	agement		· · · · · · · · · · · · · · · · · · ·								
Environmental Pr	otection										

xpenditure by Standard Cla	ssification											
orporate Services	comouton		11 177	11 630	9 269	18 800	18 800	18 062	18 062	14 358	13 50	03 14 468
nvironmental Protection												
xecutive & Council			15 877	16 375	21 776	22 403	21 803	19 764	19 764	23 542	22 68	37 23 968
ousing												
ealth			5 897	8 084	9 198	14 806	14 141 2 306	12 775	12 775	13 081	13 97	
ommunity & Social Services lanning & Development			2 157 5 820	2 136 12 588	798 8 518	2 306 6 285	2 306 6 285	2 231 6 087	2 231 6 087	4 574 8 119	2 36 6 84	
/aste Management			5 620	12 300	0 5 10	0 200	0 200	0 007	0.001	0119	0.04	+4 007
port and Recreation												
ublic Safety			3 979	4 039	9 088	18 634	18 084	17 232	17 232	19 896	21 04	13 22 380
/aste Water Management												
oad Transport				19 548	9 187	10 596	10 596	10 397	10 397	15 990	2 97	
udget & Treasury Office			5 994	6 431	8 152	10 317	10 317	10 076	10 076	9 960	10 59	99 11 360
/ater ther (Abattoir)			2 174	2 953	3 056	3 461	3 461	3 244	3 244	3 688	3 93	
120 000	r						Constant of the other of		<u> </u>	3 000	393	32 4 225
		Expend	iture by s	tandar	d class	ification	- Chart	A4	_			
					1 -				10000			
100 000					1 8		_	_	and the			
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80 000		-		-	1 H	-		-		-	-	
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					1 1			1000	1.03	- 8	8	
60 000		1000	1000		1 8			1000	and the second second	- 1		and the second second
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Rm							-				-	_
<b>Rm</b> 40 000												
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40 000												
40 000	06/07 AUD	07/08 AUD	06/09 AUD	CY 09//			CY 09/10	CY 09/10	Budget Ye			Budget Year +212113
40 000 - 20 000 -				BUD	A	DJ	FCST	ACT	10/11	+1 1	1/12	+2 12/13
40 000 20 000	06/07 AUD 2 174	07/08 AUD 2 953	08/09 AUD 3 056		A					+1 1		
40 000 20 000 © Other (Abattoir) ■ Water	2 174	2 953	3 056	BUD 3 461	3	461	FCST 3 244	ACT 3 244	10/11 3 688	+1 1	932	+2 12/13 4 225
40 000 20 000 © Other (Abattoir) © Water © Budget & Treasury Office	2 174 5 994	2 953 6 431	3 056 8 152	BUD 3 461 10 317	7 10	461 9317	FCST 3 244 10 076	ACT 3 244 10 076	10/11 3 688 9 960	+1 1 3 ( 10	11/12 932 599	+2 12/13 4 225 11 366
40 000 20 000 © Other (Abattoir) © Water © Budget & Treasury Office © Road Transport	2 174	2 953	3 056	BUD 3 461	7 10	461	FCST 3 244	ACT 3 244	10/11 3 688	+1 1 3 ( 10	932	+2 12/13 4 225
40 000 20 000 20 000 Water Budget & Treasury Office Road Transport Waste Water Management	2 174 5 994 25 802	2 953 6 431 19 548	3 056 8 152 9 187	BUD 3 461 10 317 10 596	7 10 3 10	461 9317 9596	FCST 3 244 10 076 10 397	ACT 3 244 10 076 10 397	10/11 3 688 9 960 15 990	+1 1 3 ( 10 2 (	11/12 932 599 978	+2 12/13 4 225 11 366 3 207
40 000 20 000 20 000 © Mater © Water © Budget & Treasury Office © Road Transport © Waste Water Management © Wuste Water Management © Public Safety	2 174 5 994	2 953 6 431	3 056 8 152	BUD 3 461 10 317	7 10 3 10	461 9317	FCST 3 244 10 076	ACT 3 244 10 076	10/11 3 688 9 960	+1 1 3 ( 10 2 (	11/12 932 599	+2 12/13 4 225 11 366
40 000 20 000 20 000 SOther (Abattoir) Water Budget & Treasury Office Road Transport Waste Water Management Waste Water Management Public Safety Sport and Recreation	2 174 5 994 25 802	2 953 6 431 19 548	3 056 8 152 9 187	BUD 3 461 10 317 10 596	7 10 3 10	461 9317 9596	FCST 3 244 10 076 10 397	ACT 3 244 10 076 10 397	10/11 3 688 9 960 15 990	+1 1 3 ( 10 2 (	11/12 932 599 978	+2 12/13 4 225 11 366 3 207
40 000 20 000 20 000 8 Other (Abattoir) 9 Water 9 Budget & Treasury Office 9 Road Transport 9 Road Transport 9 Waste Water Management 9 Public Safety 9 Sport and Recreation 9 Waste Management	2 174 5 994 25 802 3 979	2 953 6 431 19 548 4 039	3 056 8 152 9 187 9 088	BUD 3 461 10 317 10 596 18 634	4 3 7 10 5 10 4 18	ADJ 461 317 596 084	FCST 3 244 10 076 10 397 17 232	ACT 3 244 10 076 10 397 17 232	10/11 3 688 9 960 15 990 19 896	+11 3 ( 10 2 ( 21	11/12 932 599 978 043	+2 12/13 4 225 11 366 3 207 22 380
40 000 20 000 20 000 Water Budget & Treasury Office Road Transport Waste Water Management Public Safety Sport and Recreation Waste Management Waste Management Planning & Development	2 174 5 994 25 802 3 979 5 820	2 953 6 431 19 548 4 039 12 588	3 056 8 152 9 187 9 088 8 518	BUD 3 461 10 317 10 596 18 634 6 285	4 3 7 10 5 10 4 18 6	ADJ 461 317 596 084 285	FCST 3 244 10 076 10 397 17 232 6 087	ACT 3 244 10 076 10 397 17 232 6 087	10/11 3 688 9 960 15 990 19 896 8 119	+11 39 10 29 21 68	11/12 932 599 978 043 344	+2 12/13 4 225 11 366 3 207 22 380 6 677
40 000 20 000 20 000 Water Budget & Treasury Office Road Transport Waste Water Management Public Safety Sport and Recreation Waste Management Date Management Planning & Development Community & Social Services	2 174 5 994 25 802 3 979 5 820 2 157	2 953 6 431 19 548 4 039 12 588 2 136	3 056 8 152 9 187 9 088 8 518 798	BUD 3 461 10 317 10 596 18 634 6 285 2 306	4 3 7 10 5 10 4 18 6 2	ADJ 461 317 596 084	FCST 3 244 10 076 10 397 17 232	ACT 3 244 10 076 10 397 17 232	10/11 3 688 9 960 15 990 19 896	+11 39 10 29 21 68	11/12 932 599 978 043	+2 12/13 4 225 11 366 3 207 22 380
40 000 20 000 20 000 Water Budget & Treasury Office Road Transport Bublic Safety Dublic Safety Sport and Recreation Waste Management Dublic Safety Sport and Recreation Waste Management Community & Social Services Health	2 174 5 994 25 802 3 979 5 820	2 953 6 431 19 548 4 039 12 588	3 056 8 152 9 187 9 088 8 518	BUD 3 461 10 317 10 596 18 634 6 285	4 3 7 10 5 10 4 18 6 2	ADJ 461 317 596 084 285	FCST 3 244 10 076 10 397 17 232 6 087	ACT 3 244 10 076 10 397 17 232 6 087	10/11 3 688 9 960 15 990 19 896 8 119	+11 3 ( 10 2 ( 21 6 ( 2 (	11/12 932 599 978 043 344	+2 12/13 4 225 11 366 3 207 22 380 6 677
40 000 20 000 20 000 Water Budget & Treasury Office Road Transport Budic Safety Dubic Safety Sport and Recreation Waste Management Dubic Safety Sport and Recreation Waste Management Danning & Development Community & Social Services Health Housing	2 174 5 994 25 802 3 979 5 820 2 157	2 953 6 431 19 548 4 039 12 588 2 136	3 056 8 152 9 187 9 088 8 518 798	BUD 3 461 10 317 10 596 18 634 6 285 2 306	4 3 7 10 5 10 4 18 6 2	ADJ 461 596 084 285 306	FCST 3 244 10 076 10 397 17 232 6 087 2 231	ACT 3 244 10 076 10 397 17 232 6 087 2 231	10/11 3 688 9 960 15 990 19 896 8 119 4 574	+11 3 ( 10 2 ( 21 6 ( 2 (	11/12 932 599 978 043 344 368	+2 12/13 4 225 11 366 3 207 22 380 6 677 2 543
40 000 20 000 20 000 Water Budget & Treasury Office Road Transport Budic Safety Dubic Safety Sport and Recreation Waste Management Dubic Safety Sport and Recreation Waste Management Data Development Community & Social Services Health	2 174 5 994 25 802 3 979 5 820 2 157	2 953 6 431 19 548 4 039 12 588 2 136	3 056 8 152 9 187 9 088 8 518 798	BUD 3 461 10 317 10 596 18 634 6 285 2 306	4 18 6 5 14	ADJ 461 596 084 285 306	FCST 3 244 10 076 10 397 17 232 6 087 2 231	ACT 3 244 10 076 10 397 17 232 6 087 2 231	10/11 3 688 9 960 15 990 19 896 8 119 4 574	+1 <sup>1</sup> 1 3 ( 10 2 ( 21 6 ( 2 2 13	11/12 932 599 978 043 344 368	+2 12/13 4 225 11 366 3 207 22 380 6 677 2 543
40 000 20 000 20 000 Water Budget & Treasury Office Road Transport Budic Safety Dubic Safety Sport and Recreation Waste Management Dubic Safety Sport and Recreation Waste Management Danning & Development Community & Social Services Health Housing	2 174 5 994 25 802 3 979 5 820 2 157 5 897	2 953 6 431 19 548 4 039 12 588 2 136 8 084	3 056 8 152 9 187 9 088 8 518 798 9 198	BUD 3 461 10 317 10 596 18 634 6 285 2 306 14 806	4 18 6 5 14	ADJ 461 596 084 285 306 141	FCST 3 244 10 076 10 397 17 232 6 087 2 231 12 775	ACT 3 244 10 076 10 397 17 232 6 087 2 231 12 775	10/11 3 688 9 960 15 990 19 896 8 119 4 574 13 081	+1 <sup>1</sup> 1 3 ( 10 2 ( 21 6 ( 2 2 13	11/12 932 599 978 043 344 368 970	+2 12/13 4 225 11 366 3 207 22 380 6 677 2 543 15 050

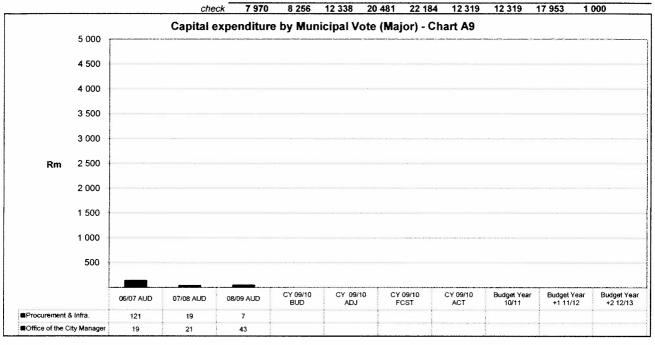
pital Expenditur	e by Standar	d Classifica	i <b>tion</b> 06/ AU			08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	-
porate Services				894	1 415	794	7 587	8 020	1 447	1 447	6 353	3 100	00
vironmental Prote	ction			5 5 00		0.404							
olic Safety cutive & Council				5 580 851	4 855 218	8 499 1 345		10 969	8 028	8 028	11 600	)	
alth				392	758	1 540	·						
ort and Recreatio	n												
mmunity & Social				88	14	15		136	136	136			
ste Management Iget & Treasury (				10	82	149							
ste Water Manag				10	02	148							
ad Transport				121	19	7							
er (Abattoir)					878	1 491	2 934	3 058	2 708	2 708			
ter													
using nning & Developi	ment			33	16	37							
			check		8 256	12 338		22 184	12 319	12 319	17 953	3 100	00
		Capit	tal expend	diture by	Star	ndard C	lassifica	tion - Cl	nart A11				
	5 000						-						
	4 500				_								
	4 000						100						
	3 500									1			
							100				Ì		
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Rm	2 500						100						
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	1 000		2.0		_			100				_	
	500								100				
	500		1000	100					120				
		00/07 4110	07/00 41/0	00/00 01/5	CY	09/10	CY 09/10	CY 09/10	CY 09/1	0 Budget	Year Bud	det Year	Budget Year
c ·		06/07 AUD	07/08 AUD	08/09 AUE		BUD	ADJ	FCST	ACT	10/		11/12	+2 12/13
Planning & Dev	elopment	33	16	37									
Housing									1				
Water										1	i.		
Other (Abattoir) Road Transport		1.	878	1 491	2	934	3 058	2 708	2 708	F			
Waste Water M		121	19	7									
Budget & Treas		10	82	149							i		
DWaste Manager		10	02	143	1		1		1		:	· · ·	
Community & S		88	14	15	÷.		136	136	136			;	
Sport and Recre			71	;	1	-	100	100	100			i	
■Health		392	758										
					-		. 1		1.			]	
Executive & Co	uncil	851	218	1 345	1							0	
1	uncil	851 5 580	218 4 855	1 345 8 499	c	960	10 969	8 028	8 028	11.6	00		
Executive & Co		851 5 580	218 4 855	1 345 8 499	ç	960	10 969	8 028	8 028	11 6	00		

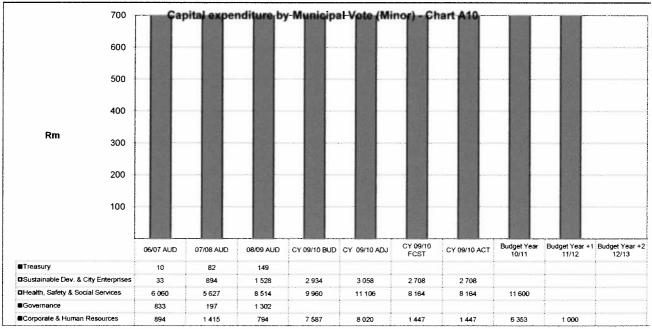


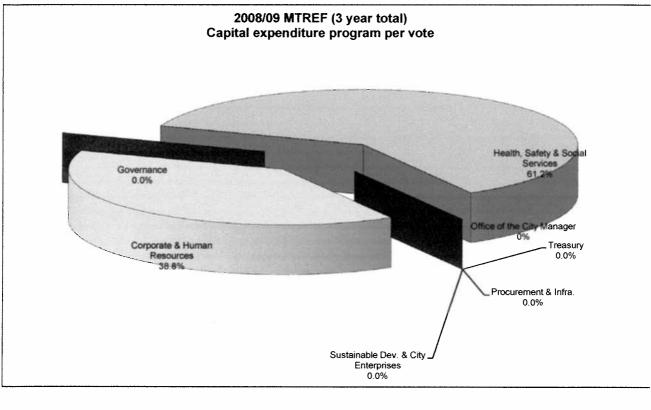


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Capital Expenditure by Municipal Vote									
Corporate & Human Resources	894	1 415	794	7 587	8 020	1 447	1 447	6 353	1 000
Governance	833	197	1 302						
Health, Safety & Social Services	6 060	5 627	8 514	9 960	11 106	8 164	8 164	11 600	
Sustainable Dev. & City Enterprises	33	894	1 528	2 934	3 058	2 708	2 708		
Treasury	10	82	149						
Office of the City Manager	19	21	43						
Procurement & Infra.	121	19	7						







Capital funding by source Public contributions & donations Borrowing

Internally generated funds	6 875	7 831	12 076	20 481	22 184	12 319	12 319	17 953	1 000
Capital transfers recognised	1 094	424	262						
	7 970	8 256	12 338	20 481	22 184	12 319	10.010	47.052	4 000
	1 9/0	0 200	12 330	20 40 1	22 104	12 3 19	12 319	17 953	1 000

	5 000		C	apital fun	ding by so	ource - Ch	art A13				
	4 500										
	4 000					_		_			
	3 500					_	- 21 -			-	
	3 000				_						
Rm	2 500		_								
	2 000				_						
	1 500										
	1 000							_			
	500	-									
	1	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Yea +2 12/13
Capital transfers	recognised	1 094	424	262				1	1		
Cinternally genera	ted funds	6 875	7 831	12 076	20 481	22 184	12 319	12 319	17 953	1 000	
			1						1 -	(	
Borrowing				,					1		

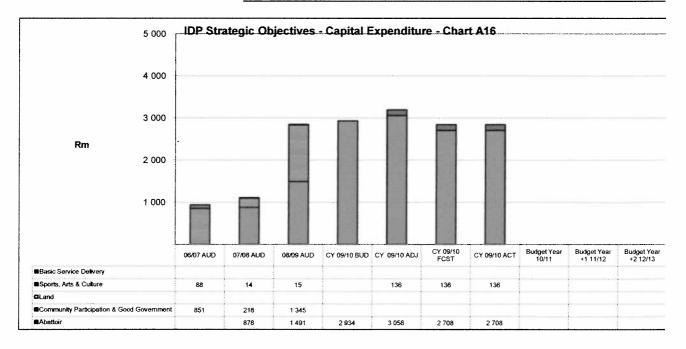
IDP Strategic Objective - Revenue	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Municipal Health	3 669	6 438	7 451	7 881	7 881	7 881	7 881	8 354	8 772	9 211
Disaster Management	1 148	462	157	10	10	10	10			
Local Economic Development & Tourism	89	1 214	3 543			5	5			
Municipal Roads & Stormwater	1 276	1 710	548	1 037	1 037	1 037	1 037	1 449		
Municipal Support & Institutional Development	71 151	81 490	88 351	94 327	94 808	94 903	94 903	96 789	101 023	104 089
Abattoir	1 765	1 062	869	1 247	751	765	765	1 156	1 65 <b>1</b>	1 651
Community Participation & Good Government	1 836	942	1 772	1 100	2 146	2 153	2 153	1 190	1 400	1 400
Lond										

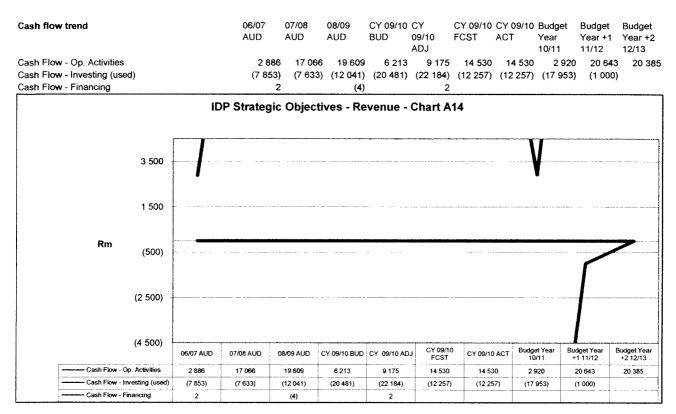
Land

Sports, Arts & Culture Basic Service Delivery

Basic Service Delivery	ch	eck 80 93	4 93 319	102 690	105 602	106 633	106 753 100	5 753 108 9	38 112 847	/ 116 350
15 000	ID	P Strategi	c Object	ives - Re	venue - (	Chart A1	4		******************	
13 000										
11 000										
9 000										
<b>Rm</b> 7 000										
5 000										
3 000										
1 000			-							
(1 000)	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 AD	J CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Yea +2 12/13
Basic Service Delivery										
Sports, Arts & Culture Land	+								··· · · · · · ·	
Community Participation & Good Government	1 836	942	1 772	1 100	2 146	2 153	2 153	1 190	1 400	1 400
DP Strategic Objective - Expenditu Iunicipal Health	ire	5 89	7 8 084	9 198	14 806	14 141	12 775 12	2 775 13 0	13 970	) 15 05
isaster Management		3 97			18 634	18 084		7 232 19 8		
ocal Economic Development & Tour	ism	5 82	0 12 588	8 518	6 285	6 285	6 087 🕴	5087 81	19 6 844	667
funicipal Roads & Stormwater		25 80	2 19 548	9 187	10 596	10 596	10 397 10	397 15 9	90 2 978	3 <b>3</b> 20
funicipal Support & Institutional Deve	elopment	17 17			29 117	29 117		3 1 3 8 2 4 3		
battoir		2 17			<b>3 46</b> 1	3 461		3244 36		
community Participation & Good Gov and	emment	15 87	7 16 375	21 776	22 403	21 803	19 7 <b>64</b> 19	9764 235	42 22 687	23 96
Sports, Arts & Culture		2 15			2 306	2 306		2 231 4 5		
	che	eck 78 87	7 83 786	79 041	107 607	105 792	99 869	113 2	09 97 924	103 88

		Strategic	Objectiv		anditure	Chart	15			
12 000	T		- Jedux	us pe						
		A COLOR	100					1.00		100
10 000									12	
8 000		100			20				Sector	Car St
8 000								100		
<b>Rm</b> 6 000			1000	_				-	_	
				1.00	and the second second				100	0.523
4 000		-								- 100
							12			
2 000			1000		1.000				10.00	
	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
Sports, Arts & Culture	2 157	2 136	798	2 306	2 306	2 231	2 231	4 574	2 368	2 543
© Land									j	
Community Participation & Good Government	15 877	16 375	21 776	22 403	21 803	19 764	19 764	23 542	22 687	23 968
#Abattoir	2 174	2 953	3 056	3 461	3 461	3 244	3 244	3 688	3 932	4 225
Municipal Support & Institutional Development	17 171	18 061	17 421	29 117	29 117	28 138	28 138	24 318	24 102	25 834
Municipal Roads & Stormwater	25 802	19 548	9 187	10 596	10 596	10 397	10 397	15 990	2 978	3 207
CLocal Economic Development & Tourism	5 820	12 588	8 518	6 285	6 285	6 087	6 087	8 1 1 9	6 844	6 677
Disaster Management	3 979	4 039	9 088	18 634	18 084	17 232	17 232	19 896	21 043	22 380
Municipal Health	5 897	8 084	9 198	14 806	14 141	12 775	12 775	13 081	13 970	15 050
IDP Strategic Objective - Capital Exp	enditure									
Municipal Health		392	2 758	в						
Disaster Management		5 580	4 85	5 8 4 9 9	9 960	10 969	8 028	8 028 11	600	
Local Economic Development & Tourisi	m	33	3 16	6 37						
Municipal Roads & Stormwater		121	1 19	97						
Municipal Support & Institutional Develo	pment	904	1 497	7 943	7 587	8 020	1 447	1447 6	353 1.0	00
Abattoir			878	3 1 <b>4</b> 91	2 934	3 058	2 708	2 708		
Community Participation & Good Gover	nment	851	218	B 1 345			·····			
Land										
Sports, Arts & Culture		88	3 14	4 15		136	136	136		
Basic Service Delivery										
	che	eck 7 970	8 256	5 12 338	20 481	22 184	12 319 1	2 319 17	953 1 0	00





### Increases in service charges

% incr total service charges (incl prop rates)

% incr Property Tax

% incr Service charges - electricity revenue

% incr Service charges - water revenue

% incr Service charges - sanitation revenue

% incr Service charges - refuse % incr in Service charges - other

b incr in Service charges - other	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Servio	ce charc	es - Re	venue	% chang	e - Char	t A22				
20.0%		6,e								
15.0%	,									
10.0%										
5.0%		···- ·.								
Rm 0.0%										
-5.0%										
-10.0%										
-15.0%										
-20.0%										
-20.070	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year +2 12/13
% incr total service charges (incl prop rates)										
% incr Property Tax			•			i				
% incr Service charges - electricity revenue			÷	·						
% incr Service charges - water revenue	· · ·			1	}					
% incr Service charges - sanitation revenue	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr Service charges - refuse	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
% incr in Service charges - other	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%

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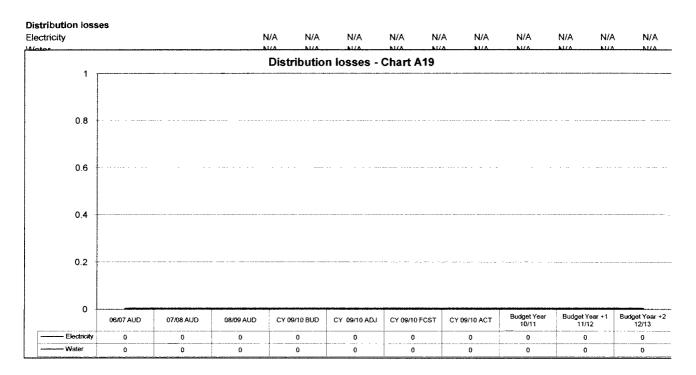
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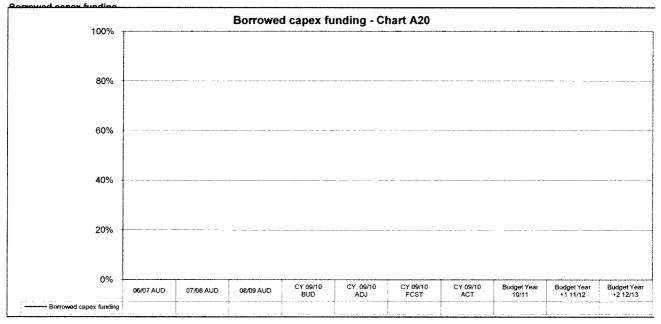
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ebt orrowing			0.0% 0	.0% 0.0%	6 0.0%	0.0%	0.0%	0.0%	0.0%	0.0% 0.0%
nnual Debtors Collection				3.6% 159.9		-14.7%	-14.7%	-14.7%		80.2% 83.4%
S Debtors to Revenue				4% 1.49		1.0%	1.0%	1.0%	1.2%	1.4% 1.3%
100.0%		$\mathbf{N}$	Revenu	e collectio	n - Chart	A18		1		
80.0%		V								
60.0%								.		· · · ·
40.0%										
20.0%										
0.0%	96/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUD	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	) Budget Ye 10/11	ar Budget Ye +1 11/1	ear Budget Year 2 +2 12/13
Annual Debtors Collection	121.9%	83.6%	159.9%	-14.7%	-14.7%	-14.7%	-14.7%	133.8%		
O/S Debtors to Revenue	1.4%	0.4%	1.4%	1.3%	1.0%	1.0%	1.0%	1.2%	1.4%	1.3%
60.0%	Deb	t (borrowi	ng as a % o	of total rev	enue coll	ection) -	Chart A	A17		
40.0%										
20.0%										





Expenditure analysis Employee costs		3	1.0% 3:	2.5% 32.1	% 45.8%	43.4%	39.2% 3	9.2% 45	.8% 47.3%	<b>4</b> 9.5%
Remuneration				3.2% 33.3		43.8%			.3% 48.8%	
Repairs & Maintenance				.0% 0.0		0.0%			0% 0.0%	
	E	Expenditu	re analy	sis (of Tot	al Revenu	e) - Chart	A21			
40.0%				/		T		Τ		
30.0%								1		
20.0%							\/			
10.0%							$\setminus$ /			
	en sene sette						$\downarrow$			
0.0%	06/07 AUD	07/08 AUD	08/09 AUD	CY 09/10 BUE	CY 09/10 ADJ	CY 09/10 FCST	CY 09/10 ACT	Budget Year 10/11	Budget Year +1 11/12	Budget Year 12/13
Employee costs	31.0%	32.5%	32.1%	45.8%	43.4%	39.2%	39.2%	45.8%	47.3%	49.5%
Remuneration	32.2%	33.2%	33.3%	46.7%	43.8%	39.0%	0.0%	47.3%	48.8%	51.1%
Repairs & Maintenance	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Finance charges & Depreciation	2.2%	2.5%	2.9%	2.9%	3.3%	3.3%	3.3%	4.6%	4.7%	4.8%